



FY 2015

**TOWN OF BEDFORD
ADOPTED BUDGET**



*The best place
to live, work,
and play . . .*

TABLE OF CONTENTS

| | | | |
|--|-----------|--------------------------------------|----|
| Budget Message | 4 | | |
| Synopsis of Budget | 7 | | |
| Categorical Budget Summary | 8 | | |
| • All Funds Graphs | 8 | • Electoral Board | 42 |
| • General Fund | 9 | • Registrar | 42 |
| • General Fund Graphs | 10 | • Circuit Court | 42 |
| • Solid Waste Fund | 11 | • General District Court | 42 |
| • Solid Waste Fund Graphs | 12 | • Magistrates Office | 42 |
| • Water & Sewer Fund | 13 | • Juvenile/Domestic Relations CT | 42 |
| • Water & Sewer Fund Graphs | 14 | • Clerk of the Circuit Court | 42 |
| • Electric Fund | 15 | • Commonwealth’s Attorney | 42 |
| • Electric Fund Graphs | 16 | • Sheriff | 42 |
| • General Capital Projects Fund | 17 | • Police Department | 42 |
| • Solid Waste Capital Projects Fund | 17 | • County/Town Jail Operations | 44 |
| • Electric Capital Projects Fund | 17 | • Probation Office | 44 |
| | | • Code Enforcement & Safety | 44 |
| | | • Fire Inspector | 44 |
| | | • Animal Control | 44 |
| | | • Dispatch & Communications | 44 |
| General Fund Revenues | 18 | Fire & Rescue | 45 |
| | | • Emergency Services | 47 |
| General Fund Expenditures | 22 | • Fire Department | 47 |
| Administration Functional Area | 23 | • Ambulance & Rescue Services | 47 |
| • Administration Summary | 23 | Public Works Functional Area | 48 |
| • Town Council | 27 | • General Administration | 52 |
| • Clerk of Council | 27 | • General Engineering | 52 |
| • Other Legislative | 27 | • Highways, Streets & Bridges | 52 |
| • Town Manager | 27 | • VA Dept of Transportation | 53 |
| • Other Legal Services | 27 | • Storm Drainage | 53 |
| • Town Attorney | 27 | • Street Lights | 53 |
| • Personnel | 28 | • Snow & Ice Removal | 53 |
| • Independent Auditor | 28 | • Refuse Disposal | 54 |
| • Commissioner of the Revenue | 28 | • General Properties | 54 |
| • Board of Assessors | 28 | • Maintenance of Municipal Bldg | 55 |
| Finance Functional Area | 29 | • Maintenance of Motor Vehicles | 55 |
| • Treasurer/Collector | 32 | • Other Maintenance Expenses | 55 |
| • Finance Department | 32 | Other Economic/Community Development | 56 |
| • Other Gen & Financial Admin | 32 | • Local Health Department | 57 |
| Information Technology Functional Area | 34 | • Central VA Comm Services Board | 57 |
| Public Safety/Judicial Functional Area | 40 | • Welfare Administration | 57 |
| | | • State & Local Hospitalization | 57 |

| | | | |
|-----------------------------------|-----------|------------------------------------|------------|
| • Area Agency on Aging | 57 | • Transmission & Distribution | 75 |
| • Group Homes | 57 | • Wastewater – Treatment | 76 |
| • Comprehensive Services Act | 57 | • Maintenance – Sewer Lines | 77 |
| • Town School Board | 57 | • Pre-treatment - Wastewater | 77 |
| • Schools – Bedford Elem School | 57 | • Revenue Sharing Projects | 77 |
| • Schools – Bedford Middle School | 57 | • Debt Service | 77 |
| • County School Board | 58 | | |
| • Community College | 58 | Electric Fund | 79 |
| • Recreation | 58 | Revenues | 81 |
| • Cemeteries | 58 | Expenditures | 81 |
| • Horticulture | 58 | • Electric - Other Expenses | 81 |
| • Library | 58 | • Supervision & Engineering | 81 |
| • Planning | 59 | • Power Generation | 82 |
| • Zoning Board | 59 | • Purchased Power | 82 |
| • Economic Development | 59 | • Transmission - Substations | 82 |
| • Transportation & Safety | 59 | • Transmission & Distribution | 83 |
| • Support Civic & Community Orgs | 59 | • Maintenance – Street Lights | 83 |
| • Main Street Organization | 59 | • Maintenance - Meters | 83 |
| • Soil & Water Conserv District | 59 | • Distributions Transformers | 83 |
| • Cooperative Extension Program | 59 | • Meter Reading | 83 |
| • Judgments & Settlements | 59 | • Right of Way Crew | 83 |
| • Other Non-Departmental | 59 | • Debt Service | 84 |
| • Debt | 59 | • Transfers | 84 |
| • Transfers | 60 | | |
| Debt Service | 61 | Capital Projects Fund | 85 |
| | | • General Fund | 86 |
| Solid Waste Fund | 68 | • Solid Waste Fund | 89 |
| Revenues | 70 | • Water & Sewer Fund | 89 |
| Expenditures | 70 | • Electric Fund | 91 |
| • General Administration | 70 | | |
| • Refuse Collection | 70 | Capital Improvement Program | 93 |
| • Refuse Disposal | 71 | • General Fund | 94 |
| • Recycling | 71 | • Solid Waste Fund | 96 |
| | | • Electric Fund | 97 |
| Water & Sewer Fund | 73 | | |
| Revenues | 74 | Community Agency Funding | 99 |
| Expenditures | 74 | | |
| • General Administration | 74 | Position Detail | 100 |
| • W&S Other Expense | 74 | • Schematic List of Positions | 100 |
| • Supply & Purification | 75 | • Pay Scale | 101 |
| | | • Position Class Grade Schedule | 102 |



BUDGET MESSAGE

The Honorable Members of the Town Council
Town of Bedford
215 E Main Street
Bedford, Virginia 24523

Dear Mayor Wandrei and Honorable Members of the Town Council:

I am pleased to submit for your review and consideration the proposed 2014-2015 Fiscal Year Budget for the Town of Bedford. This proposed budget provides the financial resources necessary to fund community services, and includes funding for professional law enforcement, professional land use and economic development support, enjoyable parks, maintaining streets, innovative and supportive use of technology, efficient trash and recycling service, a school facility, and reliable electric service.

The Town's department heads and staff have prepared this annual financial plan to provide for the continuation of adequate Town services for our citizens, and also provide funding for a minimum amount of capital improvements and equipment to perform these services safely and efficiently. For all full-time employees covered by VRS there is a salary increase [1.15%] proposed for the budget. This is prompted by the Commonwealth's mandate to shift employee pension payments to be paid directly from the employees. The budget proposal is for the shift to be phased in over a five year period. This will be the third year for the process. There is also a 2% [two percent] cost of living adjustment proposed for employees.

The Town revenue sources appear to be stable but still subject to economic trends at the state and national level. The Commonwealth as a whole is in better fiscal condition but faces many demands for spending proposals. The State budget has stabilized spending levels for local services as well as providing longer term funding for transportation issues. We will continue to carefully evaluate the municipal services provided to our citizens to insure that we are as efficient as possible in the delivery of those services. Town staff will continue to review the budget to achieve every possible efficiency. We are also continuing to focus our resources to properly maintain current Town facilities.

The reversion process has caused some additional changes to the budget as we move past some transitional budget steps which will not be repeated. Most notable is in the area of personal property taxes. The transition process is ongoing and during the budget workshops we will present more of the details of the process. We are continuing to experience a mostly positive result for our efforts. The level of cooperation with the County continues to be extraordinary. There is a real commitment to make this work as well as possible and provide a positive outcome. The staffs at both the County and Town are working together to achieve positive results.

The Town faces many challenges in the upcoming year, including continuing issues with our aging infrastructure, the uncertain development patterns, and the uncertain level of state and local revenues. The uncertain nature of our revenue projections, due to the changing tax base caused by reversion, is

the most difficult of our challenges in formulating a budget. Revenue projections in several areas are based on partial year actual data and are projected out from there. On the positive side though is the increased level of economic activity which seems to be occurring in the area. A number of small businesses are opening and a few larger industries are doing well and are hiring again. We continue to work diligently along with the County to encourage this to continue.

The spending plan put forth in the budget requires no increase in the Town real estate tax rate of \$0.30. The personal property tax rates will be set at the lowest possible level that will enable the Town to receive the PPTRA payment. The BPOL tax percentage has been replaced by a flat fee of \$30.00 per year. Our hope is that this will encourage businesses to locate and stay here to provide employment and services. There is a proposed increase in the solid waste charge of \$1.00 per month but an elimination of the \$4.00 per month recycling charge. Staff is recommending doing away with the curbside recycling and relying upon the drop-off centers. The Budget also includes an increase of two percent [2%] in electric rates to cover increased transmissions costs and other expenses. This increase will still keep us at or below other area providers who are also increasing their charges. We look forward to discussing these at our budget work session.

GENERAL FUND

The proposed Fiscal Year 2014-2015 General Fund Budget is \$8,037,781, a decrease of \$2,050,946 (20.33%) from the current fiscal year. The primary reason for this decrease is a significant reduction made in budgeted funds due to reversion.

Highlights of the proposed General Fund Budget include:

- \$1,448,776 in revenues from general property taxes, down 44.19% from FY 2013-2014 due to continued shifting to County tax involvement.
- A transfer of \$1,300,000 from the Electric Fund.
- Total capital outlay of \$554,499, a decrease of \$954,969. This is inclusive of VDOT funding.

SOLID WASTE FUND

The proposed Solid Waste Fund Budget for FY 2014-2015 is \$757,007, a decrease of \$88,126 (10.43%) from this year's budget. This decrease is due to a reduction in debt payment. The Town is continuing its efforts to provide enhanced services to its customers such as its e-waste and paint collections. The Town has also budgeted for continued efforts to clean up the old landfill area. The budget calls for an increase in the solid waste fee charged to customers but also an elimination of the recycling charges. This would result in a net monthly decrease of \$3.00 per household.

WATER AND SEWER FUND

Effective July, 2013 the operations of the sewer and water utility were consolidated into the Bedford Regional Water Authority. The proposed Water and Sewer Fund Budget for fiscal year 2014-2015 contains only the remaining debt payments and the offsetting revenue for those payments.

ELECTRIC FUND

The proposed 2014-2015 fiscal year Electric Fund Budget is \$20,434,767, a decrease of \$2,779,535 (11.97%) from the current year. As with other municipal and investor owned utilities, we are feeling the effect of increased energy and energy transmission costs. This is impacting coal generation in particular. The capital outlay is directed to maintain hydro generation operations, system extensions, and circuit reliability maintenance. There is a proposed two percent [2%] increase in electric rates. This will be about \$3.00 per month for the average household. We will continue to aggressively evaluate all options during the upcoming fiscal year to continue our efforts to stabilize costs to our customers.

CONCLUSION

This budget as proposed allows the Town to continue to provide our citizens and businesses with an adequate level of municipal services. The proposed budget provides funding to maintain our core programs and activities. The Town employees are to be commended for providing these services with very limited resources. I would also like to express the Town's appreciation to those service groups who have stepped up to help provide certain services for our residents. Reversion is bringing changes to how services are provided and we are committed to make them positive changes. Be assured the staff will be preparing for all eventualities.

I want to commend the Town's department heads for the hours they spent in developing and refining their budget requests for the upcoming budget year. While there has been much debate over what items would ultimately be recommended, the overriding concern of all the department heads was that our citizens receive the best possible service from their Town. I want to offer special thanks to Bart Warner, Assistant Town Manager, and Sonia Jammes, the Town's Finance Director, for their hard work and diligence during this annual exercise.

Please feel free to let me know your comments and suggestions as you review the information in your budget binders. On Tuesday, February 11th at 7:00 p.m. we will meet in Council Chambers to discuss certain aspects of the budget which can help us prepare for the budget retreat. I look forward to our **budget retreat** on February 18th at 5:00 p.m. in the Community Room at Liberty Lake Park. Town staff will be present that evening to review this information and answer any questions you may have. The public hearing for the proposed budget will be held on Tuesday, March 11th at 7:00 p.m., as a part of our regular Council meeting.

Thank you for all your efforts to see that our community truly is "the world's best little town." I appreciate your leadership and your support.

Sincerely,



Charles P. Kolakowski
Town Manager

CPK:dba



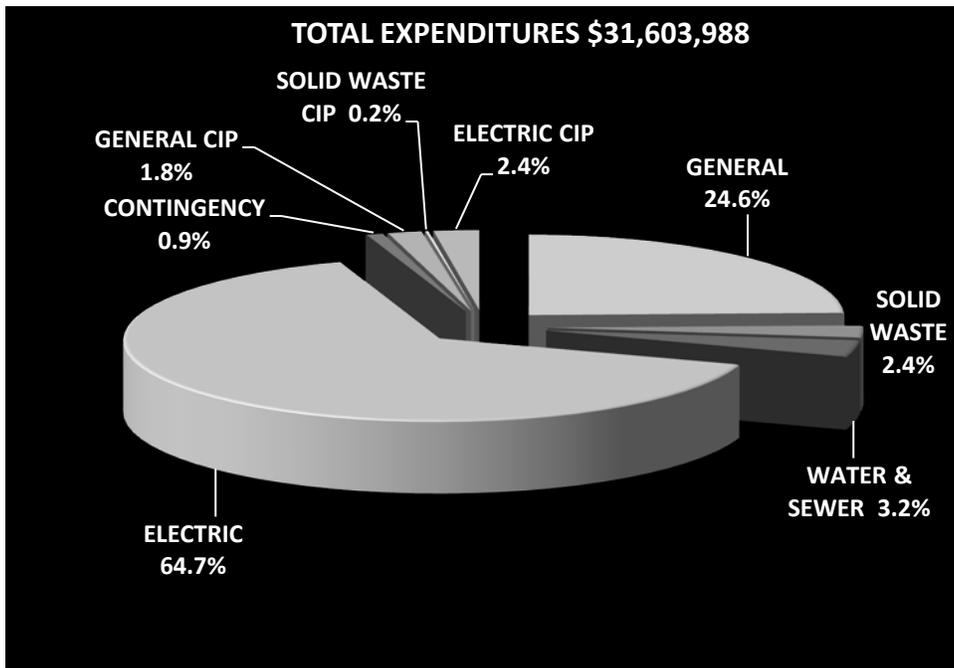
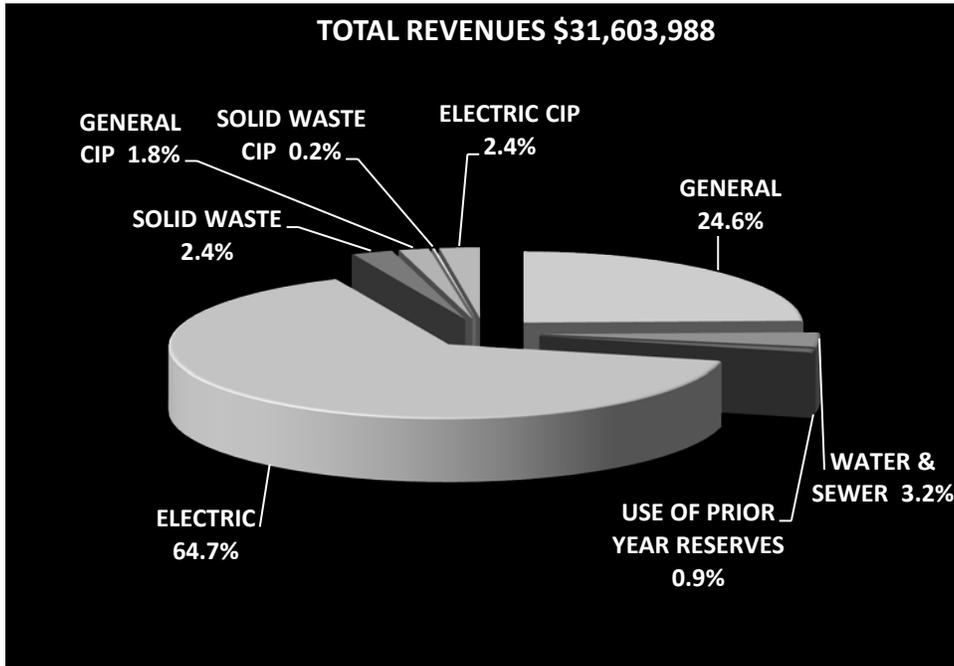
NOTICE

**SYNOPSIS OF BUDGET FOR FISCAL YEAR JULY 1, 2014 TO JUNE 30, 2015
TOWN OF BEDFORD, VIRGINIA**

NOTICE IS HEREBY GIVEN THAT A PUBLIC HEARING WILL BE HELD BY THE TOWN COUNCIL TUESDAY, MARCH 11TH AT 7:00 PM IN THE COUNCIL HALL OF THE TOWN MUNICIPAL BUILDING IN RELATION TO THE BUDGET FOR THE TOWN OF BEDFORD FOR FISCAL YEAR 2014-15, AT WHICH TIME ANY CITIZEN OF THE TOWN SHALL HAVE THE RIGHT TO ATTEND AND STATE HIS OR HER VIEWS. DETAILED COPIES OF THE BUDGET ARE AVAILABLE FOR INSPECTION DURING NORMAL OFFICE HOURS IN THE OFFICE OF THE TOWN MANAGER AND THE OFFICE OF THE CLERK OF COUNCIL.

| REVENUE | | EXPENDITURES | |
|--|-------------------|--|-------------------|
| GENERAL FUND | | GENERAL FUND | |
| Use of Prior Year Reserves | 274,280 | Legislative department | 49,960 |
| General property taxes | 1,448,776 | General & Financial Administration | 921,473 |
| Other local taxes | 1,780,660 | Public Safety | 2,450,537 |
| Permits & regulatory licenses | 9,950 | Public Works | 2,872,449 |
| Fines & forfeitures | 80,900 | Health & Welfare | 0 |
| Revenue from use of money & property | 227,200 | Education | 60,000 |
| Charges for services | 500 | Parks, Recreation & Cultural | 37,603 |
| Miscellaneous revenue | 834,600 | Community Development | 131,975 |
| Recovered costs | 134,616 | Non-departmental | 36,200 |
| State non-categorical | 699,848 | Debt Service | 330,739 |
| State categorical aid | 1,236,451 | Transfer to other funds | 870,962 |
| Non-revenue receipts | 10,000 | Contingency | 275,883 |
| Transfer from Electric Fund | 1,300,000 | | |
| TOTAL GENERAL FUND | 8,037,781 | TOTAL GENERAL FUND | 8,037,781 |
| SOLID WASTE FUND | | SOLID WASTE FUND | |
| Refuse collection charges | 514,707 | General administration | 88,762 |
| Recycling collection charges | 0 | Refuse collection | 215,549 |
| Refuse disposal charges | 231,300 | Refuse disposal | 300,072 |
| Redemption of recyclables | 3,000 | Recycling | 0 |
| Revenue from use of money & property | 3,000 | Debt service | 102,624 |
| Other revenue | 5,000 | Transfer to other funds | 50,000 |
| Transfer from General Fund | 0 | Contingency | 0 |
| TOTAL SOLID WASTE FUND | 757,007 | TOTAL SOLID WASTE FUND | 757,007 |
| WATER & SEWER FUND | | WATER & SEWER FUND | |
| Other non-revenue receipts | 1,022,134 | Debt service | 1,022,134 |
| TOTAL WATER & SEWER FUND | 1,022,134 | TOTAL WATER & SEWER FUND | 1,022,134 |
| ELECTRIC FUND | | ELECTRIC FUND | |
| Use of Prior Year Reserves | - | Supervision & Engineering | 1,492,498 |
| Revenue from use of money & property | 323,434 | Power generation | 207,000 |
| Sale of electricity | 18,227,253 | Purchased Power | 13,209,045 |
| Power cost adjustment | 1,445,580 | Transmission & Distribution | 1,388,048 |
| Gross receipts tax | 224,500 | Meter Reading | 47,674 |
| Other non-revenue receipts | 214,000 | Right of Way Crew | 290,292 |
| | | Other Expenses | 1,500 |
| | | Debt Service | 1,600,910 |
| | | Transfer to Other Funds | 2,047,800 |
| | | Contingency | 150,000 |
| TOTAL ELECTRIC FUND | 20,434,767 | TOTAL ELECTRIC FUND | 20,434,767 |
| GENERAL CAPITAL PROJECTS FUND | | GENERAL CAPITAL PROJECTS FUND | |
| Transfer from General Fund | 554,499 | Capital Outlay | 554,499 |
| TOTAL GENERAL CAP PROJ FUND | 554,499 | TOTAL GENERAL CAP PROJ FUND | 554,499 |
| SOLID WASTE CAPITAL PROJECTS FUND | | SOLID WASTE CAPITAL PROJECTS FUND | |
| Transfer from Solid Waste Fund | 50,000 | Capital Outlay | 50,000 |
| TOTAL GENERAL CAP PROJ FUND | 50,000 | TOTAL GENERAL CAP PROJ FUND | 50,000 |
| ELECTRIC CAPITAL PROJECTS FUND | | ELECTRIC CAPITAL PROJECTS FUND | |
| Transfer from Electric Fund | 747,800 | Capital Outlay | 747,800 |
| TOTAL ELECTRIC CAP PROJ FUND | 747,800 | TOTAL ELECTRIC CAP PROJ FUND | 747,800 |

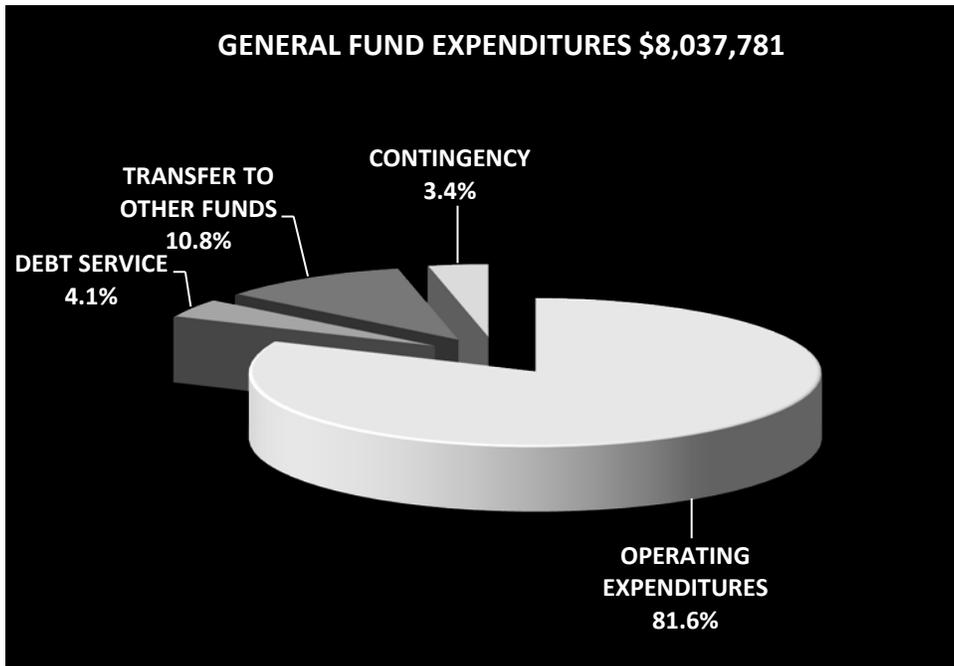
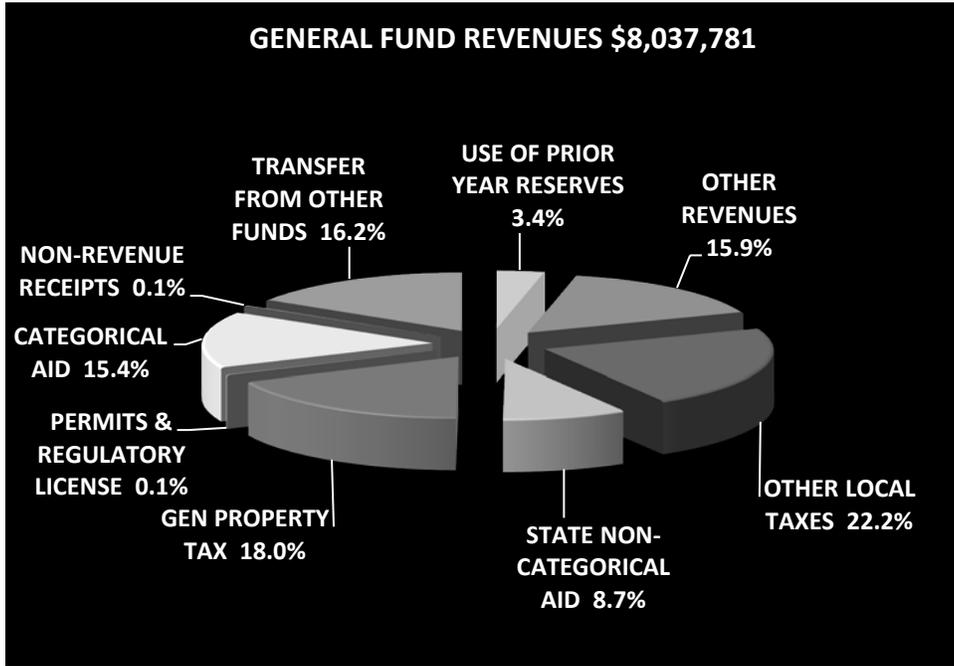
All Funds Graphs



GENERAL FUND BUDGET SUMMARY

| REVENUE GENERAL FUND | FY 13-14 | FY 14-15 | % Change |
|--|-------------------|------------------|-----------------|
| USE OF PRIOR YEAR RESERVES | 609,406 | 274,280 | -54.99% |
| GENERAL PROPERTY TAXES | 2,595,780 | 1,448,776 | -44.19% |
| OTHER LOCAL TAX | 1,692,150 | 1,780,660 | 5.23% |
| PERMITS & REGULATORY LICENSES | 9,950 | 9,950 | 0.00% |
| FINES & FORFEITURES | 80,900 | 80,900 | 0.00% |
| REVENUE FROM USE OF MONEY & PROPERTY | 240,700 | 227,200 | -5.61% |
| CHARGES FOR SERVICE | 500 | 500 | 0.00% |
| MISCELLANEOUS REVENUE | 933,100 | 834,600 | -10.56% |
| RECOVERED COST | 134,616 | 134,616 | 0.00% |
| STATE NON-CATEGORICAL | 708,801 | 699,848 | -1.26% |
| STATE CATEGORICAL AID | 1,254,134 | 1,236,451 | -1.41% |
| FEDERAL CATEGORICAL AID | 4,038 | - | -100.00% |
| NON-REVENUE RECEIPTS | 530,000 | 10,000 | -98.11% |
| TOTAL | 8,794,075 | 6,737,781 | -23.38% |
| TRANSFER FROM ELECTRIC FUND | 1,300,000 | 1,300,000 | 0.00% |
| TRANSFER FROM SOLID WASTE FUND | - | - | 0.00% |
| TOTAL GENERAL FUND REVENUE | 10,094,075 | 8,037,781 | -20.37% |
| EXPENDITURES GENERAL FUND | | | |
| | FY 13-14 | FY 14-15 | % Change |
| LEGISLATIVE | 44,949 | 49,960 | 11.15% |
| GENERAL & FINANCIAL ADMINISTRATION | 1,080,470 | 921,473 | -14.72% |
| JUDICIAL ADMINISTRATION | 4,200 | 4,200 | 0.00% |
| PUBLIC SAFETY | 2,345,063 | 2,446,337 | 4.32% |
| PUBLIC WORKS | 2,912,262 | 2,872,449 | -1.37% |
| EDUCATION | 60,000 | 60,000 | 0.00% |
| PARKS, RECREATION & CULTURAL | 62,213 | 37,603 | -39.56% |
| COMMUNITY DEVELOPMENT | 572,165 | 131,975 | -76.93% |
| NON-DEPARTMENTAL | 36,200 | 36,200 | 0.00% |
| DEBT SERVICE | 505,867 | 330,739 | -34.62% |
| CONTINGENCY | 955,870 | 275,883 | -71.14% |
| TOTAL | 8,579,259 | 7,166,819 | -16.46% |
| TRANSFER TO SOLID WASTE FUND | - | 50,000 | 100.00% |
| TRANSFER TO WATER & SEWER FUND | - | 266,463 | 100.00% |
| TRANSFER TO GENERAL CAPITAL PROJECTS FUND | 1,509,468 | 554,499 | -63.27% |
| TOTAL GENERAL FUND EXPENDITURES | 10,088,727 | 8,037,781 | -20.33% |
| CONTINGENCY | 5,348 | - | -100.00% |
| GENERAL FUND EXPENDITURES & CONTINGENCY | 10,094,075 | 8,037,781 | -20.37% |

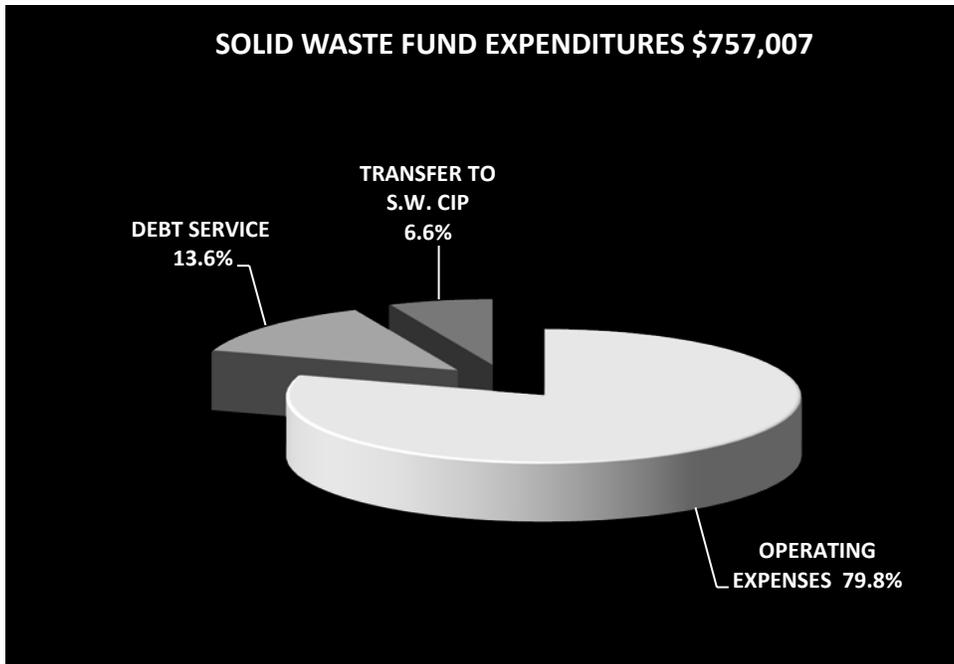
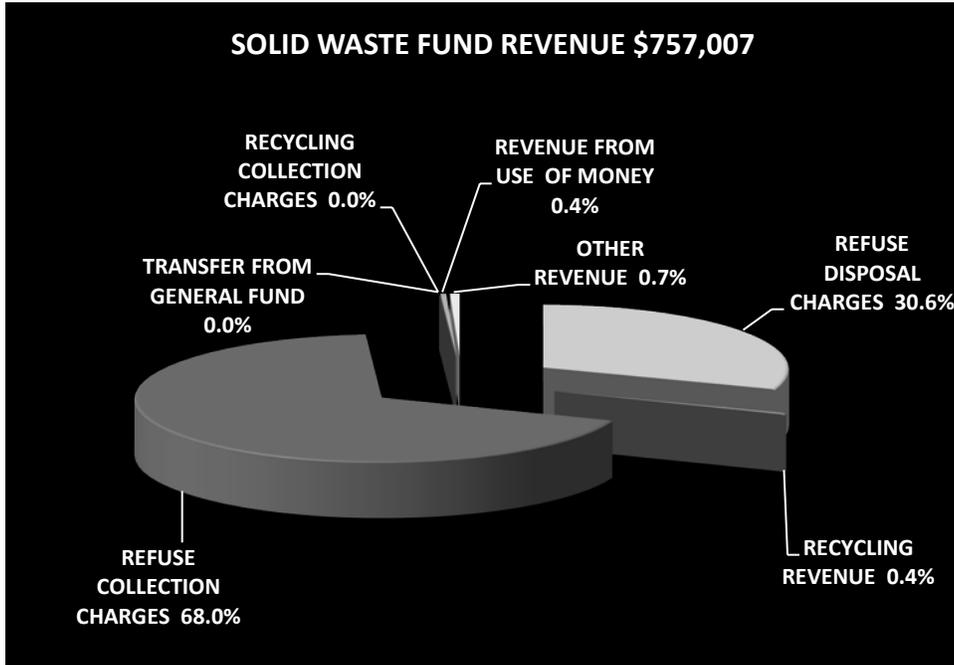
General Fund Graphs



SOLID WASTE FUND BUDGET SUMMARY

| REVENUE SOLID WASTE FUND | FY 13-14 | FY 14-15 | % Change |
|--|-----------------|-----------------|-----------------|
| REFUSE COLLECTION CHARGES | 478,635 | 514,707 | 7.54% |
| RECYCLING COLLECTION CHARGES | 117,800 | - | -100.00% |
| REFUSE DISPOSAL CHARGES | 231,300 | 231,300 | 0.00% |
| REDEMPTION OF RECYCLABLES | 3,000 | 3,000 | 0.00% |
| REVENUE FROM USE OF MONEY | 3,000 | 3,000 | 0.00% |
| OTHER REVENUE | 6,050 | 5,000 | -17.36% |
| TRANSFER FROM GENERAL FUND | - | - | 100.00% |
| TOTAL | 839,785 | 757,007 | -9.86% |
| TOTAL SOLID WASTE FUND REVENUE | 839,785 | 757,007 | -9.86% |
| | | | |
| EXPENSES SOLID WASTE FUND | FY 13-14 | FY 14-15 | % Change |
| GENERAL ADMINISTRATION | 88,827 | 88,762 | -0.07% |
| REFUSE COLLECTION | 226,967 | 215,549 | -5.03% |
| REFUSE DISPOSAL | 363,377 | 300,072 | -17.42% |
| RECYCLING | 53,480 | - | -100.00% |
| DEBT SERVICE | 102,482 | 102,624 | 0.14% |
| CAPITAL OUTLAY | - | - | 0.00% |
| TRANSFER TO SOLID WASTE CAP PROJ FUND | 10,000 | 50,000 | 400.00% |
| TRANSFER TO GENERAL FUND | - | - | 0.00% |
| TOTAL SOLID WASTE FUND EXPENSES | 845,133 | 757,007 | -10.43% |
| CONTINGENCY | (5,348) | - | 0.00% |
| SOLID WASTE FUND EXPENDITURES & CONTINGENCY | 839,785 | 757,007 | -9.86% |

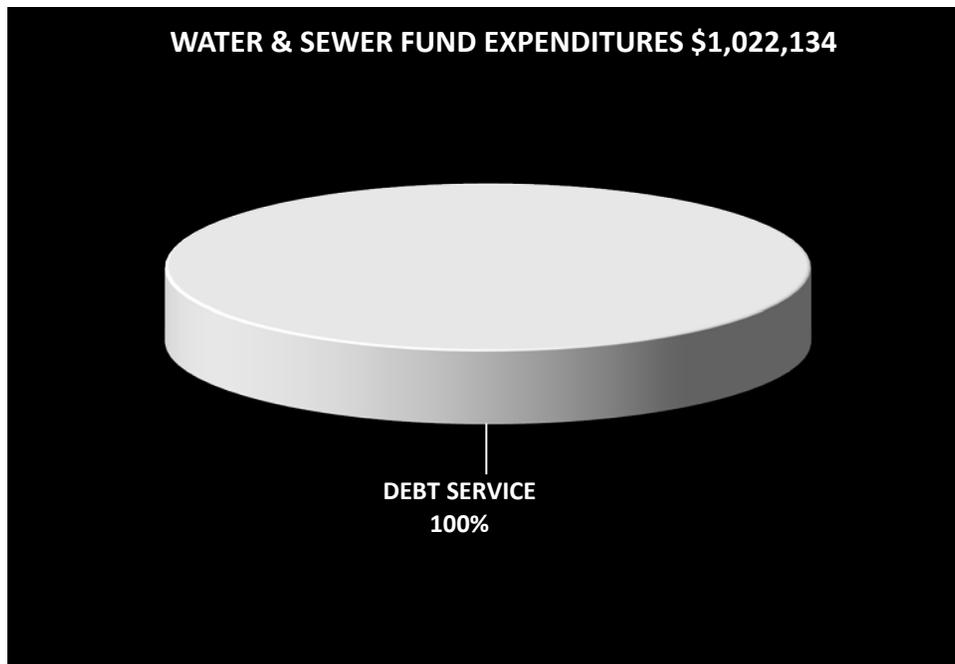
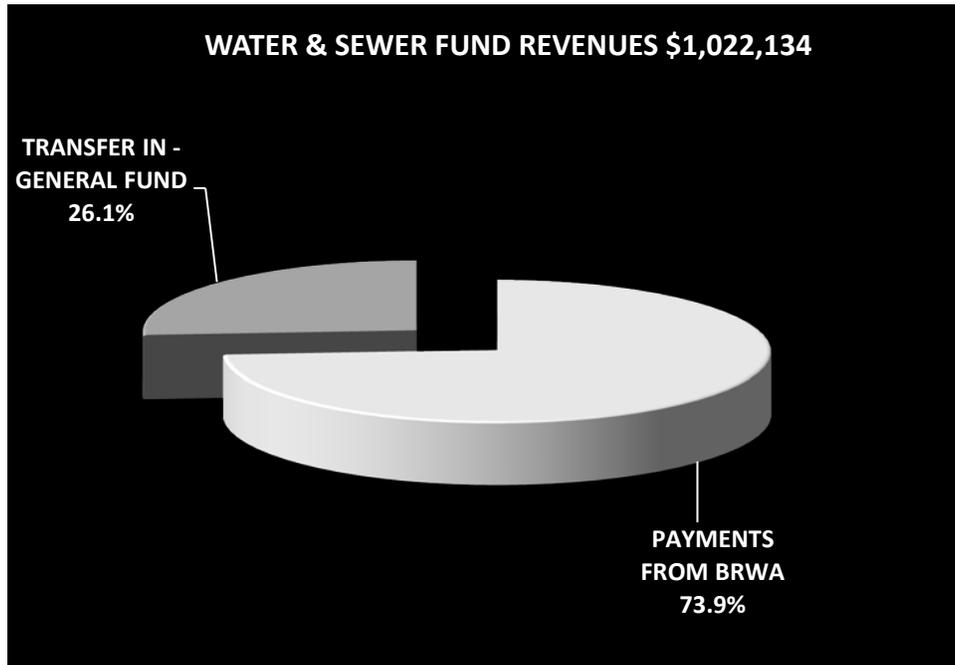
Solid Waste Fund Graphs



WATER AND SEWER FUND BUDGET SUMMARY

| <i>REVENUE WATER & SEWER FUND</i> | <i>FY 13-14</i> | <i>FY 14-15</i> | <i>% Change</i> |
|---|------------------|------------------|-----------------|
| PAYMENTS FROM BRWA | 758,031 | 755,671 | -0.31% |
| TRANSFER IN - GENERAL FUND | 260,342 | 266,463 | 2.35% |
| TOTAL | 1,018,373 | 1,022,134 | 0.37% |
| <i>TOTAL WATER & SEWER FUND REVENUE</i> | 1,018,373 | 1,022,134 | 0.37% |
| | | | |
| <i>EXPENSES WATER & SEWER FUND</i> | <i>FY 13-14</i> | <i>FY 14-15</i> | <i>% Change</i> |
| DEBT SERVICE | 1,018,373 | 1,022,134 | 0.37% |
| TOTAL | 1,018,373 | 1,022,134 | 0.37% |
| <i>TOTAL WATER & SEWER FUND EXPENSES</i> | 1,018,373 | 1,022,134 | 0.37% |
| <i>CONTINGENCY</i> | - | - | 0.00% |
| <i>WATER & SEWER FUND EXPENSES & CONTINGENCY</i> | 1,018,373 | 1,022,134 | 0.37% |

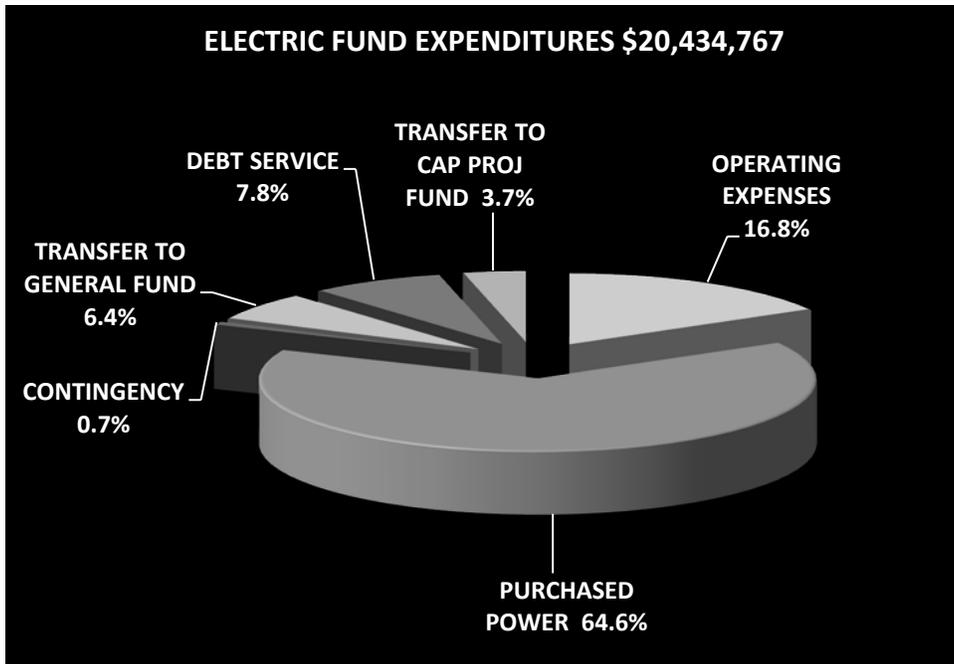
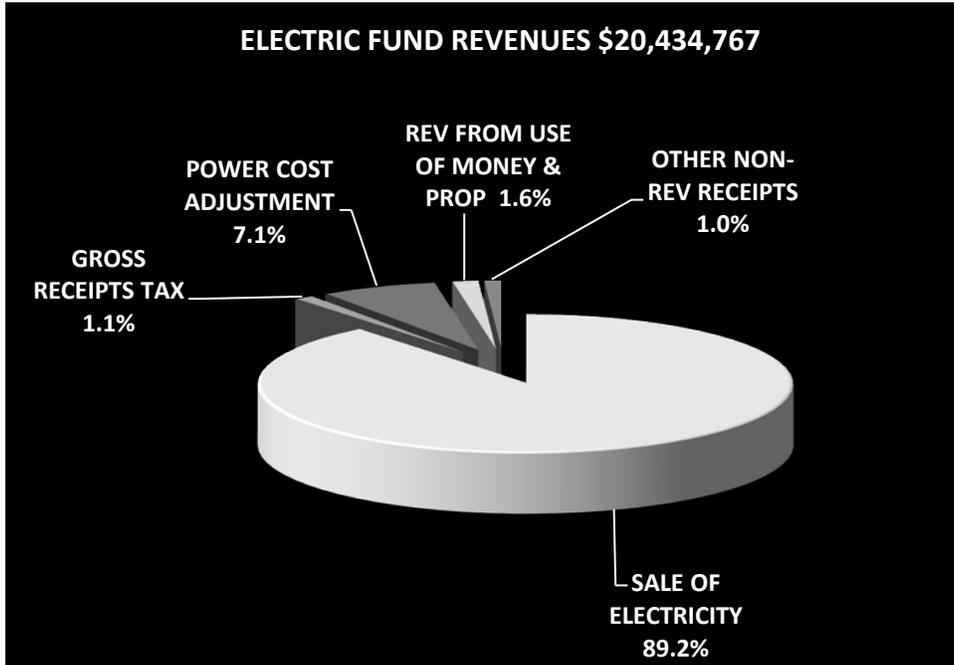
Water & Sewer Fund Graphs



ELECTRIC FUND BUDGET SUMMARY

| <i>REVENUE ELECTRIC FUND</i> | <i>FY 13-14</i> | <i>FY 14-15</i> | <i>% Change</i> |
|--------------------------------------|-------------------|-------------------|-----------------|
| USE OF PRIOR YEAR RESERVES | - | - | 100.00% |
| SALE OF ELECTRICITY | 20,921,593 | 18,227,253 | -12.88% |
| POWER COST ADJUSTMENT | 1,511,775 | 1,445,580 | -4.38% |
| GROSS RECEIPTS TAX REVENUE | 224,500 | 224,500 | 0.00% |
| REVENUE FROM USE OF MONEY & PROPERTY | 123,000 | 323,434 | 162.95% |
| OTHER NON-REVENUE RECEIPTS | 433,434 | 214,000 | -50.63% |
| TOTAL ELECTRIC FUND REVENUE | 23,214,302 | 20,434,767 | -11.97% |
| | | | |
| <i>EXPENSES ELECTRIC FUND</i> | <i>FY 13-14</i> | <i>FY 14-15</i> | <i>% Change</i> |
| SUPERVISION & ENGINEERING | 1,457,036 | 1,492,498 | 2.43% |
| POWER GENERATION | 222,000 | 207,000 | -6.76% |
| PURCHASED POWER | 16,379,643 | 13,209,045 | -19.36% |
| TRANSMISSION & DISTRIBUTION | 990,659 | 1,338,048 | 35.07% |
| TRANSMISSION - SUBSTATIONS | 50,000 | 50,000 | 0.00% |
| METER READING | 46,202 | 47,674 | 3.19% |
| RIGHT OF WAY CREW | 284,897 | 290,292 | 1.89% |
| DISTRIBUTION - TRANSFORMERS | 122,000 | - | -100.00% |
| OTHER EXPENSES | 56,610 | 1,500 | -97.35% |
| DEBT SERVICE | 1,603,046 | 1,600,910 | -0.13% |
| TOTAL | 21,212,093 | 18,236,967 | -14.03% |
| CONTINGENCY | | 150,000 | 0.00% |
| TRANSFER TO GENERAL FUND | 1,300,000 | 1,300,000 | 0.00% |
| TRANSFER TO ELECTRIC CAP PROJ FUND | 328,300 | 747,800 | 127.78% |
| TOTAL ELECTRIC FUND EXPENSES | 22,840,393 | 20,434,767 | -10.53% |
| CONTINGENCY | 373,909 | - | 100.00% |

Electric Fund Graphs



GENERAL CAPITAL PROJECTS FUND BUDGET SUMMARY

| REVENUE GENERAL CAP PROJ FUND | FY 13-14 | FY 14-15 | % Change |
|---|------------------|-----------------|-----------------|
| TRANSFER FROM GENERAL FUND | 1,509,468 | 554,499 | -63.27% |
| TOTAL GENERAL CAP PROJ FUND REVENUE | 1,509,468 | 554,499 | -63.27% |
| EXPENDITURES GENERAL CAP PROJ FUND | | | |
| CAPITAL OUTLAY | 1,509,468 | 554,499 | -63.27% |
| TOTAL GENERAL CAP PROJ FUND EXPENDITURES | 1,509,468 | 554,499 | -63.27% |
| CONTINGENCY | - | - | 0.00% |
| GENERAL CAP PROJ FUND EXPEND & CONTINGENCY | 1,509,468 | 554,499 | -63.27% |

SOLID WASTE CAPITAL PROJECTS FUND BUDGET SUMMARY

| REVENUE SOLID WASTE CAP PROJ FUND | FY 13-14 | FY 14-15 | % Change |
|---|-----------------|-----------------|-----------------|
| TRANSFER FROM SOLID WASTE FUND | 10,000 | 50,000 | 400.00% |
| TOTAL SOLID WASTE CAP PROJ FUND REVENUE | 10,000 | 50,000 | 400.00% |
| EXPENDITURES SOLID WASTE CAP PROJ FUND | | | |
| CAPITAL OUTLAY | 10,000 | 50,000 | 400.00% |
| TOTAL SOLID WASTE CAP PROJ FUND EXPENDITURES | 10,000 | 50,000 | 400.00% |
| CONTINGENCY | - | - | 0.00% |
| SOLID WASTE CAP PROJ FUND EXPEND & CONTINGENCY | 10,000 | 50,000 | 400.00% |

ELECTRIC CAPITAL PROJECTS FUND BUDGET SUMMARY

| REVENUE ELECTRIC CAP PROJ FUND | FY 13-14 | FY 14-15 | % Change |
|--|-----------------|-----------------|-----------------|
| TRANSFER FROM ELECTRIC FUND | 328,300 | 747,800 | 127.78% |
| TOTAL ELECTRIC CAP PROJ FUND REVENUE | 328,300 | 747,800 | 127.78% |
| EXPENDITURES ELECTRIC CAP PROJ FUND | | | |
| CAPITAL OUTLAY | 328,300 | 747,800 | 127.78% |
| TOTAL ELECTRIC CAP PROJ FUND EXPENDITURES | 328,300 | 747,800 | 127.78% |
| CONTINGENCY | - | - | 0.00% |
| ELECTRIC CAP PROJ FUND EXPEND & CONTINGENCY | 328,300 | 747,800 | 127.78% |

GENERAL FUND REVENUES

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|------------------|------------------|------------------|------------------|
| GENERAL FUND REVENUES | | | | | |
| 100011 - GEN GOVT - GENERAL REVENUE | | | | | |
| 100011.411101 | CURRENT RE TAXES | 3,541,294 | 3,652,399 | 1,368,180 | 1,368,180 |
| 100011.411102 | DELINQUENT RE TAXES | 120,804 | 68,966 | 40,000 | 18,360 |
| 100011.411201 | CURRENT PUBLIC SERV TAXES | 79,242 | 84,124 | 22,400 | 22,400 |
| 100011.411301 | CURRENT PP TAXES | 1,158,613 | 1,131,962 | 1,140,000 | 25,329 |
| 100011.411302 | DELINQUENT PP TAXES | 35,125 | 9,177 | 8,000 | 507 |
| 100011.411601 | PENALTIES | 62,207 | 46,776 | 12,200 | 10,000 |
| 100011.411602 | INTEREST | 17,804 | 11,943 | 5,000 | 4,000 |
| 100011.412101 | LOCAL SALES & USE TAX | 830,065 | 842,139 | 170,000 | 250,000 |
| 100011.412301 | CONTRACTOR-BPOL | 469,874 | 476,128 | 19,500 | 10,000 |
| 100011.412402 | BANK FRANCHSE TAX | 193,272 | 197,930 | 203,000 | 197,930 |
| 100011.412502 | MOPED DECAL FEES | 72 | 24 | 50 | 50 |
| 100011.412701 | RECORDATION TAXES | 42,113 | 50,915 | -0 | -0 |
| 100011.412801 | CIGARETTE & TOBACCO TAX | 140,760 | 136,620 | 207,600 | 256,680 |
| 100011.412901 | MEALS TAX | 671,404 | 680,651 | 1,042,000 | 1,014,000 |
| 100011.412902 | LODGING TAX | 49,215 | 58,582 | 50,000 | 52,000 |
| 100011.414104 | DRUG ASSET FORFEITURE | -0 | 1,170 | -0 | -0 |
| 100011.415102 | INTEREST ON INVESTMENTS | 15,646 | 22,115 | 20,000 | 20,000 |
| 100011.415105 71400 | INTEREST ON CEMETERY A/C | -0 | -0 | 23,500 | 10,000 |
| 100011.415106 | INTEREST - REYNOLDS PARK FUND | 1,189 | -1,463 | 2,000 | 2,000 |
| 100011.416904 | PROCEEDS - SALE OF ASSETS | 4,102 | 24,707 | 10,000 | 10,000 |
| 100011.418401 | REVENUE SHARING AGREEMENT | 381,934 | 407,669 | 100,000 | -0 |
| 100011.418404 | VOLUNTARY SETTLEMENT AGREEMT | -0 | -0 | 750,000 | 750,000 |
| 100011.418911 | OTHER MISCELLANEOUS REVENUE | 2,287 | 12,811 | 1,000 | 1,000 |
| 100011.418924 | SET-OFF DEBT ADMIN FEE | 6,286 | 6,285 | 6,000 | 6,000 |
| 100011.422103 | ROLLING STOCK TAX | 72 | 11,969 | 12,000 | 12,000 |
| 100011.422104 | MOBILE HOME TITLING TAX | 1,170 | 475 | -0 | -0 |
| 100011.422106 | INDIRECT COSTS - FICA | 8,942 | 8,936 | -0 | -0 |
| 100011.422109 | COMMONWEALTH-CURRENT PP TAXES | 280,647 | 280,647 | 280,600 | 280,647 |
| 100011.422111 | AUTO RENTAL TAX | 14,294 | 31,465 | 13,000 | 20,000 |
| 100011.422112 | COMMUNICATION TAXES | 143,865 | 144,247 | 143,500 | 143,500 |
| Total for: GEN GOVT - GENERAL REVENUE | | 8,272,296 | 8,399,368 | 5,649,530 | 4,484,583 |
| 100012 - GEN GOVT - CHARGES FOR SERVICE | | | | | |
| 100012.415201 | RENTAL-GENERAL PROPERTY | 250 | 2,310 | 120,000 | 120,000 |
| 100012.415202 | RENTAL-RECREATIONAL FACILITIES | 255 | 980 | -0 | -0 |
| 100012.415203 | RENTAL - LEASED PROPERTY | 74,793 | 73,507 | 75,200 | 75,200 |
| Total for: GEN GOVT - CHARGES FOR SERVICE | | 75,298 | 76,797 | 195,200 | 195,200 |
| 100013 - GEN GOVT - OPER GRNTS & CONTR | | | | | |
| 100013.423301 | COMMISSIONER OF REVENUE | 53,723 | 53,614 | -0 | -0 |
| 100013.423401 | TREASURER | 62,847 | 62,869 | -0 | -0 |
| 100013.423601 | REGISTRAR/ELECTORAL BOARD | 33,735 | -0 | -0 | -0 |
| Total for: GEN GOVT - OPER GRNTS & CONTR | | 150,305 | 116,483 | -0 | -0 |
| 100032 - PUB SAFETY - CHRNG FOR SERVICE | | | | | |
| 100032.413101 | ANIMAL LICENSES | 5,276 | 4,582 | 5,200 | 5,200 |
| 100032.413305 | TRANSFER FEES | 155 | 174 | 150 | 150 |
| 100032.413307 | ZONING AND USE PERMITS | 4,437 | 2,730 | 2,900 | 2,900 |
| 100032.413308 | BUILDING PERMITS | 13,849 | 3,602 | -0 | -0 |
| 100032.413319 | SIGN PERMITS | 175 | 50 | 300 | 300 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|--------------------------------|------------------|------------------|------------------|------------------|
| 100032.413324 | EROSION & SEDIMENT CONTROL | 450 | 525 | -0 | -0 |
| 100032.413327 | SOLICITOR PERMITS | 25 | 5 | -0 | -0 |
| 100032.413334 | BUILDING PERMIT SURCHARGE | 93 | -93 | -0 | -0 |
| 100032.413335 | PLAT FEES | 805 | 390 | 1,000 | 1,000 |
| 100032.413337 | LOUDSPEAKER PERMITS | 675 | 200 | 200 | 200 |
| 100032.413338 | OTHER PERMITS | 225 | 155 | 200 | 200 |
| 100032.414101 | COURT FINES & FORFEITURES | 81,764 | 74,871 | 68,500 | 68,500 |
| 100032.414102 | PARKING FINES | 12,704 | 10,994 | 12,400 | 12,400 |
| 100032.416302 | POLICE-FINGERPRINTING FEES | 656 | 575 | 500 | 500 |
| Total for: PUB SAFETY - CHRGR FOR SERVICE | | 121,291 | 98,761 | 91,350 | 91,350 |
| 100033 - PUB SAFETY-OPER GRNTS & CONTR | | | | | |
| 100033.422108 | STATE AID - LAW ENFORCEMENT | 217,957 | 232,373 | 243,701 | 243,701 |
| 100033.424051 | REG CRASH TEAM GRANT FY 2011 | 3,957 | -0 | -0 | -0 |
| 100033.424052 | REG CRASH TEAM GRANT 2012 | 8,018 | 12,713 | -0 | -0 |
| 100033.424053 | REG CRASH TEAM 2013 | -0 | 4,515 | -0 | -0 |
| 100033.424054 | DMV GRANT 2013 | -0 | 11,364 | -0 | -0 |
| 100033.424056 | REG CRASH TEAM GRANT 2014 | -0 | -0 | 27,000 | -0 |
| 100033.424057 | DMV GRANT 2014 | -0 | -0 | 21,966 | -0 |
| 100033.424058 | DMV BICYCLE SAFETY 2014 | -0 | -0 | 3,968 | -0 |
| 100033.424190 | EMERGENCY SERVICES | 4,915 | 3,465 | -0 | -0 |
| 100033.424195 | DMV-ANIMAL FRIENDLY PLATES | -0 | 1 | 100 | -0 |
| 100033.424201 | STATE AID - FIRE TRAINING | 16,633 | -0 | 16,000 | -0 |
| 100033.424203 | FIREFIGHTERS GRANT-FY 2012 | -0 | 68,875 | -0 | -0 |
| 100033.424400 | AED GRANT | 7,625 | -0 | -0 | -0 |
| 100033.433147 | 2009G6255-VA-SB | 13,445 | -0 | -0 | -0 |
| 100033.433148 | DMV GRANT 2011 | 7,889 | -0 | -0 | -0 |
| 100033.433151 | BULLETPROOF VEST GRANT 2010 | 2,100 | -0 | -0 | -0 |
| 100033.433152 | DMV GRANT 2012 | 16,724 | 2,330 | -0 | -0 |
| 100033.433153 | BYRNE JAG 11-K1191LO10 | 3,755 | -0 | -0 | -0 |
| 100033.433156 | BYRNE JAG 13-M1191LO12 | -0 | -0 | 4,038 | -0 |
| Total for: PUB SAFETY-OPER GRNTS & CONTR | | 303,018 | 335,636 | 316,773 | 243,701 |
| 100043 - PUB WORKS - OPER GRNTS & CONTR | | | | | |
| 100043.424301 | STREET & HIGHWAY MAINTENANCE | 1,177,682 | 1,200,133 | 1,200,100 | 1,235,451 |
| 100043.424303 | VDOT REVENUE SHARING GRANT | 38,022 | 10,588 | -0 | -0 |
| Total for: PUB WORKS - OPER GRNTS & CONTR | | 1,215,704 | 1,210,721 | 1,200,100 | 1,235,451 |
| 100063 - EDUC - OPER GRNTS & CONTRIB | | | | | |
| 100063.424101 | STATE SALES TAX RECEIPTS | 653,114 | 633,286 | -0 | -0 |
| 100063.424102 | BASIC SCHOOL AID | 2,354,306 | 2,246,057 | -0 | -0 |
| 100063.424105 | FOSTER CARE | 8,126 | -0 | -0 | -0 |
| 100063.424107 | GIFTED AND TALENTED | 24,807 | 24,446 | -0 | -0 |
| 100063.424108 | REMEDIAL EDUCATION | 46,307 | 60,843 | -0 | -0 |
| 100063.424112 | SPECIAL EDUCATION - SOQ | 221,612 | 299,875 | -0 | -0 |
| 100063.424114 | TEXTBOOK PAYMENTS | 28,019 | 49,887 | -0 | -0 |
| 100063.424117 | VOCATIONAL - SOQ | 33,628 | 37,250 | -0 | -0 |
| 100063.424121 | SOCIAL SECURITY - INSTRUCTION | 135,613 | 139,549 | -0 | -0 |
| 100063.424123 | VRS - INSTRUCTIONAL | 122,934 | 232,952 | -0 | -0 |
| 100063.424125 | GROUP LIFE INS - INSTRUCTIONAL | 4,961 | 8,896 | -0 | -0 |
| 100063.424130 | REMEDIAL SUMMER SCHOOL | 22,219 | 14,889 | -0 | -0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|-------------------------------|-------------------|-------------------|-------------------|------------------|
| 100063.424165 | INCENTIVE | -0 | 1,903 | -0 | -0 |
| 100063.424167 | AT RISK | 32,363 | 40,563 | -0 | -0 |
| 100063.424169 | K-3 PRIMARY CLASS SIZE | 96,834 | 149,735 | -0 | -0 |
| 100063.424170 | AT RISK 4 YEAR OLDS | -0 | 3,737 | -0 | -0 |
| 100063.424172 | EARLY READING INTERVENTION | 10,681 | 12,866 | -0 | -0 |
| 100063.424174 | STANDARD OF LEARNING | 8,758 | 8,781 | -0 | -0 |
| 100063.424176 | SOQ/RE PROP TAX RELIEF FUND | 69,464 | 66,998 | -0 | -0 |
| 100063.424177 | ENGLISH AS A SECOND LANGUAGE | 2,710 | 3,686 | -0 | -0 |
| 100063.424178 | HOLD HARMLESS SALES TAX | 71,456 | -0 | -0 | -0 |
| 100063.424180 | VA PRESCHOOL INITIATIVE | 88,591 | 130,299 | -0 | -0 |
| Total for: EDUC - OPER GRNTS & CONTRIB | | 4,036,503 | 4,166,498 | -0 | -0 |
| 100064 - EDUC - CAP GRNTS & CONTRIB | | | | | |
| 100064.424173 | SCHOOL CONSTRUCTION GRANT | -0 | 1,129 | -0 | -0 |
| Total for: EDUC - CAP GRNTS & CONTRIB | | -0 | 1,129 | -0 | -0 |
| 100071 - PARKS - GENERAL REVENUE | | | | | |
| Total for: PARKS - GENERAL REVENUE | | -0 | -0 | -0 | -0 |
| 100072 - PARKS - CHARGES FOR SERVICE | | | | | |
| 100072.416210 | RECREATION - ATHLETIC FEES | 18,852 | 15,378 | -0 | -0 |
| 100072.416211 | RECREATION - FISHING CLINIC | 35 | -0 | -0 | -0 |
| 100072.418903 | PARK GIFTS | 50 | -0 | -0 | -0 |
| 100072.418906 71400 | SALE OF CEMETERY LOTS (30%) | 5,184 | 4,188 | 5,500 | 5,500 |
| 100072.418912 71400 | GRAVE/MONUMENT SERVICE CHARGE | 82,587 | 84,851 | 67,100 | 67,100 |
| Total for: PARKS - CHARGES FOR SERVICE | | 106,708 | 104,416 | 72,600 | 72,600 |
| 100073 - PARKS - OPER GRNTS & CONTRIB | | | | | |
| Total for: PARKS - OPER GRNTS & CONTRIB | | -0 | -0 | -0 | -0 |
| 100083 - COMM DEV - OPER GRNTS & CONTR | | | | | |
| 100083.418925 | ARTS APPRECIATION GRANT | 2,500 | 3,500 | 3,500 | 5,000 |
| 100083.424302 | LITTER CONTROL | 5,000 | 7,216 | 1,000 | 1,000 |
| 100083.424910 | SAFETEA-LU GRANT | -0 | 21,886 | -0 | -0 |
| Total for: COMM DEV - OPER GRNTS & CONTR | | 7,500 | 32,602 | 4,500 | 6,000 |
| 100084 - COMM DEV - CAP GRNTS & CONTRIB | | | | | |
| Total for: COMM DEV - CAP GRNTS & CONTRIB | | -0 | -0 | -0 | -0 |
| 100091 - NONDEPT - GENERAL REVENUE | | | | | |
| 100091.419203 | RECOVERY OF SERVICES - CO | 84,660 | -0 | -0 | -0 |
| 100091.419204 | RECOVERIES & REBATES | 388 | 8 | 1,000 | 1,000 |
| 100091.419206 | RECOVERED COSTS-FIRE DEPT | 134,604 | 134,604 | 133,616 | 133,616 |
| 100091.433155 | DISASTER RECOVERY 2012 | -0 | 10,295 | -0 | -0 |
| 100091.441406 | PROCEEDS FROM FINANCING | -0 | -0 | 520,000 | -0 |
| 100091.441499 | PY RESERVES | -0 | -0 | 609,406 | 274,280 |
| 100091.451101 | TRANSFER IN - ELECTRIC | 872,424 | 900,000 | 1,300,000 | 1,300,000 |
| Total for: NONDEPT - GENERAL REVENUE | | 1,092,076 | 1,044,906 | 2,564,022 | 1,708,896 |
| 100092 - NONDEPT - CHARGES FOR SERVICE | | | | | |
| Total for: NONDEPT - CHARGES FOR SERVICE | | -0 | -0 | -0 | -0 |
| Total for: GENERAL FUND REVENUES | | 15,380,699 | 15,587,318 | 10,094,075 | 8,037,781 |

GENERAL FUND EXPENDITURES

ADMINISTRATION

MISSION

It is the mission of the Town of Bedford to provide the best place to live, work, and play.

DESCRIPTION

The Town Manager is appointed by Council to serve the town for an indefinite term. Selected primarily on the basis of executive and administrative qualifications, the Town Manager directs and supervises the administration of all departments, offices and agencies of the Town, except as otherwise provided in the Town's Charter. The Town Manager implements town policy as determined by the Mayor and Town Council. The Town Manager is charged with advising the Town Council with regard to the financial condition of the town, its future needs, and all matters related to its proper administration. The Town Manager must propose and submit an annual budget to the Town Council and, once it is approved, is responsible for its implementation.

GOALS

ECONOMIC GOAL 1: Support retention and expansion of existing industries, businesses and services.

- *Objective 1: Insure that economic incentives apply to existing industry as well as new industry.*
- *Objective 2: Provide employment opportunities commensurate with the education, skill level and abilities of residents.*
- *Objective 3: Encourage environmentally compatible, mixed-use and adaptive reuse of historic structures and facilities.*
- *Objective 4: Facilitate brownfield development of former industrial sites.*

ECONOMIC GOAL 2: Diversify the economic base by attracting sustainable industries, businesses and services, which improve the mix of jobs, goods and services available to meet the needs of Town residents.

- *Objective 1: In conjunction with Bedford County, Region 2000 and the State, actively recruit technology-based manufacturing and businesses using applied technology.*
- *Objective 2: Ensure that proposed business or industrial development is consistent with the future land use plan and preserves the quality of the environment.*
- *Objective 3: Encourage business and industry that is consistent with the Town's ability to provide necessary utilities and community facilities.*
- *Objective 4: Consistent with land use planning, encourage retail and office development in clustered rather than strip pattern within the Town and Revenue Sharing areas.*
- *Objective 5: Maximize allowed and compatible uses of land areas to reduce future land use conflicts.*

- *Objective 6: Encourage development of a highly trained, educated and motivated workforce within the Town.*
- *Objective 7: Encourage adaptive reuse of historic buildings and facilities.*

ECONOMIC GOAL 3: Protect and expand public and private investments in Centertown Bedford.

- *Objective 1: Maintain Centertown Bedford as the hub of community activity by encouraging the location of government, retail, financial and professional services as well as its use for cultural, recreational, and educational programs.*
- *Objective 2: Strengthen the retail vitality of the Centertown area by encouraging recruitment of new businesses and expansion of existing ones.*
- *Objective 3: Increase investment in Centertown by supporting economic incentives, diversity and residential growth.*
- *Objective 4: Support the efforts of Bedford Main Street to revitalize the Centertown area.*
- *Objective 5: Preserve the integrity of the commercial blocks in the historic district.*
- *Objective 6: Continue to implement improvements detailed in the Centertown Plan.*

ECONOMIC GOAL 4: Support economic growth and tourism by capitalizing on the National D-Day Memorial, other regional visitor destinations and on the unique location of Bedford.

- *Objective 1: Strengthen tourism promotion activities in conjunction with Bedford County, Region 2000 and the State.*
- *Objective 2: Encourage expansion of hospitality industry development that attracts and serves tourists and visitors.*
- *Objective 3: Protect the site and scenic vistas of the National D-Day Memorial from encroachment.*
- *Objective 4: Preserve the scenic and historic character of Bedford.*

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|-----------------------------|----------------------------|----------------------------|-----------------------------|-------------------------------|
| Town Council | 28,463 | 28,014 | 28,471 | 35,482 |
| Clerk of the Council | 9,012 | 9,495 | 9,478 | 9,478 |
| Other Legislative | 3,491 | 992 | 7,000 | 5,000 |
| Town Manager | 108,383 | 115,379 | 145,509 | 146,144 |
| Other Legal Services | 0 | 0 | 0 | 60,000 |
| Town Attorney | 326,331 | 343,602 | 191,623 | 92,139 |
| Personnel | 45,991 | 46,044 | 58,377 | 55,600 |
| Independent Auditor | 40,318 | 40,803 | 43,000 | 39,600 |
| Commissioner of the Revenue | 149,502 | 158,652 | 5,044 | 0 |
| Board of Assessors | 906 | 1,326 | 0 | 0 |
| ADMINISTRATION TOTAL | 712,397 | 744,307 | 488,502 | 443,443 |

SERVICES

| | |
|---|--|
| Town Admin - Town Council | The Town of Bedford operates with a council/manager form of government. Under this form of government, the elected governing body is responsible for establishing policy, passing ordinances, voting appropriations, and developing an overall vision for the town. The Council appoints a professional town manager to oversee the daily operations of the Town government and implement the policies they establish. The Town Manager is apolitical, and the Council represents the citizens. The Bedford Town Council is composed of elected members from whom a mayor and vice-mayor are selected. There are seven members of the Town Council, each elected for a four-year term. |
| Town Admin - Town Council Clerk | Provides for a Clerk to do Town Council duties. Program is responsible for agenda preparation, minutes' preparation, Council and Commissions oversight, advertising of public notices and record keeping for the Bedford Joint Economic Development Authority. |
| Town Admin - Town Manager's Office | Provides oversight for all town departments and operations, liaison with community agencies and other local government jurisdictions, serving on regional boards and commissions, supervision for executive level functions of strategic planning/performance management and community relations. Provides support to the Town Council provided by senior Town administrators including preparation for and participation in Council meetings and research and analysis of Council initiatives. |
| Town Admin - Economic Development | Directs the Town's public information and education program, manages special events; produces all town publications including educational, advertising and marketing materials; manages media relations. Manages citizen participation in town government activities and supports community partnerships to ensure meaningful public engagement in planning and policy development including master planning. |
| Town Admin - Town Attorney/Legal Services | Provides professional and timely legal representation and advice to the Town Council, the Planning Commission, the Town Manager, Town Departments, Town employees, and various boards and commissions. Majority of time and resources address legal review and/or preparation of Council agenda items; civil rights and personnel issues and disputes; risk management; zoning and land use matters; contract preparation, review and disputes; municipal finance; environmental law; legislative services; property acquisition; ordinance drafting; in-house publication and maintenance of the Town Municipal Code; local government taxation; code enforcement; and litigation. |

- Town Admin - Community Development

Provides for the management and administrative support for all of the Community Development department's operation. Ensures department processes, policies, and procedures are current, coordinated, and effective for both staff and the general public. Provides for the maintenance of the Comprehensive Plan, including master plans and amendments to the Comprehensive Plan. Provides for the administration of the Building Regulations Ordinance, including permitting, fees, inspections, violations, and Certificates of Occupancy. Provides for the administration of the Zoning Ordinance, including appeals and variances, zoning inspections, zoning enforcement, proffer management, business clearances, building permit support, sign permits, temporary event permits, development right determinations, and for interpretations of the zoning ordinance. Provides for the review of all development applications as required by the Wastewater and Water, Subdivision, Water Protection, and Zoning Ordinances. This includes all subdivisions, site plans, re-zonings, special use permits, Certificates of Appropriateness, erosion and sediment control permits, storm-water management, subdivision and site bonds and inspections, groundwater assessments, and waivers or modifications of ordinance requirements.

- Town Admin - Human Resources/Personnel

Ensures compliance with federal, state and county employment regulations and provides training on workplace safety. Manages opportunities for cost containment to include workers compensation, unemployment insurance and wellness. Provides for an employee wellness program for County employees.

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|------------------------------|----------------|----------------|----------------|----------------|
| GENERAL FUND EXPENDITURES | | | | | |
| 10011110 - TOWN COUNCIL | | | | | |
| 10011110.511000 | COMPENSATION | 22,500 | 22,500 | 22,500 | 29,000 |
| 10011110.521000 | FICA | 1,722 | 1,722 | 1,721 | 2,218 |
| 10011110.527000 | WORKER'S COMPENSATION | 47 | 41 | 50 | 64 |
| 10011110.552100 | POSTAGE | 69 | 54 | 200 | 200 |
| 10011110.552300 | COMMUNICATIONS | 143 | 0 | 0 | 0 |
| 10011110.555000 | TRAINING EXPENSE | 0 | 0 | 500 | 500 |
| 10011110.560143 | MISCELLANEOUS EXPENSE | 3,983 | 3,698 | 3,500 | 3,500 |
| Total for: TOWN COUNCIL | | 28,463 | 28,014 | 28,471 | 35,482 |
| 10011120 - CLERK OF COUNCIL | | | | | |
| 10011120.511000 | COMPENSATION | 8,314 | 8,514 | 8,314 | 8,314 |
| 10011120.521000 | FICA | 636 | 651 | 636 | 636 |
| 10011120.527000 | WORKER'S COMPENSATION | 24 | 20 | 18 | 18 |
| 10011120.560010 | OFFICE SUPPLIES | 38 | 310 | 360 | 360 |
| 10011120.560140 | COMPUTER SUPPLIES | 0 | 0 | 150 | 150 |
| Total for: CLERK OF COUNCIL | | 9,012 | 9,495 | 9,478 | 9,478 |
| 10011130 - OTHER LEGISLATIVE | | | | | |
| 10011130.531315 | CODIFICATION OF ORDINANCE | 3,491 | 992 | 7,000 | 5,000 |
| Total for: OTHER LEGISLATIVE | | 3,491 | 992 | 7,000 | 5,000 |
| 10011211 - TOWN MANAGER | | | | | |
| 10011211.511000 | COMPENSATION | 71,993 | 77,935 | 99,159 | 99,650 |
| 10011211.521000 | FICA | 5,415 | 5,717 | 7,586 | 7,623 |
| 10011211.522100 | VRS - RETIREMENT | 13,374 | 13,283 | 16,143 | 15,227 |
| 10011211.522150 | VRS - LIFE INSURANCE | 205 | 885 | 1,180 | 1,186 |
| 10011211.523000 | HOSPITAL INSURANCE | 7,472 | 8,311 | 10,043 | 10,559 |
| 10011211.527000 | WORKER'S COMPENSATION | 188 | 147 | 218 | 219 |
| 10011211.528700 | SUPPLEMENTAL RETIRE - ICMA | 720 | 720 | 1,080 | 1,080 |
| 10011211.533112 | REPAIRS/MAINT - OFFICE EQUIP | 0 | 0 | 100 | 100 |
| 10011211.552100 | POSTAGE | 162 | 151 | 300 | 300 |
| 10011211.552300 | COMMUNICATIONS | 1,642 | 996 | 2,100 | 2,100 |
| 10011211.555000 | TRAINING EXPENSE | 1,780 | 1,442 | 1,000 | 1,500 |
| 10011211.558100 | DUES & ASSOC MEMBERSHIPS | 1,655 | 1,726 | 1,700 | 1,700 |
| 10011211.560010 | OFFICE SUPPLIES | 338 | 734 | 800 | 800 |
| 10011211.560080 | GASOLINE & OIL | 1,751 | 1,620 | 1,300 | 1,300 |
| 10011211.560093 | VEHICLE SUPPLIES & PARTS | 208 | 113 | 700 | 700 |
| 10011211.560120 | BOOKS & PUBLICATIONS | 1,012 | 937 | 1,100 | 1,100 |
| 10011211.560140 | COMPUTER SUPPLIES | 359 | 269 | 500 | 500 |
| 10011211.560143 | MISCELLANEOUS EXPENSE | 108 | 391 | 500 | 500 |
| Total for: TOWN MANAGER | | 108,383 | 115,379 | 145,509 | 146,144 |
| 10011220 - OTHER LEGAL SERVICES | | | | | |
| 10011220.531500 | LEGAL SERVICES | 0 | 0 | 0 | 60,000 |
| Total for: OTHER LEGAL SERVICES | | 0 | 0 | 0 | 60,000 |
| 10011221 - TOWN ATTORNEY | | | | | |
| 10011221.511000 | COMPENSATION | 32,627 | 32,827 | 32,627 | 32,627 |
| 10011221.521000 | FICA | 2,394 | 2,405 | 2,496 | 2,496 |
| 10011221.523000 | HOSPITAL INSURANCE | 4,632 | 4,848 | 4,848 | 5,364 |
| 10011221.527000 | WORKER'S COMPENSATION | 47 | 41 | 52 | 52 |
| 10011221.531500 | LEGAL SERVICES | 221,645 | 238,517 | 100,000 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|-------------------------------|----------------|----------------|----------------|---------------|
| 10011221.531502 | SPECIAL FEES | 64,006 | 64,368 | 50,000 | 50,000 |
| 10011221.555000 | TRAINING EXPENSE | 0 | 0 | 500 | 500 |
| 10011221.558100 | DUES & ASSOC MEMBERSHIPS | 333 | 0 | 500 | 500 |
| 10011221.560120 | BOOKS & PUBLICATIONS | 647 | 595 | 600 | 600 |
| Total for: TOWN ATTORNEY | | 326,331 | 343,602 | 191,623 | 92,139 |
| 10011222 - PERSONNEL | | | | | |
| 10011222.511000 | COMPENSATION | 3 | 0 | 0 | 0 |
| 10011222.521000 | FICA | 0 | 0 | 0 | 0 |
| 10011222.523000 | HOSPITAL INSURANCE | 1 | 0 | 0 | 0 |
| 10011222.528400 | EMPLOYEE RECOGNITION | 661 | 790 | 900 | 900 |
| 10011222.528500 | HEPATITIS B VACCINATIONS | 137 | 0 | 500 | 500 |
| 10011222.531100 | MEDICAL EXAMINATIONS | 6,194 | 5,078 | 4,500 | 4,500 |
| 10011222.531300 | INSURANCE CONSULTING | 1,234 | 1,328 | 1,500 | 1,500 |
| 10011222.531304 | CREDIT REPORT/CRIMINAL REPORT | 167 | 202 | 400 | 400 |
| 10011222.531308 | WELLNESS PROGRAM | 32,761 | 29,050 | 40,000 | 40,000 |
| 10011222.531404 | PROFESSIONAL SERVICES | 300 | 1,831 | 1,300 | 1,300 |
| 10011222.531500 | LEGAL SERVICES | 2,506 | 2,798 | 4,000 | 4,000 |
| 10011222.536000 | ADVERTISING | 1,939 | 4,938 | 2,500 | 2,500 |
| 10011222.552300 | COMMUNICATIONS | 89 | 0 | 0 | 0 |
| 10011222.560010 | OFFICE SUPPLIES | 0 | 28 | 0 | 0 |
| Total for: PERSONNEL | | 45,991 | 46,044 | 55,600 | 55,600 |
| 10011224 - INDEPENDENT AUDITOR | | | | | |
| 10011224.531200 | AUDITING SERVICES | 40,318 | 40,803 | 43,000 | 39,600 |
| Total for: INDEPENDENT AUDITOR | | 40,318 | 40,803 | 43,000 | 39,600 |
| 10011231 - COMMISSIONER OF THE REVENUE | | | | | |
| 10011231.511000 | COMPENSATION | 89,891 | 97,808 | 1,750 | 0 |
| 10011231.513000 | COMPENSATION - PART TIME | 15,305 | 16,972 | 350 | 0 |
| 10011231.514000 | COMPENSATION - TEMPORARY | 0 | 725 | 0 | 0 |
| 10011231.521000 | FICA | 7,775 | 7,779 | 150 | 0 |
| 10011231.522100 | VRS - RETIREMENT | 17,018 | 15,681 | 328 | 0 |
| 10011231.522150 | VRS - LIFE INSURANCE | 261 | 1,029 | 22 | 0 |
| 10011231.523000 | HOSPITAL INSURANCE | 9,265 | 9,292 | 0 | 0 |
| 10011231.527000 | WORKER'S COMPENSATION | 188 | 203 | 0 | 0 |
| 10011231.531250 | DATA PROCESSING SERVICES | 1,576 | 1,809 | 0 | 0 |
| 10011231.533112 | REPAIRS/MAINT - OFFICE EQUIP | 2,834 | 2,948 | 0 | 0 |
| 10011231.536000 | ADVERTISING | 384 | 0 | 0 | 0 |
| 10011231.552100 | POSTAGE | 1,128 | 1,073 | 0 | 0 |
| 10011231.552300 | COMMUNICATIONS | 1,092 | 1,020 | 0 | 0 |
| 10011231.555000 | TRAINING EXPENSE | 315 | 956 | 0 | 0 |
| 10011231.558100 | DUES & ASSOC MEMBERSHIPS | 451 | 80 | 0 | 0 |
| 10011231.560010 | OFFICE SUPPLIES | 784 | 427 | 0 | 0 |
| 10011231.560140 | COMPUTER SUPPLIES | 1,236 | 849 | 0 | 0 |
| Total for: COMMISSIONER OF THE REVENUE | | 149,502 | 158,652 | 2,600 | 0 |
| 10011232 - BOARD OF ASSESSORS | | | | | |
| 10011232.531700 | REASSESSMENT EXPENSE | 906 | 1,326 | 0 | 0 |
| Total for: BOARD OF ASSESSORS | | 906 | 1,326 | 0 | 0 |

FINANCE

MISSION

It is the mission of the Department of Finance to provide fiduciary responsibility to the citizens and taxpayers of the Town of Bedford to ensure that financial resources are collected, safe-guarded, maximized and dispersed in a fiscally judicious manner. As employees of the Town we provide optimal financial services to a wide range of constituents in a transparent and professional way that meets the expectations of those we serve while adhering to all current accounting and management standards.

DESCRIPTION

The function of this division is to administer the financial operations of the Town of Bedford by overseeing Budget Administration, Financial Accounting Processes, Treasury/Collector, Payroll Administration, Revenue Management, Utility Services, Debt Management, Risk Management, Procurement & Purchasing Services, and Financial Reporting. Compliance monitoring is done in all financial areas to conform Town operations to existing federal, state, and local rules and regulations. It is the responsibility of the division to promote the fiscal soundness of the community so that its social, public safety, infrastructure and overall quality of life will be maintained at the high standard required and desired by its residents.

GOALS

1. Coordinate with the Town's auditors on audit schedules in an effort to expedite the audit process and reduce the time and expense needed to complete the Comprehensive Annual Financial Report.
2. To address auditors suggestions stemming from the previous fiscal year audit:
 - a. *Objective: Ensure compliance with separation of duties by implementing a mechanism of effective internal controls with an adequate division of responsibilities to diminish the potential for errors.*
 - b. *Objective: To work with the vendor of its Financial Management System to create a standardized protocol and reporting function for reconciliations of all significant assets and liability accounts.*
 - c. *Objective: To reduce the number of adjusting journal entries that must be made during the audit process.*
3. Be proactive by providing in advance accurate and timely financial reporting that complies with laws governing municipalities accounting and regulatory practices.
 - a. *Objective: Complete the monthly financial report for submission to Town Council Finance Committee no later than 10 business days after month-end close.*
 - b. *Objective: Improve the budget document so as to provide more meaningful information regarding department's mission and goals.*

4. Cross-train department staff to provide assistance, back-up coverage and enhanced customer service in all daily operations. Target key processes to automate in an effort to eliminate manual work.
5. Monitor enhancements to MUNIS financial package to utilize full capabilities of features so that tasks and processes result in improved efficiencies and cost savings.
6. Work to transfer fixed assets from spreadsheets into the current financial management system.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|-----------------------------|--------------------|--------------------|---------------------|-----------------------|
| Treasurer/Collector | 225,928 | 238,428 | 205,627 | 192,271 |
| Finance Department | 122,295 | 137,939 | 174,943 | 165,529 |
| Other Gen & Financial Admin | 10,152 | 10,928 | 10,735 | 10,735 |
| TOTAL FINANCE | 358,375 | 387,295 | 391,305 | 368,535 |

SERVICES

- Budget Administration** The primary responsibility of the Budget Administration division is the development and management of the Town Budget, Capital Improvement Program, and the Five Year Plan. This division works with all other Town department's financial management personnel to produce the fiscal year budget and all other required federal/state budgetary reporting.
- Financial Accounting Processes** Responsible for all accounts payable and accounts receivable processes for all Town departments and enterprise funds. Provides for the maintenance of all official financial records. Responsible for compiling and filing all official reports pertaining to GAAP, GASB, FASB, state and federal reporting requirements. Facilitates all recording and reporting of financial activity in current financial software package. Oversees financial interactions made by Town departments and enterprise funds including issuance of general obligation debt, agency contributions, and grant assistance.
- Treasury/Collector** The office of the Treasury/Collector is responsible for managing and directing the billing and collection of all real estate taxes, personal property taxes, motor vehicle excise taxes, solid waste charges, electric utility charges, and the issuance of municipal lien certificates. The Treasurer also manages the Town's property which is in Tax Title or Foreclosure. Delinquent property is turned over to the Treasurer annually for nonpayment of taxes. The Collector facilitates a public auction or a disposition of foreclosed properties.

| | |
|-----------------------------------|---|
| Payroll Administration | Responsible for the recording, processing, payments and administration of employee compensation for all Town departments. Disburses all federal, state, retirement and miscellaneous deductions & contributions for all staff. Responsible for all IRS reporting requirements and deadlines. |
| Revenue Management | Responsible for establishing revenue performance standards, tracking and reporting revenue, analyzing actual versus expected performance, and initiating corrective action on underperformance. |
| Electric Utility Services | Responsible for the billing, processing, collection, service set-up/disconnect, data management, and customer service troubleshooting on all electric utility accounts. |
| Debt Management | Responsible for policy and practice related to the debt issuance process, debt payment oversight, management of debt portfolio, and adherence to debt issuance laws, restrictions and regulations. |
| Risk Management | Responsible to manage risk transfer by the acquisition of insurance - directly and indirectly via requirement of contract providers - related to worker safety, auto liability, property, general liability, compliance and regulatory liability. |
| Procurement & Purchasing Services | Responsible for the purchasing of all supplies, equipment and services required by all Town departments, enterprise funds, and associated agencies. All purchases above \$5,000 are required by Town code to follow the established Town purchasing policies. Facilitates the sale of surplus property owned by the Town and enterprise funds. Maintains the Town's fixed asset system. Oversees Town credit card purchases and remittance. |
| Financial Reporting | Responsible for presenting financial statements that adhere to generally accepted accounting principles (GAAP) and to maintain continuity of information on operating performance and financial position on all local government and enterprise funds. |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|------------------------------|----------------|----------------|----------------|----------------|
| 10011241 - TREASURER | | | | | |
| 10011241.511000 | COMPENSATION | 135,877 | 137,646 | 100,625 | 103,818 |
| 10011241.513000 | COMPENSATION - PART TIME | 12,483 | 13,703 | 0 | 0 |
| 10011241.521000 | FICA | 11,157 | 10,959 | 7,698 | 7,942 |
| 10011241.522100 | VRS - RETIREMENT | 25,673 | 23,636 | 16,382 | 15,863 |
| 10011241.522150 | VRS - LIFE INSURANCE | 393 | 1,548 | 1,197 | 1,235 |
| 10011241.523000 | HOSPITAL INSURANCE | 14,791 | 15,479 | 12,120 | 13,410 |
| 10011241.527000 | WORKER'S COMPENSATION | 306 | 290 | 221 | 228 |
| 10011241.531250 | DATA PROCESSING SERVICES | 0 | 0 | 3,300 | 3,300 |
| 10011241.531704 | COLLECTION AGENCY FEES | -429 | 59 | 0 | 0 |
| 10011241.533112 | REPAIRS/MAINT - OFFICE EQUIP | 288 | 0 | 3,000 | 3,000 |
| 10011241.536000 | ADVERTISING | 666 | 776 | 2,800 | 2,400 |
| 10011241.538137 | DMV STOP FEES | -780 | 240 | 2,000 | 500 |
| 10011241.552100 | POSTAGE | 13,315 | 13,727 | 18,000 | 16,500 |
| 10011241.552300 | COMMUNICATIONS | 1,383 | 1,557 | 1,546 | 1,625 |
| 10011241.553600 | SURETY BONDS | 0 | 0 | 934 | 0 |
| 10011241.555000 | TRAINING EXPENSE | 936 | 3,660 | 2,000 | 2,000 |
| 10011241.558100 | DUES & ASSOC MEMBERSHIPS | 340 | 300 | 500 | 500 |
| 10011241.560010 | OFFICE SUPPLIES | 1,647 | 1,633 | 3,600 | 3,600 |
| 10011241.560140 | COMPUTER SUPPLIES | 5,143 | 5,372 | 6,750 | 6,750 |
| 10011241.560144 | DOG TAGS | 427 | 450 | 730 | 600 |
| 10011241.560146 | CIGARETTE STAMPS | 2,311 | 7,394 | 15,000 | 9,000 |
| Total for: TREASURER | | 225,928 | 238,428 | 198,403 | 192,271 |
| 10011242 - FINANCE DEPARTMENT | | | | | |
| 10011242.511000 | COMPENSATION | 50,003 | 71,114 | 77,186 | 74,879 |
| 10011242.514000 | COMPENSATION - TEMPORARY | 1,181 | 0 | 0 | 0 |
| 10011242.521000 | FICA | 3,825 | 4,131 | 5,905 | 5,728 |
| 10011242.522100 | VRS - RETIREMENT | 9,502 | 7,961 | 12,566 | 10,420 |
| 10011242.522150 | VRS - LIFE INSURANCE | 146 | 537 | 919 | 891 |
| 10011242.523000 | HOSPITAL INSURANCE | 4,662 | 3,769 | 4,606 | 5,096 |
| 10011242.527000 | WORKER'S COMPENSATION | 94 | 81 | 170 | 165 |
| 10011242.531270 | MISC ACCOUNTING SERVICES | 6,338 | 5,637 | 14,000 | 14,000 |
| 10011242.531300 | INSURANCE CONSULTING | 11,645 | 11,528 | 15,500 | 15,500 |
| 10011242.531620 | BOND TRUSTEE | 290 | 580 | 300 | 300 |
| 10011242.533103 | SOFTWARE/HARDWARE MAINT | 13,905 | 15,614 | 15,600 | 15,600 |
| 10011242.533112 | REPAIRS/MAINT - OFFICE EQUIP | 0 | 0 | 400 | 400 |
| 10011242.535000 | PRINTING AND BINDING | 2,045 | 2,161 | 3,400 | 3,400 |
| 10011242.552100 | POSTAGE | 1,986 | 1,692 | 2,600 | 2,600 |
| 10011242.552300 | COMMUNICATIONS | 2,682 | 2,712 | 3,145 | 2,100 |
| 10011242.554100 | LEASE/RENTAL OF EQUIPMENT | 2,019 | 0 | 0 | 0 |
| 10011242.555000 | TRAINING EXPENSE | 1,300 | 1,552 | 3,300 | 3,300 |
| 10011242.558100 | DUES & ASSOC MEMBERSHIPS | 669 | 594 | 650 | 650 |
| 10011242.560010 | OFFICE SUPPLIES | 4,417 | 3,054 | 4,500 | 4,500 |
| 10011242.560017 | ACCT ANALYSIS FEES | 1,964 | 2,197 | 2,000 | 2,000 |
| 10011242.560120 | BOOKS & PUBLICATIONS | 671 | 204 | 500 | 500 |
| 10011242.560140 | COMPUTER SUPPLIES | 685 | 528 | 0 | 0 |
| 10011242.560141 | DATA PROCESSING SUPPLIES | 2,267 | 2,293 | 3,500 | 3,500 |
| Total for: FINANCE DEPARTMENT | | 122,295 | 137,939 | 170,747 | 165,529 |
| 10011260 - OTHER GEN & FINANCIAL ADMIN | | | | | |
| 10011260.536100 | GENERAL TOWN ADVERTISING | 6,101 | 10,928 | 5,500 | 5,500 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|-------------------------------|---------------|---------------|---------------|---------------|
| 10011260.556529 | DUES-CENTRAL VA PLAN DISTRICT | 0 | 0 | 1,045 | 1,045 |
| 10011260.556531 | DUES-VA MUNICIPAL LEAGUE | 4,051 | 0 | 4,190 | 4,190 |
| Total for: OTHER GEN & FINANCIAL ADMIN | | 10,152 | 10,928 | 10,735 | 10,735 |

INFORMATION TECHNOLOGY

MISSION

To serve as core technical planning, implementation, and support for all Town departments.

DESCRIPTION

Team of 2 carrying five primary roles: Technician, Software Support, Network and Systems Engineering, Database Administration, and Project Manager

GOALS

1. To support existing Town infrastructure and employees.
2. To upgrade existing infrastructure to increase efficiency across the enterprise.
3. To train Town staff to use and improve existing and future technical tools.
4. To leverage technology and seek out new avenues to increase revenue, decrease costs, and provide better citizen service.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|------------------------|--------------------|--------------------|---------------------|-----------------------|
| Information Technology | 80,888 | 105,947 | 153,234 | 159,455 |
| TOTAL I.T. | 80,888 | 105,947 | 153,234 | 159,455 |

SERVICES

Financial Services Support This is a large program that encompasses support for Finance & Collections as well as all departments' interaction with those two. It includes management, configuration, control and upgrade of the primary financial package (Munis) as well as the utility billing package (PUBS), a variety of printing needs (bills, receipts, reports), report generation, end-user training and support, contract management, vendor interaction, payroll, file and database management and backup, and ultimately compliance with a variety of federal and state laws.

PC Maintenance This program represents the management and maintenance of all user desktop and laptop computers except for Mobile Data Terminal's (MDT's). This requires upgrading components, repairing or replacing broken hardware and peripherals (mice, video boards, hard drives, etc.), monitoring overall PC health and creating the replacement schedule as a result of that.

| | |
|---------------------------------|--|
| PC Replacement | We replace roughly 25% of our desktop PC's every year. We build each new PC from a standard build up to whatever the end user needs. This program also includes replacing major pieces of other hardware (printers, monitors, etc.) This keeps our workstations up-to-date, efficient, and in-line with modern software. |
| Core Server Maintenance | Servers need constant operating system, peripheral, network and security updates during their lives and periodic hardware replacement or upgrade. This program encompasses all of those plus major software upgrades so that they are up to date for whatever their particular job is. |
| Core Server Replacement | Like PC's, servers must be replaced periodically. This program involves purchasing, provisioning, physically building, networking and setting up from bare metal purpose-driven high-performance machines to serve the Town's data requirements. |
| Cell Phone Management | This program provides mobile telephone service to Town employees. It involves provisioning the phones, negotiating the contract, reviewing vendors, programming the phones, education of end users, inventory of phones and peripherals, purchasing of peripherals and new phones, vendor management, and troubleshooting/repair of damaged phones. We also review and audit the cell phone bill. |
| Phone System Management | We manage the entire PBX (Private Business eXchange) for the Town government, including hardware, programming, maintenance, connections, contracts, voicemail, transmission and configuration and deployment of handsets. This involves managing contracts with phone system vendors, phone companies, and the Commonwealth. We program the core hardware and the phones themselves and manage the "switchboard", provision and maintain voicemail, develop all of the call routing patterns, deploy new features, manage extensions and all rules associated with them, work with line contractors to maintain the physical phone network, keep inventory, purchase new equipment as needed and upgrade the system when required. We also review and audit the phone bills from our primary and secondary carriers and maintain the POTS (Plain Old Telephone Service) lines (i.e., copper) and their associated devices. |
| Radio Programming & Management | Program, configure, and manage inventory of radios for departments other than the Police Department (which self-manage). Coordinate with department heads and end users to program and deploy radios and radio updates. |
| Core Office Software Management | Every employee with a PC has a core suite of software for everyday productivity. This includes the MS Office suite as well as web browsers, plug-ins for video and audio, PDF software, printer configuration, etc. The purpose of this program is to deploy, update, and support this core suite of applications and help end-users with problems as time goes by. |

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|---|---|
| Departmental Software Management | Each department has unique pieces of software to accomplish their core missions. This program involves learning each piece of software; installing, managing and upgrading that software; and developing and utilizing a support relationship with the software's manufacturer. Examples include Paperport, LiNX, RMS and GLINK in the PD; Itron MVRS, MARC, and meter management in the Electric Department; Phoenix (gas pump software), All-Data and ShopDirector in Public Works; CIMS and eCIMS for the Cemeteries; Paradigm for Finance and the Landfill. This is not a comprehensive list; we manage over 60 separate software packages in the enterprise. |
| GIS Mapping & Management | Starting this year, this program is a cooperative endeavor with the County. Our responsibility is to coordinate with them, help manage hardware, help manage the software vendor relationships, manage upgrade and deployment projects in coordination with County IT, and provide and quality check Town data for the system. We also pay for a portion of the software and hardware. This is a citizen-facing as well as internal program. |
| User Training | We help train and coordinate training for users on hardware and software. This includes working with vendors' trainers, setting schedules, gathering materials, etc. and is done on both an individual and group basis. |
| H2U/Clinic Management | Work with nurse practitioner and clinic service for employee health benefits. Assist with calendar, special programs, and billing for the project. |
| E911 Technical Support | This program coordinates with Bedford County Information Technology, the E911 center, the Bedford County Sheriff's Department, and Bedford Police Department to support a variety of hardware and software at the e911 center. Since they have no dedicated IT support, the Town and the County jointly assist and collaborate on projects. This also involves part of managing the VPN, crime mapping, and the LiNX system. |
| Police Mobile Data Management/Support | In this program we support a police-specific set of PC's and their associated software. This involves setup and maintenance of the laptops themselves, set up and maintenance of their communications software, records management system software, air cards, and VPN. |
| Local Business Video Surveillance Support | Our department gets called in to work with the Police Department to retrieve video footage from a wide variety of camera software systems owned by our local businesses. We then assist in the review of the material and in processing it to be submitted to the Commonwealth's Attorney. |
| Printing Support & Management | In this program we support all enterprise-wide printing needs. This includes procurement, deployment, maintenance, configuration and end-user assistance for all printers, from the big multifunction Xerox machines to the receipt printers in the Treasurer's department. |

| | |
|-------------------------------------|--|
| Town Web Site | <p>Managing all aspects of our Town web site is one of our public-facing programs. This tool is used to create our electronic government presence, inform the public of specific events as well as provide general information about our government, our town, and economic development opportunities. In practice it involves designing, coding, and updating the site, interaction with all departments and citizens, and maintaining the physical infrastructure for the site.</p> |
| Other Town Public Information Tools | <p>As a separate program, we provide information to the citizens in a variety of formats other than just the web site. Facebook, our public information channel (Channel 12), and occasional presentation projects for the citizens, council, business leaders, etc. We also assist the Police Department with their public notification and alert system and their newsletters.</p> |
| Audio/Visual Support | <p>In this program we procure, manage and set up a variety of audio-visual equipment for training, conferences, etc. for Town employees. We often assist in monitoring or connecting to on-line training and informational broadcasts. We also support video cameras and software for the Police Department and the Fire Department, and sometimes create documentaries.</p> |
| School Fiber Lease | <p>We have a program where we lease dark fiber to the County School System through the local cable company. We manage the lease and any outages, as well as some on-site equipment that handles the interconnect.</p> |
| E-Mail | <p>In this program we provide electronic mail to all employees. This involves installation, maintenance and upgrade of the equipment, the software that runs the mail system, as well as the end-user experience. Not only does this provide email, but also calendaring, appointment management, contacts, and some file sharing.</p> |
| Core Network Management & Security | <p>This program is a very behind the scenes program but critical to the enterprise. This involves the network management servers, the active directory domain that allows file sharing and common folders, the backup routines that ensure file integrity, the core switching that creates our actual network, the firewalls that maintain our security and federal compliance, the enterprise anti-virus that keeps our servers and PC's healthy, the interconnections between our various buildings, the wireless networks, and the management of our connections to the world. This program takes a significant amount of time and requires an advanced IT skill set.</p> |
| Enterprise Support | <p>This program encompasses a wide variety of "help desk" tasks and service the department provides to end users with day to day tasks, small reports, minor log-in issues, etc. The work tickets associated with this program are usually short and some don't have a ticket opened for them, but the department can get 10 - 20 of these a day. This takes a lot of time, but this "hand-holding" is critical to the end users' daily work and experience.</p> |

Cable Franchise
Management

The department is tasked with managing the local cable franchise agreement; this program is very citizen-facing. It involves dealing with citizen complaints and the cable company representatives on a weekly basis, understanding and enforcing the terms of the cable franchise agreement, coordination with Council, and re-negotiating the franchise agreement every 5 - 7 years.

Economic
Development

As part of the Community Development Department, IT gets involved in various technical and non-technical economic development initiatives. This involves working with citizens, businesses, and the Town government and occasionally contractors.

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|--------------------------------|---------------|----------------|----------------|----------------|
| 10011261 - INFORMATION TECHNOLOGY | | | | | |
| 10011261.511000 | COMPENSATION | 28,553 | 29,746 | 49,628 | 51,203 |
| 10011261.521000 | FICA | 2,181 | 2,169 | 3,797 | 3,917 |
| 10011261.522100 | VRS - RETIREMENT | 5,401 | 8,608 | 8,080 | 7,824 |
| 10011261.522150 | VRS - LIFE INSURANCE | 83 | 335 | 591 | 609 |
| 10011261.523000 | HOSPITAL INSURANCE | 3,085 | 3,200 | 4,848 | 5,364 |
| 10011261.527000 | WORKER'S COMPENSATION | 56 | 81 | 109 | 113 |
| 10011261.531404 | PROFESSIONAL SERVICES | 701 | 1,571 | 2,000 | 2,000 |
| 10011261.533103 | SOFTWARE/HARDWARE MAINT | 16,364 | 25,458 | 20,000 | 22,000 |
| 10011261.533109 | REPAIRS/MAINTENANCE - VEHICLES | 0 | 107 | 500 | 500 |
| 10011261.533122 | PHONE MAINTENANCE | 2,360 | 652 | 4,500 | 5,000 |
| 10011261.533130 | FIBER MAINTENANCE | 0 | 2,000 | 10,000 | 10,000 |
| 10011261.533202 | WIRE MAINTENANCE | 200 | 300 | 600 | 1,000 |
| 10011261.533204 | NETWORK MAINTENANCE CONTRACT | 5,102 | 5,350 | 5,200 | 5,200 |
| 10011261.552100 | POSTAGE | 16 | 14 | 200 | 200 |
| 10011261.552300 | COMMUNICATIONS | 3,048 | 3,006 | 3,050 | 3,050 |
| 10011261.554100 | LEASE/RENTAL OF EQUIPMENT | 11,406 | 21,297 | 21,000 | 21,000 |
| 10011261.555000 | TRAINING EXPENSE | 539 | 844 | 1,500 | 1,500 |
| 10011261.555002 | TRAINING - TOWN WIDE | 0 | 207 | 0 | 1,175 |
| 10011261.560010 | OFFICE SUPPLIES | 124 | 181 | 250 | 250 |
| 10011261.560070 | NETWORK MAINTENANCE SUPPLIES | 770 | 15 | 1,000 | 1,000 |
| 10011261.560080 | GASOLINE & OIL | 0 | 12 | 250 | 250 |
| 10011261.560110 | UNIFORMS | 208 | 0 | 200 | 200 |
| 10011261.560120 | BOOKS & PUBLICATIONS | 23 | 0 | 0 | 0 |
| 10011261.560140 | COMPUTER SUPPLIES | 568 | 568 | 750 | 1,000 |
| 10011261.560141 | DATA PROCESSING SUPPLIES | 101 | 51 | 100 | 100 |
| 10011261.581700 | COMPUTER REPLACEMENTS | 0 | 174 | 0 | 0 |
| 10011261.581701 | IT EQUIPMENT REPLACEMENT | 0 | 0 | 0 | 15,000 |
| Total for: INFORMATION TECHNOLOGY | | 80,888 | 105,947 | 138,153 | 159,455 |

PUBLIC SAFETY/JUDICIAL FUNCTIONAL AREA

POLICE DEPARTMENT

MISSION

The Town of Bedford Police Department works in open partnership with the citizens of Bedford to provide honest, fair and effective law enforcement services. Our constant objective is to protect life, property and liberty for all people in a fair and equitable manner.

DESCRIPTION

The Police Department coordinates public safety in the Town of Bedford. Through investigations, patrols, and community partnerships, the Police work to deter and prevent crime. The Police Department consists of twenty-four sworn police officers and three full time civilian support staff.

GOALS

Annual Goals

1. Create an environment free from fear of crime by utilizing crime prevention techniques, apprehending law violators and promoting motor vehicle safety.
2. Provide a highly motivated and competent workforce to deliver efficient police services to the citizens of the Town of Bedford.
3. Form partnerships with citizens to more effectively deter crime and enhance citizen confidence in the Police Department.
4. Ensure that the rights of all persons are protected regardless of sex, race, age, religion, national origin, handicapped status, or sexual orientation.

2014-15 Specific Goals

1. Continue work to obtain Certified Crime Prevention Community designation.
2. Complete Police Department facility security and work toward increasing safety for employees.
3. Use problem solving techniques to reduce calls for service at identified high call locations by 10%.
4. Upgrade old and worn equipment.
5. Use available facility space more efficiently and effectively.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|-----------------------------|----------------------------|----------------------------|-----------------------------|-------------------------------|
| Commonwealth’s Attorney | 29,743 | 42,277 | 4,200 | 4,200 |
| Police Department | 1,802,057 | 1,808,529 | 2,045,830 | 2,032,766 |
| County/Town Jail Operations | 261,691 | 297,120 | 20,500 | 500 |
| Code Enforcement & Safety | 236,236 | 220,903 | 166,731 | 172,900 |
| Animal Control | 78,954 | 73,350 | 5,600 | 5,786 |
| Dispatch & Communications | 139,570 | 121,903 | 1,400 | 1,400 |
| TOTAL PUBLIC SAFETY | 2,548,251 | 2,564,082 | 2,244,261 | 2,217,552 |

SERVICES

| | |
|-------------------------------------|---|
| COP Camp | One week camp for students aged 9 to 14. The camp provides a week of student/officer interaction with emphasis on gang resistance and drug resistance as well as information on how officers do their jobs. |
| Drug/Narcotic Crimes Investigations | Enforce codes and ordinances related to the abuse, possession and sales of illegal drugs and narcotics. |
| Parking Enforcement | Assist with safe and orderly flow of traffic. Minimize abuse of parking privileges to help ensure adequate parking for downtown merchants and shoppers. |
| Deer Control | Management of the Deer Population to improve highway safety and reduce property damage. |
| Special Events Programs | This includes community events sponsored by the Police Department such as bike rodeos, Special Olympics Torch Run, Child Safety Seat Checks, and National Night Out. |
| Career Enhancement | Program for retention and hiring of officers. Rewards officers for obtaining and using needed skills. |
| Traffic/DUI Enforcement | Enhanced patrol and traffic checks to reduce traffic crashes caused by speed and intoxicated drivers. Program also includes occupant protection activities. |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|--------------------------------|----------------|----------------|--------------|--------------|
| 10011310 - ELECTORAL BOARD | | | | | |
| 10011310.511000 | COMPENSATION | 5,399 | 5,514 | 0 | 0 |
| 10011310.521000 | FICA | 413 | 422 | 0 | 0 |
| 10011310.533102 | EQUIPMENT MAINTENANCE & REPAIR | 3,367 | 2,500 | 0 | 0 |
| 10011310.536000 | ADVERTISING | 188 | 0 | 0 | 0 |
| 10011310.552100 | POSTAGE | 316 | 411 | 0 | 0 |
| 10011310.552300 | COMMUNICATIONS | 280 | 364 | 0 | 0 |
| 10011310.555000 | TRAINING EXPENSE | 722 | 81 | 0 | 0 |
| 10011310.558100 | DUES & ASSOC MEMBERSHIPS | 265 | 0 | 0 | 0 |
| 10011310.560010 | OFFICE SUPPLIES | 38 | 0 | 0 | 0 |
| 10011310.560012 | ELECTION EXPENSE | 6,590 | 11,235 | 0 | 0 |
| 10011310.560143 | MISCELLANEOUS EXPENSE | 0 | 43 | 0 | 0 |
| Total for: ELECTORAL BOARD | | 17,578 | 20,570 | 0 | 0 |
| 10011320 - REGISTRAR | | | | | |
| 10011320.511000 | COMPENSATION | 39,027 | 34,310 | 0 | 0 |
| 10011320.513000 | COMPENSATION - PART TIME | 14,949 | 13,998 | 0 | 0 |
| 10011320.521000 | FICA | 4,133 | 3,722 | 0 | 0 |
| 10011320.522100 | VRS - RETIREMENT | 7,134 | 5,871 | 0 | 0 |
| 10011320.522150 | VRS - LIFE INSURANCE | 109 | 370 | 0 | 0 |
| 10011320.527000 | WORKER'S COMPENSATION | 71 | 61 | 0 | 0 |
| 10011320.555000 | TRAINING EXPENSE | 983 | 449 | 0 | 0 |
| Total for: REGISTRAR | | 66,405 | 58,781 | 0 | 0 |
| 10022110 - CIRCUIT COURT | | | | | |
| 10022110.538113 | SHARE OF CO CIRCUIT COURT | 4,368 | -11,053 | 0 | 0 |
| Total for: CIRCUIT COURT | | 4,368 | -11,053 | 0 | 0 |
| 10022120 - GENERAL DISTRICT COURT | | | | | |
| 10022120.538115 | SHARE OF GEN DISTRICT COURT | 1,046 | 1,065 | 0 | 0 |
| Total for: GENERAL DISTRICT COURT | | 1,046 | 1,065 | 0 | 0 |
| 10022130 - MAGISTRATES OFFICE | | | | | |
| 10022130.538117 | SHARE MAGISTRATE'S OFFICE | 145 | 178 | 0 | 0 |
| Total for: MAGISTRATES OFFICE | | 145 | 178 | 0 | 0 |
| 10022160 - JUVENILE/DOMESTIC RELATIONS CT | | | | | |
| 10022160.538116 | SHARE OF JUVENILE/DOM REL | 1,358 | 1,174 | 0 | 0 |
| Total for: JUVENILE/DOMESTIC RELATIONS CT | | 1,358 | 1,174 | 0 | 0 |
| 10022170 - CLERK OF THE CIRCUIT COURT | | | | | |
| 10022170.538114 | SHARE OF CO CIRCUIT CLERK | 27,939 | 33,352 | 0 | 0 |
| Total for: CLERK OF THE CIRCUIT COURT | | 27,939 | 33,352 | 0 | 0 |
| 10022210 - COMMONWEALTH'S ATTORNEY | | | | | |
| 10022210.531502 | SPECIAL FEES | 4,200 | 4,200 | 4,200 | 4,200 |
| 10022210.538112 | SHARE OF COMM ATTORNEYS OFFICE | 21,907 | 28,821 | 0 | 0 |
| 10022210.538133 | SHARE-VICTIM WITNESS COORDINAT | 3,636 | 9,256 | 0 | 0 |
| Total for: COMMONWEALTH'S ATTORNEY | | 29,743 | 42,277 | 4,200 | 4,200 |
| 10032180 - SHERIFF | | | | | |
| 10032180.538110 | SHARE CO SHERIFF'S DEPT | 232,746 | 340,675 | 0 | 0 |
| Total for: SHERIFF | | 232,746 | 340,675 | 0 | 0 |
| 10033110 - POLICE DEPARTMENT | | | | | |
| 10033110.511000 | COMPENSATION | 1,076,618 | 1,090,848 | 1,232,167 | 1,274,838 |
| 10033110.512000 | COMPENSATION - OVERTIME | 27,509 | 31,075 | 30,000 | 32,000 |
| 10033110.512100 | COMPENSATION - SPECIAL EVENTS | 7,376 | 6,297 | 8,400 | 8,400 |
| 10033110.513000 | COMPENSATION - PART TIME | 11,149 | 13,397 | 10,355 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|-----------------|-------------------------------|-------------|-------------|-------------|--------------|
| 10033110.516000 | COMPENSATION - COURT ATTEND | 4,021 | 2,776 | 6,000 | 5,000 |
| 10033110.521000 | FICA | 88,262 | 86,106 | 98,449 | 100,998 |
| 10033110.522100 | VRS - RETIREMENT | 197,121 | 185,169 | 196,445 | 185,850 |
| 10033110.522150 | VRS - LIFE INSURANCE | 3,408 | 12,936 | 14,359 | 14,768 |
| 10033110.523000 | HOSPITAL INSURANCE | 99,608 | 95,978 | 116,352 | 123,372 |
| 10033110.523100 | HOSPITAL - RETIRED EMPLOYEES | 6,536 | 6,778 | 6,888 | 7,100 |
| 10033110.527000 | WORKER'S COMPENSATION | 34,339 | 35,573 | 41,881 | 43,055 |
| 10033110.528650 | LINE OF DUTY ACT EXPENDITURE | 5,146 | 5,750 | 5,750 | 6,864 |
| 10033110.531100 | MEDICAL EXAMINATIONS | 0 | 711 | 800 | 800 |
| 10033110.531101 | CORONER'S FEES | 0 | 140 | 250 | 250 |
| 10033110.531411 | NOTIFICATION SYSTEM SERVICE | 0 | 0 | 3,900 | 0 |
| 10033110.533103 | SOFTWARE/HARDWARE MAINT | 6,916 | 5,263 | 7,300 | 10,669 |
| 10033110.533104 | ELECTRONIC EQUIPMENT MAINT | 2,287 | 2,788 | 3,500 | 3,500 |
| 10033110.533110 | AUTO REPAIR - O'SIDE GARAGE | 906 | 6,540 | 7,000 | 7,000 |
| 10033110.533117 | TRAINING FACILITY MAINTENANCE | 5,782 | 5,541 | 8,000 | 13,000 |
| 10033110.533121 | RADIO MAINTENANCE | 765 | 0 | 1,000 | 1,000 |
| 10033110.551100 | ELECTRIC | 669 | 829 | 800 | 840 |
| 10033110.552100 | POSTAGE | 790 | 941 | 700 | 900 |
| 10033110.552300 | COMMUNICATIONS | 13,253 | 14,233 | 15,012 | 15,012 |
| 10033110.555000 | TRAINING EXPENSE | 21,589 | 24,728 | 32,000 | 32,000 |
| 10033110.557205 | BICYCLE SAFETY GRANT | 473 | 0 | 0 | 0 |
| 10033110.557207 | DMV HIGHWAY SAFETY GRANTS | -2,121 | 0 | 0 | 0 |
| 10033110.557243 | DMV GRANT EXP 2010 | 6,644 | 0 | 0 | 0 |
| 10033110.557247 | REG CRASH TEAM GRANT FY 2011 | 1,610 | 0 | 0 | 0 |
| 10033110.557251 | REG CRASH TEAM GRANT 2012 | 9,809 | 12,223 | 0 | 0 |
| 10033110.557252 | DMV GRANT 2012 | 18,826 | 229 | 0 | 0 |
| 10033110.557253 | BYRNE JAG 11-K1191LO10 | 4,172 | 0 | 0 | 0 |
| 10033110.557255 | REG CRASH TEAM 2013 | 0 | 4,869 | 0 | 0 |
| 10033110.557256 | DMV GRANT 2013 | 0 | 15,190 | 0 | 0 |
| 10033110.557258 | BYRNE JAG 12-L1191LO11 | 0 | 3,446 | 0 | 0 |
| 10033110.557259 | AED GRANT - BCHF | 7,628 | 0 | 0 | 0 |
| 10033110.557260 | REG CRASH TEAM GRANT 2014 | 0 | 0 | 27,000 | 0 |
| 10033110.557261 | DMV GRANT 2014 | 0 | 0 | 21,966 | 0 |
| 10033110.557262 | DMV BICYCLE SAFETY 2014 | 0 | 0 | 3,968 | 0 |
| 10033110.557263 | BYRNE JAG 13-M1191LO12 | 0 | 0 | 4,038 | 0 |
| 10033110.558100 | DUES & ASSOC MEMBERSHIPS | 2,021 | 1,600 | 1,650 | 1,650 |
| 10033110.560010 | OFFICE SUPPLIES | 5,224 | 5,362 | 5,000 | 5,000 |
| 10033110.560080 | GASOLINE & OIL | 60,103 | 58,860 | 60,500 | 60,500 |
| 10033110.560091 | TIRES & TUBES | 7,100 | 3,742 | 8,500 | 8,500 |
| 10033110.560092 | GARAGE MATERIALS & SUPPLIES | 0 | 0 | 850 | 850 |
| 10033110.560093 | VEHICLE SUPPLIES & PARTS | 14,703 | 9,703 | 10,000 | 10,000 |
| 10033110.560100 | INVESTIGATIVE FUND | 1,489 | 2,737 | 3,000 | 6,000 |
| 10033110.560101 | INVESTIGATOR EQUIPMENT | 2,175 | 990 | 2,000 | 2,000 |
| 10033110.560103 | ASSET FORFEITURE EXPEND | 100 | 8,058 | 0 | 0 |
| 10033110.560105 | DEER CONTROL PROGRAM | 7,197 | 7,185 | 7,000 | 8,000 |
| 10033110.560106 | CRIME PREVENTION WATCH | 2,500 | 1,330 | 2,500 | 2,500 |
| 10033110.560110 | UNIFORMS | 21,702 | 23,074 | 24,000 | 24,000 |
| 10033110.560120 | BOOKS & PUBLICATIONS | 2,400 | 1,252 | 2,400 | 2,400 |
| 10033110.560148 | BIKE SUPPLIES | 0 | 241 | 750 | 750 |
| 10033110.560149 | COP CAMP EXPENDITURES | 9,369 | 9,570 | 9,600 | 9,600 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|------------------|------------------|------------------|------------------|
| 10033110.560170 | MATERIALS & SUPPLIES | 4,884 | 4,469 | 3,800 | 3,800 |
| Total for: POLICE DEPARTMENT | | 1,802,057 | 1,808,529 | 2,045,830 | 2,032,766 |
| 10033320 - COUNTY/TOWN JAIL OPERATIONS | | | | | |
| 10033320.538001 | BOARD & CARE OF PRISONERS | 0 | 0 | 500 | 500 |
| 10033320.570001 | REGIONAL JAIL OPERATIONS | 261,691 | 297,120 | 20,000 | 0 |
| Total for: COUNTY/TOWN JAIL OPERATIONS | | 261,691 | 297,120 | 20,500 | 500 |
| 10033330 - PROBATION OFFICE | | | | | |
| 10033330.538111 | SHARE JUVENILE COURT SRVC | -13,658 | 7,467 | 0 | 0 |
| 10033330.538132 | SHARE-JUVENILE SECURE DET CNTR | 39,816 | 18,924 | 0 | 0 |
| Total for: PROBATION OFFICE | | 26,159 | 26,391 | 0 | 0 |
| 10033420 - CODE ENFORCEMENT & SAFETY | | | | | |
| 10033420.511000 | COMPENSATION | 176,719 | 138,872 | 105,830 | 111,801 |
| 10033420.521000 | FICA | 13,091 | 9,760 | 8,096 | 8,553 |
| 10033420.522100 | VRS - RETIREMENT | 33,548 | 24,119 | 17,229 | 17,083 |
| 10033420.522150 | VRS - LIFE INSURANCE | 514 | 1,723 | 1,259 | 1,330 |
| 10033420.523000 | HOSPITAL INSURANCE | 13,897 | 10,100 | 8,484 | 9,387 |
| 10033420.527000 | WORKER'S COMPENSATION | 1,364 | 1,270 | 233 | 246 |
| 10033420.533121 | RADIO MAINTENANCE | 0 | 0 | 500 | 500 |
| 10033420.552100 | POSTAGE | 1,149 | 691 | 1,000 | 1,000 |
| 10033420.552300 | COMMUNICATIONS | 2,283 | 1,892 | 2,100 | 1,000 |
| 10033420.558100 | DUES & ASSOC MEMBERSHIPS | 106 | 594 | 700 | 700 |
| 10033420.559016 | DEMOLITION OF STRUCTURE | -6,909 | 31,615 | 20,000 | 20,000 |
| 10033420.560010 | OFFICE SUPPLIES | 368 | 266 | 800 | 800 |
| 10033420.560011 | CODE BOOKS & SOFTWARE | 104 | 0 | 0 | 0 |
| 10033420.560016 | PLAT SPLIT FEES | 0 | 0 | 500 | 500 |
| Total for: CODE ENFORCEMENT & SAFETY | | 236,236 | 220,903 | 166,731 | 172,900 |
| 10033460 - FIRE INSPECTOR | | | | | |
| Total for: FIRE INSPECTOR | | 0 | 0 | 0 | 0 |
| 10033510 - ANIMAL CONTROL | | | | | |
| 10033510.511000 | COMPENSATION | 44,111 | 45,639 | 0 | 0 |
| 10033510.512000 | COMPENSATION - OVERTIME | 1,974 | 1,346 | 0 | 0 |
| 10033510.521000 | FICA | 3,602 | 3,520 | 0 | 0 |
| 10033510.522100 | VRS - RETIREMENT | 8,374 | 7,838 | 0 | 0 |
| 10033510.522150 | VRS - LIFE INSURANCE | 128 | 516 | 0 | 0 |
| 10033510.523000 | HOSPITAL INSURANCE | 4,612 | 4,820 | 0 | 0 |
| 10033510.527000 | WORKER'S COMPENSATION | 1,458 | 1,525 | 0 | 0 |
| 10033510.533100 | BUILDING & GROUNDS MAINTENANCE | 0 | 0 | 3,300 | 3,300 |
| 10033510.538128 | SHARE-CO ANIMAL SHELTER | 11,990 | 5,379 | 0 | 0 |
| 10033510.551100 | ELECTRIC | 804 | 888 | 950 | 998 |
| 10033510.551300 | WATER & SEWER | 685 | 699 | 750 | 788 |
| 10033510.551450 | REFUSE TIPPING FEE | 80 | 75 | 0 | 100 |
| 10033510.560080 | GASOLINE & OIL | 439 | 184 | 0 | 0 |
| 10033510.560091 | TIRES & TUBES | 200 | 122 | 0 | 0 |
| 10033510.560170 | MATERIALS & SUPPLIES | 498 | 799 | 600 | 600 |
| Total for: ANIMAL CONTROL | | 78,954 | 73,350 | 5,600 | 5,786 |
| 10033560 - DISPATCH & COMMUNICATIONS | | | | | |
| 10033560.533105 | REPAIRS - HELM STREET BUILDING | 174 | 205 | 300 | 300 |
| 10033560.533121 | RADIO MAINTENANCE | 35,015 | 35,015 | 0 | 0 |
| 10033560.538000 | COMMUNICATION CENTER OPERATION | 103,053 | 85,302 | 0 | 0 |
| 10033560.551100 | ELECTRIC | 447 | 424 | 500 | 500 |
| 10033560.556539 | BREMS | 882 | 956 | 600 | 600 |
| Total for: DISPATCH & COMMUNICATIONS | | 139,570 | 121,903 | 1,400 | 1,400 |

PUBLIC SAFETY/JUDICIAL FUNCTIONAL AREA

FIRE DEPARTMENT

MISSION

It is the mission of the Town of Bedford Fire Department to preserve life and property through rapid emergency response, public education, organizational preparedness, and planning.

DESCRIPTION

The Fire Department’s core services are fire suppression, rescue, emergency medical services, and risk reduction. Risk reduction is performed through fire prevention and public education at schools, daycares, preschools, and civic organizations. The department also offers fire extinguisher training to local businesses, health care facilities, and community organizations. Made available through state grants, the fire department offers free carbon monoxide and smoke detectors to town residents and free installation for the elderly and physically challenged. As part of continuing education and monthly training the department performs walk-through tours of local industry to familiarize firefighters with layouts and potential hazards. The Fire Department currently has eighteen BLS (Basic Lifesaving) providers and nine ALS (Advanced Life Saving) providers who provide emergency medical services through a first responder program. This program utilizes a non-transport sport utility vehicle equipped with basic life support equipment. The Fire Department also regularly responds to life-threatening medical calls to provide quick patient contact and care.

GOALS

1. The Bedford Fire Department has successfully served the community of Bedford in a volunteer capacity for over 125 years. Using social media outlets and other recruitment and retention tools, improve methods to retain volunteers to continue the fire department’s long tradition of excellence while serving in a volunteer capacity.
2. Maintain the level of service provided before reversion through a fair budget and to focus on the addition of fire inspections for commercial businesses.
3. Improve on accurate data collection and analysis systems in order to drive performance.
4. Add ALS equipment to current fire department apparatus and research the possibility of adding an ambulance to the fleet to ensure Town residents receive dependable and timely EMS.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|--------------------|--------------------|--------------------|---------------------|-----------------------|
| Emergency Services | 2,907 | 1,769 | 2,000 | 0 |

| | | | | |
|--------------------------------|----------------|----------------|----------------|----------------|
| Fire Department | 255,730 | 236,483 | 257,733 | 220,985 |
| Ambulance & Rescue Services | 12,074 | 341 | 12,000 | 12,000 |
| TOTAL FIRE & RESCUE | 270,711 | 238,593 | 271,733 | 232,985 |

SERVICES

Fire & EMS Service Delivery Provides fire protection, emergency medical services, rescue and mitigation of hazardous situations.

Public Education Provides fire-related public education. Some examples are: evacuation planning, severe weather preparedness and special event planning.

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|----------------|----------------|----------------|
| 10033180 - EMERGENCY SERVICES | | | | | |
| 10033180.552300 | COMMUNICATIONS | 2,201 | 1,637 | 0 | 0 |
| 10033180.560170 | MATERIALS & SUPPLIES | 706 | 131 | 2,000 | 0 |
| Total for: EMERGENCY SERVICES | | 2,907 | 1,769 | 2,000 | 0 |
| 10033210 - FIRE DEPARTMENT | | | | | |
| 10033210.511000 | COMPENSATION | 23,341 | 23,454 | 23,720 | 28,274 |
| 10033210.521000 | FICA | 1,786 | 1,794 | 1,815 | 2,163 |
| 10033210.527000 | WORKER'S COMPENSATION | 2,709 | 2,897 | 3,500 | 3,500 |
| 10033210.528650 | LINE OF DUTY ACT EXPENDITURE | 2,222 | 4,320 | 4,320 | 4,208 |
| 10033210.531100 | MEDICAL EXAMINATIONS | 4,225 | 4,260 | 6,000 | 5,000 |
| 10033210.533100 | BUILDING & GROUNDS MAINTENANCE | 24,818 | 14,251 | 25,000 | 25,000 |
| 10033210.533109 | REPAIRS/MAINTENANCE - VEHICLES | 7,450 | 14,054 | 15,000 | 15,000 |
| 10033210.533128 | AIR PACK MAINTENANCE | 4,034 | 4,095 | 4,000 | 4,000 |
| 10033210.533129 | PUMP TESTING | 839 | 0 | 2,000 | 2,000 |
| 10033210.551100 | ELECTRIC | 13,139 | 14,115 | 13,900 | 14,595 |
| 10033210.551210 | PROPANE FUEL | 5,197 | 7,170 | 5,000 | 7,000 |
| 10033210.551300 | WATER & SEWER | 2,730 | 2,821 | 2,900 | 3,045 |
| 10033210.552300 | COMMUNICATIONS | 5,221 | 5,069 | 5,000 | 5,000 |
| 10033210.552301 | RADIO COMMUNICATIONS | 8,176 | 5,963 | 8,000 | 8,000 |
| 10033210.555000 | TRAINING EXPENSE | 1,304 | 4,021 | 3,000 | 3,000 |
| 10033210.556510 | FIRE TRAINING CENTER | 3,458 | 4,277 | 3,000 | 3,000 |
| 10033210.556534 | DFP AID TO LOCALITIES | 2,116 | 20,099 | 45,378 | 0 |
| 10033210.557254 | FIREFIGHTERS GRANT - FY 2012 | 60,070 | 8,888 | 0 | 0 |
| 10033210.560045 | EMS SUPPLIES | 5,024 | 12,979 | 6,000 | 6,000 |
| 10033210.560076 | SPECIAL OPERATIONS EQUIPMENT | 2,990 | 1,668 | 2,500 | 2,500 |
| 10033210.560080 | FUEL | 21,395 | 18,860 | 20,000 | 20,000 |
| 10033210.560091 | TIRES | 3,285 | 3,611 | 3,000 | 3,000 |
| 10033210.560093 | VEHICLE SUPPLIES & PARTS | 8,718 | 10,760 | 10,000 | 10,000 |
| 10033210.560111 | PERSONNEL EQUIPMENT | 6,821 | 10,291 | 7,000 | 8,000 |
| 10033210.560112 | TURN OUT GEAR | 17,545 | 18,426 | 17,000 | 18,000 |
| 10033210.560120 | BOOKS & PUBLICATIONS | 76 | 126 | 500 | 500 |
| 10033210.560147 | ISO EQUIPMENT | 628 | 3,103 | 2,000 | 2,000 |
| 10033210.560160 | FIRE PREVENTION | 950 | 1,368 | 1,000 | 1,000 |
| 10033210.560170 | MATERIALS & SUPPLIES | 13,767 | 12,461 | 15,000 | 15,000 |
| 10033210.560192 | HAND TOOL REPLACEMENT | 998 | 233 | 1,000 | 1,000 |
| 10033210.560200 | APPRECIATION DINNER | 700 | 1,051 | 1,200 | 1,200 |
| Total for: FIRE DEPARTMENT | | 255,730 | 236,483 | 257,733 | 220,985 |
| 10033230 - AMBULANCE & RESCUE SERVICES | | | | | |
| 10033230.556509 | CONTRIB-BEDFORD LIFESAVING CR | 12,074 | 341 | 12,000 | 12,000 |
| Total for: AMBULANCE & RESCUE SERVICES | | 12,074 | 341 | 12,000 | 12,000 |

PUBLIC WORKS

MISSION

It is the mission of the Public Works Department to provide the best customer service in the most efficient way to external and internal customers.

DESCRIPTION

The Public Works division is organized into six different operations:

- **Automotive Maintenance**
- **Engineering**
- **Grounds Maintenance**
- **Recycling**
- **Refuse Collection**
- **Street Maintenance**

Automotive Maintenance: The automotive maintenance operation performs routine maintenance, inspections and repairs to all Town owned vehicles and equipment. Ranging from police cars, bulldozers, and trash trucks to lawnmowers and weed eaters.

Grounds Maintenance: The grounds maintenance operation is responsible for cutting grass and any landscaping for all Town owned buildings and schools, cemeteries, parks, and various right-of-ways within the Town. They also setup decorations downtown for Memorial Day, Labor Day, Veterans Day and July 4th, in addition to the wonderful Christmas light display in Liberty Lake Park.

Recycling: The recycling operation maintains a convenience center for drop-off of recyclable materials from households and businesses.

Refuse Collection: The refuse collection operation is a curb side service that is responsible for collecting refuse from households and businesses and hauling the waste to the Town Landfill. This service is provided once per week. The Town of Bedford also offers special refuse collection services such as: Spring Cleanup Week, year round brush collection and bulk leaf collection in the fall.

Street Maintenance: The street maintenance operation is responsible for repairing pavement failures such as cracks and potholes, constructing and repairing storm sewers, and removing ice and snow from the roadways during winter storms.

Engineering: The Engineering Division's responsibilities include designing, implementing and inspecting public works projects such as roads, storm drainage systems, and sidewalks. This division also surveys public works project sites and prepares easements for public works projects, in addition; they review site plans, and enforce property maintenance issues. The Department also assists with planning, economic development, the zoning department, and code compliance issues. This department reviews site plans and plat surveys, works with businesses looking to relocate or establish themselves in Bedford, works with the community to develop and update the Comprehensive Plan, administers the Land Development Regulations and Zoning and enforces the Town Code as well as working with the County to enforce the Uniform Statewide Building Code (USBC).

GOALS

LAND USE GOAL 1: Encourage an orderly, efficient and environmentally appropriate land use pattern.

- *Objective 1: Promote balanced growth through land use planning that allows for a diversity of land uses.*
- *Objective 2: Ensure development that is compatible with adjacent land uses in terms of its design.*
- *Objective 3: Promote land use immediately outside Bedford Town limits that is compatible with adjacent land use in the Town.*
- *Objective 4: Ensure that future development is compatible with available transportation and community facilities.*
- *Objective 5: Enact design standards for streets and scenic vistas that preserve the Town’s unique character and visual identity.*
- *Objective 6: Promote installation of sidewalks, curbs, gutters, and trees on all existing streets within Town limits.*

LAND USE GOAL 2: Maintain and strengthen the availability of land for future residential, commercial and industrial growth.

- *Objective 1: Expand the commercial and industrial base in the Town of Bedford.*
- *Objective 2: Promote residential land use of diverse densities to attract investment from all possible sectors of the free market.*
- *Objective 3: Maintain and develop community facilities that will meet the future needs of Bedford’s citizens, both individual and corporate.*
- *Objective 4: Allow for expansion of existing residential, commercial and industrial uses.*

CONSERVATION GOAL 1: Make wise use of the Town’s historic resources, including significant sites, buildings, structures and landscape features.

- *Objective 1: Enhance and make wise use of Bedford’s historic character.*
- *Objective 2: Ensure a pattern of development that is consistent in its design with Bedford’s historic district.*
- *Objective 3: Encourage private sector improvement of substandard and historically significant houses through increased use of public incentives.*
- *Objective 4: Encourage events and activities that celebrate the Town’s heritage.*

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|----------------------------------|----------------------------|----------------------------|-----------------------------|-------------------------------|
| General Administration | 179,472 | 177,445 | 208,657 | 267,677 |
| General Engineering | 177,683 | 214,225 | 221,918 | 60,214 |
| Highways, Streets & Bridges | 696,299 | 1,050,676 | 1,052,069 | 356,607 |
| VA Dept of Transportation (VDOT) | 0 | 0 | 0 | 1,124,169 |
| Snow & Ice Removal | 3,556 | 21,234 | 9,900 | 9,900 |

| | | | | |
|-------------------------------|------------------|------------------|------------------|------------------|
| Refuse Disposal | 148,822 | 94,535 | 105,000 | 105,000 |
| General Properties | 542,502 | 506,292 | 735,161 | 710,035 |
| Maintenance of Municipal Bldg | 142,798 | 122,943 | 124,100 | 126,855 |
| Maintenance of Motor Vehicles | 106,005 | 106,225 | 108,892 | 111,992 |
| TOTAL PUBLIC WORKS | 1,997,137 | 2,293,575 | 2,565,697 | 2,872,449 |

SERVICES

| | |
|--|--|
| Paving/Milling | To overlay streets with asphalt which are failing and in need of repair. We receive VDOT maintenance funds for this program. |
| Bridge Inspections | Bridges and certain culverts are to be inspected annually for safety. |
| Guardrail, Curb and Gutter, Sidewalk Maintenance | Repair and replace damaged guardrail, curb and gutter, and sidewalk annually. |
| Storm Drainage Projects | Repair and replace damaged storm drain drop inlets and pipes that are vital to street drainage. |
| Crosswalk Improvements and Line painting | Remark street lines and crosswalks for safety purposes. |
| VDOT Revenue Sharing | To construct street projects that benefit the community. This program is a 50/50 share with VDOT. Currently working on Ole Turnpike Rd. Ext. |
| VDOT Enhancement Project | To improve the ingress and egress to Centertown. Also involves landscaping, signage, and lighting where needed. |
| Street Light Replacement | Repair and replace old inefficient lights located within the street right-of-ways. |
| Code Enforcement Administration | To ensure that all Federal, State, and Town Codes are enforced within the Town. |
| Highways, Streets, and Bridges Administration | To ensure that all VDOT requirements are met to keep the Town's transportation system safe and running smoothly. |
| Planning and Development | Administer, enforce, and interpret the Land Development Regulations which include development, zoning, and subdivision regulations. |
| Administration | To plan, organize, supervise, and coordinate all work and record keeping for the division. |

Motor Vehicles To maintain and repair the fleet of vehicles and equipment owned by the Town.

Snow and Ice Removal Clear roads and sidewalks during inclement weather.

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|----------------|----------------|----------------|
| 10044110 - GENERAL ADMINISTRATION | | | | | |
| 10044110.511000 | COMPENSATION | 99,745 | 98,155 | 121,183 | 158,429 |
| 10044110.521000 | FICA | 7,505 | 6,998 | 9,270 | 12,545 |
| 10044110.522100 | VRS - RETIREMENT | 19,174 | 20,850 | 19,729 | 23,880 |
| 10044110.522150 | VRS - LIFE INSURANCE | 293 | 1,079 | 1,442 | 1,885 |
| 10044110.523000 | HOSPITAL INSURANCE | 9,315 | 9,127 | 10,908 | 18,506 |
| 10044110.527000 | WORKER'S COMPENSATION | 1,176 | 1,194 | 1,925 | 5,647 |
| 10044110.533100 | BUILDING & GROUNDS MAINTENANCE | 7,239 | 8,471 | 6,000 | 8,000 |
| 10044110.533121 | RADIO MAINTENANCE | 432 | 0 | 500 | 500 |
| 10044110.551100 | ELECTRIC | 13,433 | 12,730 | 12,100 | 12,705 |
| 10044110.551300 | WATER & SEWER | 2,403 | 2,429 | 2,600 | 2,730 |
| 10044110.552100 | POSTAGE | 2,067 | 1,145 | 2,000 | 2,000 |
| 10044110.552300 | COMMUNICATIONS | 2,641 | 2,020 | 2,250 | 1,750 |
| 10044110.554100 | LEASE/RENTAL OF EQUIPMENT | 3,004 | 1,874 | 1,200 | 1,200 |
| 10044110.555000 | TRAINING EXPENSE | 126 | 0 | 5,000 | 5,000 |
| 10044110.558100 | DUES & ASSOC MEMBERSHIPS | 159 | 214 | 600 | 600 |
| 10044110.560010 | OFFICE SUPPLIES | 925 | 1,133 | 800 | 800 |
| 10044110.560080 | GASOLINE & OIL | 0 | 423 | 650 | 1,000 |
| 10044110.560092 | GARAGE MATERIALS & SUPPLIES | 9,323 | 9,454 | 10,000 | 10,000 |
| 10044110.560093 | VEHICLE SUPPLIES & PARTS | 512 | 147 | 500 | 500 |
| Total for: GENERAL ADMINISTRATION | | 179,472 | 177,445 | 208,657 | 267,677 |
| 10044115 - GENERAL ENGINEERING | | | | | |
| 10044115.511000 | COMPENSATION | 88,778 | 90,614 | 92,673 | 39,149 |
| 10044115.521000 | FICA | 5,849 | 6,351 | 7,089 | 2,995 |
| 10044115.522100 | VRS - RETIREMENT | 16,816 | 15,494 | 15,087 | 5,982 |
| 10044115.522150 | VRS - LIFE INSURANCE | 258 | 1,023 | 1,103 | 466 |
| 10044115.523000 | HOSPITAL INSURANCE | 9,265 | 9,696 | 9,696 | 5,364 |
| 10044115.527000 | WORKER'S COMPENSATION | 1,722 | 1,687 | 2,020 | 853 |
| 10044115.531407 | BRIDGE INSPECTION | 3,700 | 1,120 | 3,240 | 0 |
| 10044115.533102 | EQUIPMENT MAINTENANCE & REPAIR | 0 | 0 | 500 | 500 |
| 10044115.533103 | SOFTWARE/HARDWARE MAINT | 0 | 0 | 1,120 | 2,255 |
| 10044115.533121 | RADIO MAINTENANCE | 0 | 0 | 90 | 90 |
| 10044115.552100 | POSTAGE | 116 | 29 | 100 | 100 |
| 10044115.552300 | COMMUNICATIONS | 1,219 | 1,190 | 1,300 | 900 |
| 10044115.555000 | TRAINING EXPENSE | 215 | 275 | 500 | 500 |
| 10044115.560013 | ENGINEER'S SUPPLIES | 1,760 | 1,086 | 1,500 | 0 |
| 10044115.560080 | GASOLINE & OIL | 1,079 | 1,360 | 840 | 1,000 |
| 10044115.560093 | VEHICLE SUPPLIES & PARTS | 15 | 0 | 60 | 60 |
| 10044115.560171 | MATERIALS & SUPPLIES/CURBS | 22,882 | 25,247 | 5,000 | 0 |
| 10044115.560172 | MATERIALS & SUPPLIES/SIDEWALKS | 24,011 | 59,053 | 80,000 | 0 |
| Total for: GENERAL ENGINEERING | | 177,683 | 214,225 | 221,918 | 60,214 |
| 10044120 - HIGHWAYS, STREETS & BRIDGES | | | | | |
| 10044120.511000 | COMPENSATION | 106,868 | 122,400 | 162,780 | 133,602 |
| 10044120.512000 | COMPENSATION - OVERTIME | 10,523 | 2,485 | 25,000 | 25,000 |
| 10044120.512100 | COMPENSATION - SPECIAL EVENTS | 4,954 | 4,890 | 4,000 | 0 |
| 10044120.514000 | COMPENSATION - TEMPORARY | 3,814 | 1,890 | 10,000 | 20,000 |
| 10044120.521000 | FICA | 9,619 | 9,562 | 14,672 | 11,920 |
| 10044120.522100 | VRS - RETIREMENT | 21,825 | 19,536 | 26,501 | 19,105 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|------------------|------------------|------------------|
| 10044120.522150 | VRS - LIFE INSURANCE | 334 | 1,580 | 1,937 | 1,590 |
| 10044120.523000 | HOSPITAL INSURANCE | 20,482 | 21,327 | 29,088 | 25,747 |
| 10044120.527000 | WORKER'S COMPENSATION | 16,370 | 15,754 | 17,841 | 14,643 |
| 10044120.533102 | EQUIPMENT MAINTENANCE & REPAIR | 13,180 | 20,152 | 12,000 | 12,000 |
| 10044120.533110 | AUTO REPAIR - O'SIDE GARAGE | 0 | 1,606 | 1,000 | 1,000 |
| 10044120.533118 | GUARDRAIL/REPLACE MAINTENANCE | 0 | 41,292 | 25,000 | 0 |
| 10044120.533121 | RADIO MAINTENANCE | 0 | 0 | 500 | 500 |
| 10044120.551460 | TIPPING FEE - CLEAN UP WK | 0 | 0 | 0 | 3,000 |
| 10044120.551465 | TIPPING FEE - BRUSH | 17,367 | 0 | 0 | 0 |
| 10044120.560072 | SMALL EQUIPMENT & TOOLS | 0 | 249 | 500 | 500 |
| 10044120.560073 | SAFETY EQUIPMENT & SUPPLIES | 419 | 1,479 | 2,000 | 2,000 |
| 10044120.560080 | GASOLINE & OIL | 43,085 | 56,747 | 75,000 | 75,000 |
| 10044120.560091 | TIRES & TUBES | 3,172 | 1,784 | 2,500 | 2,500 |
| 10044120.560093 | VEHICLE SUPPLIES & PARTS | 1,956 | 1,483 | 2,000 | 2,000 |
| 10044120.560110 | UNIFORMS | 6,724 | 6,958 | 6,500 | 6,500 |
| 10044120.560173 | MATERIALS & SUPPLIES/STREETS | 50,275 | 151,621 | 55,000 | 0 |
| 10044120.560175 | MATERIALS & SUPPLIES/SIGN SHOP | 814 | 1,494 | 18,250 | 0 |
| 10044120.560178 | BLACKTOP | 349,439 | 481,477 | 500,000 | 0 |
| 10044120.560179 | MILLING OF STREETS | 15,080 | 84,909 | 60,000 | 0 |
| Total for: HIGHWAYS, STREETS & BRIDGES | | 696,299 | 1,050,676 | 1,052,069 | 356,607 |
| 10044121 - VA DEPT OF TRANSPORTATION | | | | | |
| 10044121.511000 | COMPENSATION | 0 | 0 | 0 | 56,464 |
| 10044121.521000 | FICA | 0 | 0 | 0 | 4,320 |
| 10044121.522100 | VRS - RETIREMENT | 0 | 0 | 0 | 8,628 |
| 10044121.522150 | VRS - LIFE INSURANCE | 0 | 0 | 0 | 672 |
| 10044121.523000 | HOSPITAL INSURANCE | 0 | 0 | 0 | 5,364 |
| 10044121.527000 | WORKER'S COMPENSATION | 0 | 0 | 0 | 1,231 |
| 10044121.531407 | BRIDGE INSPECTION | 0 | 0 | 0 | 3,240 |
| 10044121.533118 | GUARDRAIL/REPLACE MAINTENANCE | 0 | 0 | 0 | 25,000 |
| 10044121.551100 | ELECTRIC | 0 | 0 | 0 | 202,500 |
| 10044121.560170 | MATERIALS & SUPPLIES | 0 | 0 | 0 | 1,500 |
| 10044121.560171 | MATERIALS & SUPPLIES/CURBS | 0 | 0 | 0 | 5,000 |
| 10044121.560172 | MATERIALS & SUPPLIES/SIDEWALKS | 0 | 0 | 0 | 80,000 |
| 10044121.560173 | MATERIALS & SUPPLIES/STREETS | 0 | 0 | 0 | 55,000 |
| 10044121.560175 | MATERIALS & SUPPLIES/SIGN SHOP | 0 | 0 | 0 | 18,250 |
| 10044121.560178 | BLACKTOP | 0 | 0 | 0 | 500,000 |
| 10044121.560179 | MILLING OF STREETS | 0 | 0 | 0 | 60,000 |
| 10044121.560195 | STORM DRAINAGE PROJECTS | 0 | 0 | 0 | 97,000 |
| Total for: VA DEPT OF TRANSPORTATION | | 0 | 0 | 0 | 1,124,169 |
| 10044131 - STORM DRAINAGE | | | | | |
| 10044131.560170 | MATERIALS & SUPPLIES | 0 | 93 | 1,500 | 0 |
| 10044131.560195 | STORM DRAINAGE PROJECTS | 66,867 | 107,947 | 97,000 | 0 |
| Total for: STORM DRAINAGE | | 66,867 | 108,040 | 98,500 | 0 |
| 10044132 - STREET LIGHTS | | | | | |
| 10044132.551100 | ELECTRIC | 199,972 | 202,997 | 202,500 | 0 |
| 10044132.551105 | ELECTRIC - DD LIGHTS | 2,077 | 4,236 | 4,250 | 0 |
| Total for: STREET LIGHTS | | 202,048 | 207,233 | 206,750 | 0 |
| 10044133 - SNOW & ICE REMOVAL | | | | | |
| 10044133.511000 | COMPENSATION | 0 | 3,194 | 0 | 0 |
| 10044133.512000 | COMPENSATION - OVERTIME | 2,952 | 5,620 | 2,500 | 2,500 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|--------------------------------|----------------|----------------|----------------|----------------|
| 10044133.521000 | FICA | 201 | 607 | 400 | 400 |
| 10044133.522100 | VRS - RETIREMENT | 0 | 561 | 0 | 0 |
| 10044133.522150 | VRS - LIFE INSURANCE | 0 | 30 | 0 | 0 |
| 10044133.523000 | HOSPITAL INSURANCE | 403 | 1,340 | 0 | 0 |
| 10044133.560170 | MATERIALS & SUPPLIES | 0 | 9,883 | 7,000 | 7,000 |
| Total for: SNOW & ICE REMOVAL | | 3,556 | 21,234 | 9,900 | 9,900 |
| 10044240 - REFUSE DISPOSAL | | | | | |
| 10044240.531401 | GROUNDWATER MONITORING-OLD | 15,155 | 18,300 | 22,500 | 22,500 |
| 10044240.551100 | ELECTRIC | 7,153 | 551 | 500 | 500 |
| 10044240.559010 | CORRECTIVE MEASURE-OLD LANDFIL | 115,601 | 75,684 | 82,000 | 82,000 |
| 10044240.581602 | LANDFILL CORRECTIVE MEASURES | 10,912 | 0 | 0 | 0 |
| Total for: REFUSE DISPOSAL | | 148,822 | 94,535 | 105,000 | 105,000 |
| 10044320 - GENERAL PROPERTIES | | | | | |
| 10044320.511000 | COMPENSATION | 164,917 | 151,884 | 255,024 | 227,780 |
| 10044320.512000 | COMPENSATION - OVERTIME | 7,381 | 7,698 | 3,000 | 8,000 |
| 10044120.512100 | COMPENSATION - SPECIAL EVENTS | 0 | 0 | 0 | 4,000 |
| 10044320.514000 | COMPENSATION - TEMPORARY | 57,572 | 48,082 | 70,000 | 90,000 |
| 10044320.521000 | FICA | 13,579 | 10,989 | 19,739 | 19,732 |
| 10044320.522100 | VRS - RETIREMENT | 34,894 | 26,085 | 41,518 | 33,499 |
| 10044320.522150 | VRS - LIFE INSURANCE | 535 | 1,808 | 3,035 | 2,711 |
| 10044320.523000 | HOSPITAL INSURANCE | 27,877 | 26,281 | 43,632 | 37,548 |
| 10044320.527000 | WORKER'S COMPENSATION | 8,467 | 8,106 | 11,878 | 11,086 |
| 10044320.533100 | BUILDING & GROUNDS MAINTENANCE | 5,368 | 3,051 | 16,000 | 16,000 |
| 10044320.533102 | EQUIPMENT MAINTENANCE & REPAIR | 10,661 | 8,285 | 5,000 | 5,000 |
| 10044320.533110 | AUTO REPAIR - O'SIDE GARAGE | 1,400 | 0 | 700 | 700 |
| 10044320.533111 | REPAIRS - FARMERS MARKET | 167 | 254 | 1,000 | 1,000 |
| 10044320.533120 | MONUMENT MARKER REPAIR | 1,750 | -938 | 1,000 | 1,000 |
| 10044320.533121 | RADIO MAINTENANCE | 0 | 0 | 600 | 600 |
| 10044320.533200 | GROUNDS MAINTENANCE CONTRACTS | 6,330 | 3,350 | 8,000 | 8,000 |
| 10044320.533400 | TREE CARE - PARKS | 0 | 0 | 750 | 750 |
| 10044320.533401 | TREE CARE - CEMETERIES | 58 | 625 | 750 | 750 |
| 10044320.533402 | TREE CARE - TOWN WIDE | 0 | 0 | 750 | 750 |
| 10044320.539001 | CONTRACT SERVICES | 0 | 0 | 36,140 | 36,140 |
| 10044320.551100 | ELECTRIC | 1,380 | 1,711 | 1,700 | 1,785 |
| 10044320.551105 | ELECTRIC - DD LIGHTS | 0 | 0 | 0 | 4,250 |
| 10044320.551300 | WATER & SEWER | 2,519 | 2,839 | 2,750 | 2,888 |
| 10044320.551450 | REFUSE TIPPING FEE | 28 | 534 | 0 | 0 |
| 10044320.552100 | POSTAGE | 1 | 4 | 100 | 100 |
| 10044320.552300 | COMMUNICATIONS | 839 | 799 | 1,300 | 750 |
| 10044320.553800 | GENERAL LIABILITY INSURANCE | 167,742 | 176,643 | 176,500 | 160,921 |
| 10044320.558100 | DUES & ASSOC MEMBERSHIPS | 0 | 0 | 50 | 50 |
| 10044320.560071 | MAINTENANCE SUPPLIES | 264 | 0 | 4,000 | 4,000 |
| 10044320.560073 | SAFETY EQUIPMENT & SUPPLIES | 74 | 160 | 520 | 520 |
| 10044320.560080 | GASOLINE & OIL | 16,748 | 14,515 | 10,500 | 10,500 |
| 10044320.560082 | PARKS - MAINTENANCE | 0 | 1,914 | 10,000 | 10,000 |
| 10044320.560091 | TIRES & TUBES | 1,827 | 1,868 | 2,000 | 2,000 |
| 10044320.560110 | UNIFORMS | 0 | 0 | 800 | 800 |
| 10044320.560150 | COLUMBARIUM MARKERS | 0 | 0 | 825 | 825 |
| 10044320.560170 | MATERIALS & SUPPLIES | 10,124 | 9,743 | 5,600 | 5,600 |
| Total for: GENERAL PROPERTIES | | 542,502 | 506,292 | 735,161 | 710,035 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|----------------|----------------|----------------|
| 10044340 - MAINTENANCE OF MUNICIPAL BLDG | | | | | |
| 10044340.511000 | COMPENSATION | 22,401 | 10,379 | 0 | 0 |
| 10044340.512000 | COMPENSATION - OVERTIME | 297 | 0 | 0 | 0 |
| 10044340.521000 | FICA | 1,252 | 789 | 0 | 0 |
| 10044340.522100 | VRS - RETIREMENT | 3,109 | 1,778 | 0 | 0 |
| 10044340.522150 | VRS - LIFE INSURANCE | 48 | 181 | 0 | 0 |
| 10044340.523000 | HOSPITAL INSURANCE | 3,747 | 1,475 | 0 | 0 |
| 10044340.527000 | WORKER'S COMPENSATION | 753 | 661 | 0 | 0 |
| 10044340.533100 | BUILDING & GROUNDS MAINTENANCE | 39,092 | 23,775 | 39,700 | 39,700 |
| 10044340.551100 | ELECTRIC | 64,087 | 73,211 | 70,100 | 73,605 |
| 10044340.551300 | WATER & SEWER | 4,379 | 4,611 | 5,000 | 5,250 |
| 10044340.552300 | COMMUNICATIONS | 3,634 | 3,245 | 3,500 | 2,500 |
| 10044340.560010 | OFFICE SUPPLIES | 0 | 2,767 | 2,550 | 2,550 |
| 10044340.560050 | JANITORIAL SUPPLIES | 0 | 0 | 2,000 | 2,000 |
| 10044340.560080 | GASOLINE & OIL | 0 | 0 | 500 | 500 |
| 10044340.560110 | UNIFORMS | 0 | 73 | 750 | 750 |
| Total for: MAINTENANCE OF MUNICIPAL BLDG | | 142,798 | 122,943 | 124,100 | 126,855 |
| 10044350 - MAINTENANCE OF MOTOR VEHICLES | | | | | |
| 10044350.511000 | COMPENSATION | 70,134 | 71,573 | 73,403 | 75,742 |
| 10044350.512000 | COMPENSATION - OVERTIME | 4,484 | 3,539 | 3,000 | 3,000 |
| 10044350.521000 | FICA | 5,427 | 5,297 | 5,845 | 5,842 |
| 10044350.522100 | VRS - RETIREMENT | 13,315 | 12,113 | 11,950 | 11,573 |
| 10044350.522150 | VRS - LIFE INSURANCE | 204 | 802 | 873 | 901 |
| 10044350.523000 | HOSPITAL INSURANCE | 8,426 | 9,081 | 9,696 | 10,728 |
| 10044350.527000 | WORKER'S COMPENSATION | 2,164 | 2,084 | 2,525 | 2,606 |
| 10044350.560110 | UNIFORMS | 1,250 | 1,136 | 1,000 | 1,000 |
| 10044350.560193 | TOOL ALLOWANCE | 600 | 600 | 600 | 600 |
| Total for: MAINTENANCE OF MOTOR VEHICLES | | 106,005 | 106,225 | 108,892 | 111,992 |
| 10044360 - OTHER MAINTENANCE EXPENSES | | | | | |
| 10044360.538122 | SHARE-CIP COURTHOUSE RENV | 83,921 | 84,436 | 0 | 0 |
| 10044360.538123 | SHARE OF CO OFFICE SPACE | 77,616 | 129,997 | 0 | 0 |
| Total for: OTHER MAINTENANCE EXPENSES | | 161,537 | 214,432 | 0 | 0 |

OTHER ECONOMIC/COMMUNITY DEVELOPMENT

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|------------------------------------|----------------------------|----------------------------|-----------------------------|-------------------------------|
| Bedford Middle School | 256,216 | 281,657 | 60,000 | 60,000 |
| Recreation | 185,379 | 156,887 | 60,072 | 37,603 |
| Planning | 126 | 100 | 500 | 500 |
| Zoning Board | 151 | 16 | 325 | 325 |
| Economic Development | 169,528 | 141,937 | 551,500 | 109,650 |
| Support Civic & Community Organ. | 23,770 | 23,000 | 18,665 | 19,500 |
| Soil & Water Conservation District | 2,000 | 2,000 | 2,000 | 2,000 |
| Other Non-departmental | 4,626 | 15,930 | 992,070 | 312,083 |
| Debt Service | 558,638 | 675,466 | 505,867 | 330,739 |
| Transfers | 0 | 0 | 1,509,468 | 870,962 |
| OTHER TOTAL | 1,200,434 | 1,296,993 | 3,700,467 | 1,743,362 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|---------------------------------|----------------|----------------|-------------|--------------|
| 10055110 - LOCAL HEALTH DEPARTMENT | | | | | |
| 10055110.538119 | SHARE CO HEALTH DEPARTMENT | 50,109 | -112,715 | 0 | 0 |
| 10055110.538125 | SHARE DENTAL PROGRAM | 13,888 | 12,937 | 0 | 0 |
| Total for: LOCAL HEALTH DEPARTMENT | | 63,997 | -99,778 | 0 | 0 |
| 10055260 - CENTRAL VA COMM SERVICES BD | | | | | |
| 10055260.556200 | CENTRAL VA COMMUNITY SVCS BD | 6,500 | 6,825 | 0 | 0 |
| Total for: CENTRAL VA COMM SERVICES BD | | 6,500 | 6,825 | 0 | 0 |
| 10055311 - WELFARE ADMINISTRATION | | | | | |
| 10055311.538121 | SHARE CO SOCIAL SERVICES | 383,270 | 469,413 | 0 | 0 |
| Total for: WELFARE ADMINISTRATION | | 383,270 | 469,413 | 0 | 0 |
| 10055322 - STATE & LOCAL HOSPITALIZATION | | | | | |
| Total for: STATE & LOCAL HOSPITALIZATION | | 0 | 0 | 0 | 0 |
| 10055323 - AREA AGENCY ON AGING | | | | | |
| 10055323.556506 | CENTRAL VA AREA AGENCY ON AGING | 4,599 | 4,599 | 0 | 0 |
| Total for: AREA AGENCY ON AGING | | 4,599 | 4,599 | 0 | 0 |
| 10055341 - GROUP HOMES | | | | | |
| Total for: GROUP HOMES | | 0 | 0 | 0 | 0 |
| 10055350 - COMPREHENSIVE SERVICES ACT | | | | | |
| 10055350.538124 | SHARE COMP SERVICES ACT | 203,314 | 230,698 | 0 | 0 |
| Total for: COMPREHENSIVE SERVICES ACT | | 203,314 | 230,698 | 0 | 0 |
| 10066211 - TOWN SCHOOL BOARD | | | | | |
| 10066211.511000 | COMPENSATION | 6,400 | 6,300 | 0 | 0 |
| 10066211.521000 | FICA | 490 | 482 | 0 | 0 |
| 10066211.555000 | TRAINING EXPENSE | 2,060 | 1,399 | 0 | 0 |
| Total for: TOWN SCHOOL BOARD | | 8,950 | 8,181 | 0 | 0 |
| 10066400 - SCHOOLS - BEDFORD ELEM SCHOOL | | | | | |
| 10066400.511000 | COMPENSATION | 196,398 | 181,165 | 0 | 0 |
| 10066400.512000 | COMPENSATION - OVERTIME | 14,354 | 8,763 | 0 | 0 |
| 10066400.514000 | COMPENSATION - TEMPORARY | 52,765 | 80,275 | 0 | 0 |
| 10066400.521000 | FICA | 13,696 | 13,335 | 0 | 0 |
| 10066400.522100 | VRS - RETIREMENT | 32,749 | 31,039 | 0 | 0 |
| 10066400.522150 | VRS - LIFE INSURANCE | 502 | 2,106 | 0 | 0 |
| 10066400.523000 | HOSPITAL INSURANCE | 33,519 | 30,946 | 0 | 0 |
| 10066400.527000 | WORKER'S COMPENSATION | 6,209 | 5,971 | 0 | 0 |
| 10066400.533100 | BUILDING & GROUNDS MAINTENANCE | 69,236 | 57,273 | 0 | 0 |
| 10066400.533131 | ROOF REPAIRS - BES | 0 | 1,700 | 0 | 0 |
| 10066400.551100 | ELECTRIC | 104,604 | 104,660 | 0 | 0 |
| 10066400.551200 | HEATING OIL | 36,732 | 43,875 | 0 | 0 |
| 10066400.551300 | WATER & SEWER | 11,488 | 12,110 | 0 | 0 |
| 10066400.551400 | REFUSE COLLECTION FEE | 2,464 | 2,642 | 0 | 0 |
| 10066400.551450 | REFUSE TIPPING FEE | 1,256 | 0 | 0 | 0 |
| 10066400.552100 | POSTAGE | 5 | 0 | 0 | 0 |
| 10066400.552300 | COMMUNICATIONS | 4,089 | 4,289 | 0 | 0 |
| 10066400.560010 | OFFICE SUPPLIES | 95 | 0 | 0 | 0 |
| 10066400.560080 | GASOLINE & OIL | 299 | 311 | 0 | 0 |
| Total for: SCHOOLS - BEDFORD ELEM SCHOOL | | 580,459 | 580,459 | 0 | 0 |
| 10066450 - SCHOOLS - BEDFORD MIDDLE SCH | | | | | |
| 10066450.533100 | BUILDING & GROUNDS MAINTENANCE | 68,486 | 66,974 | 60,000 | 60,000 |
| 10066450.533132 | ROOF REPAIRS - BMS | 6,315 | 2,554 | 0 | 0 |
| 10066450.551100 | ELECTRIC | 111,104 | 113,472 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|-------------------------------|------------------|------------------|---------------|---------------|
| 10066450.551200 | HEATING OIL | 42,133 | 69,803 | 0 | 0 |
| 10066450.551300 | WATER & SEWER | 24,458 | 26,212 | 0 | 0 |
| 10066450.551400 | REFUSE COLLECTION FEE | 2,464 | 2,642 | 0 | 0 |
| 10066450.551450 | REFUSE TIPPING FEE | 1,256 | 0 | 0 | 0 |
| Total for: SCHOOLS - BEDFORD MIDDLE SCH | | 256,216 | 281,657 | 60,000 | 60,000 |
| 10066500 - COUNTY SCHOOL BOARD | | | | | |
| 10066500.538120 | SHARE CO PUBLIC SCHOOLS | 5,043,076 | 5,735,465 | 0 | 0 |
| Total for: COUNTY SCHOOL BOARD | | 5,043,076 | 5,735,465 | 0 | 0 |
| 10066600 - COMMUNITY COLLEGE | | | | | |
| 10066600.556507 | CENTRAL VA COMMUNITY COLLEGE | 160 | 156 | 0 | 0 |
| Total for: COMMUNITY COLLEGE | | 160 | 156 | 0 | 0 |
| 10077111 - RECREATION | | | | | |
| 10077111.511000 | COMPENSATION | 58,005 | 55,491 | 16,769 | 0 |
| 10077111.517000 | COMPENSATION - JANITORIAL | 4,733 | 362 | 0 | 0 |
| 10077111.521000 | FICA | 4,796 | 4,180 | 1,283 | 0 |
| 10077111.522100 | VRS - RETIREMENT | 11,896 | 9,471 | 2,730 | 0 |
| 10077111.522150 | VRS - LIFE INSURANCE | 182 | 644 | 200 | 0 |
| 10077111.523000 | HOSPITAL INSURANCE | 10,423 | 8,585 | 2,424 | 0 |
| 10077111.527000 | WORKER'S COMPENSATION | 1,976 | 1,880 | 580 | 0 |
| 10077111.539000 | FIREWORKS - LIBERTY LAKE | 13,500 | 0 | 0 | 0 |
| 10077111.539001 | CONTRACT SERVICES | 472 | 0 | 0 | 0 |
| 10077111.539002 | CONTRACT SERVICES - YMCA | 1,410 | 0 | 0 | 0 |
| 10077111.539005 | ATHLETIC SERVICES | 22,533 | 23,374 | 0 | 0 |
| 10077111.551100 | ELECTRIC | 20,983 | 23,082 | 23,150 | 24,308 |
| 10077111.551300 | WATER & SEWER | 7,362 | 7,510 | 7,900 | 8,295 |
| 10077111.551450 | REFUSE TIPPING FEE | 81 | 0 | 0 | 0 |
| 10077111.552100 | POSTAGE | 322 | 242 | 2,036 | 0 |
| 10077111.552300 | COMMUNICATIONS | 2,008 | 1,379 | 0 | 0 |
| 10077111.554100 | LEASE/RENTAL OF EQUIPMENT | 943 | 0 | 0 | 0 |
| 10077111.555000 | TRAINING EXPENSE | 243 | 0 | 0 | 0 |
| 10077111.558100 | DUES & ASSOC MEMBERSHIPS | 558 | 1,417 | 0 | 0 |
| 10077111.558413 | ATHLETIC MATERIALS & SUPPLIES | 18,523 | 17,754 | 3,000 | 0 |
| 10077111.560010 | OFFICE SUPPLIES | 1,026 | 379 | 0 | 0 |
| 10077111.560020 | CONCESSION SUPPLIES & EQUIP | 265 | 0 | 0 | 0 |
| 10077111.560080 | GASOLINE & OIL | 1,310 | 1,138 | 0 | 0 |
| 10077111.560091 | TIRES & TUBES | 242 | 0 | 0 | 0 |
| 10077111.560093 | VEHICLE SUPPLIES & PARTS | 115 | 0 | 0 | 0 |
| 10077111.560130 | PROGRAM EXPENDITURES | 1,475 | 0 | 0 | 5,000 |
| Total for: RECREATION | | 185,379 | 156,887 | 60,072 | 37,603 |
| 10077140 - CEMETERIES | | | | | |
| 10077140.551450 | REFUSE TIPPING FEE | 936 | 0 | 0 | 0 |
| 10077140.552300 | COMMUNICATIONS | 283 | 105 | 0 | 0 |
| Total for: CEMETERIES | | 1,219 | 105 | 0 | 0 |
| 10077150 - HORTICULTURE | | | | | |
| 10077150.552300 | COMMUNICATIONS | 71 | 0 | 0 | 0 |
| Total for: HORTICULTURE | | 71 | 0 | 0 | 0 |
| 10077320 - LIBRARY | | | | | |
| 10077320.523000 | HOSPITAL INSURANCE | 466 | 0 | 0 | 0 |
| 10077320.556511 | CONTRIB-BEDFORD LIBRARY | 161,407 | 161,407 | 0 | 0 |
| Total for: LIBRARY | | 161,873 | 161,407 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|------------------------------|----------------|----------------|----------------|----------------|
| 10088110 - PLANNING | | | | | |
| 10088110.535000 | PRINTING AND BINDING | 0 | 0 | 500 | 500 |
| 10088110.555000 | TRAINING EXPENSE | 126 | 100 | 0 | 0 |
| Total for: PLANNING | | 126 | 100 | 500 | 500 |
| 10088140 - ZONING BOARD | | | | | |
| 10088140.555000 | TRAINING EXPENSE | 105 | 16 | 225 | 225 |
| 10088140.558410 | ZONING APPEALS EXPENSE | 46 | 0 | 100 | 100 |
| Total for: ZONING BOARD | | 151 | 16 | 325 | 325 |
| 10088150 - ECONOMIC DEVELOPMENT | | | | | |
| 10088150.555000 | TRAINING EXPENSE | 0 | 495 | 500 | 500 |
| 10088150.556515 | MAIN STREET PROJECT | 25,000 | 25,000 | 30,000 | 30,000 |
| 10088150.556517 | REGION 2000 | 7,874 | 7,874 | 8,500 | 0 |
| 10088150.556537 | D-DAY MEMORIAL EXPENDITURE | 10,000 | 10,000 | 10,000 | 12,000 |
| 10088150.556538 | WHARTON GARDENS | 5,000 | 5,000 | 6,000 | 7,000 |
| 10088150.556540 | SHARED REVENUE EXPENDITURES | 36,654 | 36,718 | 0 | 0 |
| 10088150.556545 | PP TAX PAYMENT TO CO | 0 | 0 | 285,000 | 0 |
| 10088150.556546 | SHARED SERVICES SETTLE-UP | 0 | 0 | 150,000 | 0 |
| 10088150.56 | COMMUNITY CHRISTMAS STATION | 0 | 0 | 0 | 0 |
| 10088150.557239 | ARTS APPRECIATION GRANT | 5,000 | 7,000 | 7,000 | 10,000 |
| 10088150.570002 | TOURISM | 80,000 | 30,964 | 39,500 | 35,150 |
| 10088150.582919 | ENTERPRISE ZONE MAINTENANCE | 0 | 18,886 | 15,000 | 15,000 |
| Total for: ECONOMIC DEVELOPMENT | | 169,528 | 141,937 | 551,500 | 109,650 |
| 10088160 - TRANSPORTATION & SAFETY | | | | | |
| Total for: TRANSPORTATION & SAFETY | | 0 | 0 | 0 | 0 |
| 10088170 - SUPPORT CIVIC & COMM ORGANIZ | | | | | |
| 10088170.556501 | BEDFORD TOWN/CO MUSEUM | 7,500 | 7,500 | 7,500 | 7,500 |
| 10088170.556508 | BEDFORD CHAMBER OF COMMERCE | 2,500 | 2,500 | 2,500 | 2,500 |
| 10088170.556532 | BEDFORD RIDE PROGRAM | 7,665 | 7,665 | 7,665 | 8,500 |
| 10088170.558401 | KEEP BEDFORD BEAUTIFUL COMM | 6,105 | 5,335 | 1,000 | 1,000 |
| Total for: SUPPORT CIVIC & COMM ORGANIZ | | 23,770 | 23,000 | 18,665 | 19,500 |
| 10088180 - MAIN STREET ORGANIZATION | | | | | |
| Total for: MAIN STREET ORGANIZATION | | 0 | 0 | 0 | 0 |
| 10088240 - SOIL & WATER CONSERV DISTRICT | | | | | |
| 10088240.556530 | DUES-PEAKS OF OTTER | 2,000 | 2,000 | 2,000 | 2,000 |
| Total for: SOIL & WATER CONSERV DISTRICT | | 2,000 | 2,000 | 2,000 | 2,000 |
| 10088350 - COOPERATIVE EXTENSION PROGRAM | | | | | |
| 10088350.538118 | SHARE VPI EXTENSION SERVICE | 4,726 | 544 | 0 | 0 |
| Total for: COOPERATIVE EXTENSION PROGRAM | | 4,726 | 544 | 0 | 0 |
| 10099110 - JUDGMENTS & SETTLEMENTS | | | | | |
| Total for: JUDGMENTS & SETTLEMENTS | | 0 | 0 | 0 | 0 |
| 10099140 - OTHER NONDEPARTMENTAL | | | | | |
| 10099140.526000 | UNEMPLOYMENT INSURANCE | 253 | 6,191 | 35,000 | 35,000 |
| 10099140.558300 | INTEREST ON UTILITY DEPOSITS | 3,583 | 9,109 | 500 | 500 |
| 10099140.560014 | WIRE FEES | 790 | 630 | 700 | 700 |
| 10099140.590001 | CONTINGENCY | 0 | 0 | 955,870 | 275,883 |
| Total for: OTHER NONDEPARTMENTAL | | 4,626 | 15,930 | 992,070 | 312,083 |
| 10099500 - DEBT SERVICE | | | | | |
| 10099500.591113 | REDEMPTION - VRA SERIES 01 | 44,445 | 109,040 | 0 | 0 |
| 10099500.591115 | REDEMPTION - RADIO ISSUE | 0 | 35,853 | 0 | 0 |
| 10099500.591121 | REDEMPTION - WELCOME CENTER | 155,000 | 160,000 | 170,000 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|-------------------|-------------------|-------------------|------------------|
| 10099500.591124 | REDEMPTION - 97 GYM ISSUE | 75,000 | 75,000 | 75,000 | 75,000 |
| 10099500.591138 | REDEMPTION - 2008 SERIES | 121,282 | 124,908 | 128,643 | 132,490 |
| 10099500.591140 | REDEMPTION - 2011 REFUNDING | 73,458 | 70,543 | 72,292 | 74,624 |
| 10099500.591213 | INTEREST - VRA SERIES 01 | 7,698 | 5,543 | 0 | 0 |
| 10099500.591215 | INTEREST - RADIO ISSUE | 0 | 20,750 | 0 | 0 |
| 10099500.591221 | INTEREST - WELCOME CENTER | 14,320 | 8,970 | 3,077 | 0 |
| 10099500.591224 | INTEREST - 97 GYM ISSUE | 20,250 | 18,000 | 15,750 | 13,500 |
| 10099500.591238 | INTEREST - 2008 SERIES | 15,167 | 11,481 | 7,808 | 3,961 |
| 10099500.591240 | INTEREST - 2011 REFUNDING | 32,017 | 35,377 | 33,297 | 31,164 |
| Total for: DEBT SERVICE | | 558,638 | 675,466 | 505,867 | 330,739 |
| 10099600 - TRANSFERS | | | | | |
| 10099600.592001 | TRANSFER TO SOLID WASTE FUND | 0 | 0 | 0 | 50,000 |
| 10099600.592006 | TRANSFER TO WATER & SEWER FUND | | | | 266,463 |
| 10099600.592016 | TRANS TO GENERAL CAP PROJ | 0 | 0 | 1,509,468 | 554,499 |
| Total for: TRANSFERS | | 0 | 0 | 1,509,468 | 870,962 |
| Total for: GENERAL FUND EXPENDITURES | | 14,438,605 | 15,729,700 | 10,088,727 | 8,037,781 |

DEBT SERVICE

| FISCAL YEAR | GLTDG GO ISSUE | | | GLTDG GO ISSUE | | | GLTDG GO ISSUE | | | GLTDG GO ISSUE | | |
|--------------|-------------------------------|------------------------------|-------------------------------|--------------------------------|-------------------------------|--------------------------------|-------------------------|------------------------|-------------------------|----------------------------------|---------------------------------|----------------------------------|
| | 1999 LITERARY (GYM) PRINCIPAL | 1999 LITERARY (GYM) INTEREST | 1999 LITERARY (GYM) DEBT SERV | 2003 VISITORS CENTER PRINCIPAL | 2003 VISITORS CENTER INTEREST | 2003 VISITORS CENTER DEBT SERV | 2008 GO ISSUE PRINCIPAL | 2008 GO ISSUE INTEREST | 2008 GO ISSUE DEBT SERV | 2001 - OLD SOLID WASTE PRINCIPAL | 2001 - OLD SOLID WASTE INTEREST | 2001 - OLD SOLID WASTE DEBT SERV |
| 2014-15 | 75,000 | 13,500 | 88,500 | | | | 132,490 | 3,961 | 136,451 | | | |
| 2015-16 | 75,000 | 11,250 | 86,250 | | | | | | | | | |
| 2016-17 | 75,000 | 9,000 | 84,000 | | | | | | | | | |
| 2017-18 | 75,000 | 6,750 | 81,750 | | | | | | | | | |
| 2018-19 | 75,000 | 4,500 | 79,500 | | | | | | | | | |
| 2019-20 | 75,000 | 2,250 | 77,250 | | | | | | | | | |
| 2020-21 | | | | | | | | | | | | |
| 2021-22 | | | | | | | | | | | | |
| 2022-23 | | | | | | | | | | | | |
| 2023-24 | | | | | | | | | | | | |
| 2024-25 | | | | | | | | | | | | |
| 2025-26 | | | | | | | | | | | | |
| 2026-27 | | | | | | | | | | | | |
| 2027-28 | | | | | | | | | | | | |
| 2028-29 | | | | | | | | | | | | |
| 2029-30 | | | | | | | | | | | | |
| TOTAL | 450,000 | 47,250 | 497,250 | 0 | 0 | 0 | 132,490 | 3,961 | 136,451 | 0 | 0 | 0 |

| FISCAL YEAR | GLTDG GO ISSUE | | | TOTAL GLTDG | | | ENTERPRISE REVENUE | | | ENTERPRISE REVENUE | | |
|--------------|----------------------------------|---------------------------------|----------------------------------|---------------------------|--------------------------|---------------------------|------------------------------------|-----------------------------------|------------------------------------|---------------------------------|--------------------------------|---------------------------------|
| | 2011 - OLD SOLID WASTE PRINCIPAL | 2011 - OLD SOLID WASTE INTEREST | 2011 - OLD SOLID WASTE DEBT SERV | TOTAL PRINCIPAL GO ISSUES | TOTAL INTEREST GO ISSUES | TOTAL DEBT SERV GO ISSUES | 2005 ELECTRIC REV REFUND PRINCIPAL | 2005 ELECTRIC REV REFUND INTEREST | 2005 ELECTRIC REV REFUND DEBT SERV | 1996 Taxable EL Lease PRINCIPAL | 1996 Taxable EL Lease INTEREST | 1996 Taxable EL Lease DEBT SERV |
| 2014-15 | 74,624 | 31,164 | 105,788 | 282,114 | 48,625 | 330,739 | 600,000 | 330,137 | 930,137 | 90,000 | 134,918 | 224,918 |
| 2015-16 | 76,956 | 28,962 | 105,918 | 151,956 | 40,212 | 192,168 | 625,000 | 303,137 | 928,137 | 100,000 | 127,694 | 227,694 |
| 2016-17 | 79,288 | 26,692 | 105,980 | 154,288 | 35,692 | 189,980 | 650,000 | 279,700 | 929,700 | 110,000 | 119,688 | 229,688 |
| 2017-18 | 81,620 | 24,353 | 105,973 | 156,620 | 31,103 | 187,723 | 675,000 | 255,000 | 930,000 | 115,000 | 111,097 | 226,097 |
| 2018-19 | 83,952 | 21,945 | 105,897 | 158,952 | 26,445 | 185,397 | 705,000 | 228,675 | 933,675 | 125,000 | 101,921 | 226,921 |
| 2019-20 | 86,284 | 19,469 | 105,753 | 161,284 | 21,719 | 183,003 | 725,000 | 200,475 | 925,475 | 135,000 | 91,963 | 226,963 |
| 2020-21 | 88,616 | 16,923 | 105,539 | 88,616 | 16,923 | 105,539 | 760,000 | 170,569 | 930,569 | 145,000 | 81,224 | 226,224 |
| 2021-22 | 91,531 | 14,309 | 105,840 | 91,531 | 14,309 | 105,840 | 795,000 | 139,219 | 934,219 | 160,000 | 69,509 | 229,509 |
| 2022-23 | 94,446 | 11,609 | 106,055 | 94,446 | 11,609 | 106,055 | 825,000 | 106,425 | 931,425 | 170,000 | 56,818 | 226,818 |
| 2023-24 | 96,778 | 8,823 | 105,601 | 96,778 | 8,823 | 105,601 | 860,000 | 72,394 | 932,394 | 185,000 | 43,346 | 228,346 |
| 2024-25 | 99,693 | 5,968 | 105,661 | 99,693 | 5,968 | 105,661 | 895,000 | 36,919 | 931,919 | 200,000 | 28,507 | 228,507 |
| 2025-26 | 102,608 | 3,027 | 105,635 | 102,608 | 3,027 | 105,635 | | | | 215,000 | 12,691 | 227,691 |
| 2026-27 | | | | | | | | | | | | |
| 2027-28 | | | | | | | | | | | | |
| 2028-29 | | | | | | | | | | | | |
| 2029-30 | | | | | | | | | | | | |
| TOTAL | 1,056,396 | 213,244 | 1,269,640 | 1,638,886 | 264,455 | 1,903,341 | 8,115,000 | 2,122,650 | 10,237,650 | 1,750,000 | 979,374 | 2,729,374 |

| FISCAL YEAR | ENTERPRISE REVENUE | | | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | | | | |
|--------------|----------------------------------|--------------------------------|---------------------------------|------------------------------------|-----------------------------------|------------------------------------|----------------------------|---------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|
| | 2005B ELECTRIC REVENUE PRINCIPAL | 2005 ELECTRIC REVENUE INTEREST | 2005 ELECTRIC REVENUE DEBT SERV | TOTAL ENTERPRISE REVENUE PRINCIPAL | TOTAL ENTERPRISE REVENUE INTEREST | TOTAL ENTERPRISE REVENUE DEBT SERV | 2001 SOLID WASTE PRINCIPAL | 2001 SOLID WASTE INTEREST | 2001 SOLID WASTE DEBT SERV | 1998 WWTP UPGRADE PRINCIPAL | 1998 WWTP UPGRADE INTEREST | 1998 WWTP UPGRADE DEBT SERV |
| 2014-15 | 85,564 | 54,138 | 139,702 | 775,564 | 519,193 | 1,294,757 | | | | 298,406 | 41,569 | 339,975 |
| 2015-16 | 89,133 | 50,570 | 139,703 | 814,133 | 481,401 | 1,295,534 | | | | 305,912 | 34,062 | 339,974 |
| 2016-17 | 92,849 | 46,854 | 139,703 | 852,849 | 446,242 | 1,299,091 | | | | 313,608 | 26,367 | 339,975 |
| 2017-18 | 96,721 | 42,982 | 139,703 | 886,721 | 409,079 | 1,295,800 | | | | 321,497 | 18,477 | 339,974 |
| 2018-19 | 100,754 | 38,948 | 139,702 | 930,754 | 369,544 | 1,300,298 | | | | 329,585 | 10,390 | 339,975 |
| 2019-20 | 104,956 | 34,747 | 139,703 | 964,956 | 327,185 | 1,292,141 | | | | 167,889 | 2,099 | 169,988 |
| 2020-21 | 109,333 | 30,370 | 139,703 | 1,014,333 | 282,163 | 1,296,496 | | | | | | |
| 2021-22 | 113,892 | 25,811 | 139,703 | 1,068,892 | 234,539 | 1,303,431 | | | | | | |
| 2022-23 | 118,641 | 21,062 | 139,703 | 1,113,641 | 184,305 | 1,297,946 | | | | | | |
| 2023-24 | 123,588 | 16,115 | 139,703 | 1,168,588 | 131,855 | 1,300,443 | | | | | | |
| 2024-25 | 128,742 | 10,961 | 139,703 | 1,223,742 | 76,387 | 1,300,129 | | | | | | |
| 2025-26 | 134,110 | 5,592 | 139,702 | 349,110 | 18,283 | 367,393 | | | | | | |
| 2026-27 | | | | | | | | | | | | |
| 2027-28 | | | | | | | | | | | | |
| 2028-29 | | | | | | | | | | | | |
| 2029-30 | | | | | | | | | | | | |
| TOTAL | 1,298,283 | 378,150 | 1,676,433 | 11,163,283 | 3,480,174 | 14,643,457 | 0 | 0 | 0 | 1,736,897 | 132,964 | 1,869,861 |

| FISCAL YEAR | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | |
|--------------|------------------------------------|-----------------------------------|------------------------------------|------------------------------------|-----------------------------------|------------------------------------|-------------------------------------|------------------------------------|-------------------------------------|--|---|--|
| | 2001A VRA W & S PRINCIPAL | 2001A VRA W & S INTEREST | 2001A VRA W & S DEBT SERV | 2002A VRA W & S PRINCIPAL | 2002A VRA W & S INTEREST | 2002A VRA W & S DEBT SERV | 2011 SOLID WASTE PRINCIPAL | 2011 SOLID WASTE INTEREST | 2005 SOLID WASTE DEBT SERV | 2008 SERIES SOLID WASTE PRINCIPAL | 2008 SERIES SOLID WASTE INTEREST | 2008 SERIES SOLID WASTE DEBT SERV |
| 2014-15 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 53,376 | 22,290 | 75,666 | 26,174 | 783 | 26,957 |
| 2015-16 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 55,044 | 20,716 | 75,760 | | | |
| 2016-17 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 56,712 | 19,092 | 75,804 | | | |
| 2017-18 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 58,380 | 17,419 | 75,799 | | | |
| 2018-19 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 60,048 | 15,697 | 75,745 | | | |
| 2019-20 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 61,716 | 13,925 | 75,641 | | | |
| 2020-21 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 63,384 | 12,105 | 75,489 | | | |
| 2021-22 | 90,000 | 0 | 90,000 | 143,315 | 0 | 143,315 | 65,469 | 10,235 | 75,704 | | | |
| 2022-23 | | | | 71,657 | 0 | 71,657 | 67,554 | 8,304 | 75,858 | | | |
| 2023-24 | | | | | | | 69,222 | 6,310 | 75,532 | | | |
| 2024-25 | | | | | | | 71,307 | 4,268 | 75,575 | | | |
| 2025-26 | | | | | | | 73,392 | 2,165 | 75,557 | | | |
| 2026-27 | | | | | | | | | | | | |
| 2027-28 | | | | | | | | | | | | |
| 2028-29 | | | | | | | | | | | | |
| 2029-30 | | | | | | | | | | | | |
| TOTAL | 720,000 | 0 | 720,000 | 1,218,177 | 0 | 1,218,177 | 755,604 | 152,526 | 908,130 | 26,174 | 783 | 26,957 |

| FISCAL YEAR | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | | ENTERPRISE G O ISSUE | | |
|--------------|--|---|--|--------------------------------------|-------------------------------------|--------------------------------------|--|---|--|-----------------------------------|----------------------------------|-----------------------------------|
| | 2008 SERIES WATER & SEWER PRINCIPAL | 2008 SERIES WATER & SEWER INTEREST | 2008 SERIES WATER & SEWER DEBT SERV | 2008 SERIES ELECTRIC PRINCIPAL | 2008 SERIES ELECTRIC INTEREST | 2008 SERIES ELECTRIC DEBT SERV | 2010 SERIES W & S REFUNDING PRINCIPAL | 2010 SERIES W & S REFUNDING INTEREST | 2010 SERIES W & S REFUNDING DEBT SERV | 2011 SERIES W & S PRINCIPAL | 2011 SERIES W & S INTEREST | 2011 SERIES W & S DEBT SERV |
| 2014-15 | 65,169 | 24,581 | 89,750 | 230,008 | 76,144 | 306,152 | 170,000 | 16,405 | 186,405 | 80,000 | 92,689 | 172,689 |
| 2015-16 | 67,528 | 22,222 | 89,750 | 206,671 | 68,010 | 274,681 | 175,000 | 10,360 | 185,360 | 80,000 | 90,329 | 170,329 |
| 2016-17 | 69,972 | 19,777 | 89,749 | 214,153 | 60,528 | 274,681 | 180,000 | 3,217 | 183,217 | 80,000 | 87,969 | 167,969 |
| 2017-18 | 72,505 | 17,244 | 89,749 | 221,905 | 52,776 | 274,681 | | | | 80,000 | 85,609 | 165,609 |
| 2018-19 | 75,130 | 14,619 | 89,749 | 229,938 | 44,743 | 274,681 | | | | 80,000 | 83,249 | 163,249 |
| 2019-20 | 77,849 | 11,900 | 89,749 | 238,262 | 36,419 | 274,681 | | | | 61,000 | 80,889 | 141,889 |
| 2020-21 | 80,668 | 9,082 | 89,750 | 246,887 | 27,794 | 274,681 | | | | 233,000 | 79,090 | 312,090 |
| 2021-22 | 83,588 | 6,161 | 89,749 | 255,824 | 18,857 | 274,681 | | | | 240,000 | 72,216 | 312,216 |
| 2022-23 | 86,614 | 3,135 | 89,749 | 265,085 | 9,596 | 274,681 | | | | 409,000 | 65,136 | 474,136 |
| 2023-24 | | | | | | | | | | 582,000 | 53,071 | 635,071 |
| 2024-25 | | | | | | | | | | 600,000 | 35,901 | 635,901 |
| 2025-26 | | | | | | | | | | 617,000 | 18,201 | 635,201 |
| 2026-27 | | | | | | | | | | | | |
| 2027-28 | | | | | | | | | | | | |
| 2028-29 | | | | | | | | | | | | |
| 2029-30 | | | | | | | | | | | | |
| TOTAL | 679,023 | 128,721 | 807,744 | 2,108,733 | 394,867 | 2,503,600 | 525,000 | 29,982 | 554,982 | 3,142,000 | 844,349 | 3,986,349 |

| TOTAL TOWN OF BEDFORD | | | | | | | | | |
|-----------------------|--------------------------------|-------------------------------|--------------------------------|----------------------------|---------------------------|----------------------------|-------------------|------------------|-------------------|
| FISCAL YEAR | TOTAL ENTERPRISE G O PRINCIPAL | TOTAL ENTERPRISE G O INTEREST | TOTAL ENTERPRISE G O DEBT SERV | TOTAL ENTERPRISE PRINCIPAL | TOTAL ENTERPRISE INTEREST | TOTAL ENTERPRISE DEBT SERV | TOTAL PRINCIPAL | TOTAL INTEREST | TOTAL DEBT SERV |
| 2014-15 | 1,156,448 | 274,461 | 1,430,909 | 1,932,012 | 793,654 | 2,725,666 | 2,214,126 | 842,279 | 3,056,405 |
| 2015-16 | 1,123,470 | 245,699 | 1,369,169 | 1,937,603 | 727,100 | 2,664,703 | 2,089,559 | 767,312 | 2,856,871 |
| 2016-17 | 1,147,760 | 216,950 | 1,364,710 | 2,000,609 | 663,192 | 2,663,801 | 2,154,897 | 698,884 | 2,853,781 |
| 2017-18 | 987,602 | 191,525 | 1,179,127 | 1,874,323 | 600,604 | 2,474,927 | 2,030,943 | 631,707 | 2,662,650 |
| 2018-19 | 1,008,016 | 168,698 | 1,176,714 | 1,938,770 | 538,242 | 2,477,012 | 2,097,722 | 564,687 | 2,662,409 |
| 2019-20 | 840,031 | 145,232 | 985,263 | 1,804,987 | 472,417 | 2,277,404 | 1,966,271 | 494,136 | 2,460,407 |
| 2020-21 | 857,254 | 128,071 | 985,325 | 1,871,587 | 410,234 | 2,281,821 | 1,960,203 | 427,157 | 2,387,360 |
| 2021-22 | 878,196 | 107,469 | 985,665 | 1,947,088 | 342,008 | 2,289,096 | 2,038,619 | 356,317 | 2,394,936 |
| 2022-23 | 899,910 | 86,171 | 986,081 | 2,013,551 | 270,476 | 2,284,027 | 2,107,997 | 282,085 | 2,390,082 |
| 2023-24 | 651,222 | 59,381 | 710,603 | 1,819,810 | 191,236 | 2,011,046 | 1,916,588 | 200,059 | 2,116,647 |
| 2024-25 | 671,307 | 40,169 | 711,476 | 1,895,049 | 116,556 | 2,011,605 | 1,994,742 | 122,524 | 2,117,266 |
| 2025-26 | 690,392 | 20,366 | 710,758 | 1,039,502 | 38,649 | 1,078,151 | 1,142,110 | 41,676 | 1,183,786 |
| 2026-27 | | | | | | | | | |
| 2027-28 | | | | | | | | | |
| 2028-29 | | | | | | | | | |
| 2029-30 | | | | | | | | | |
| TOTAL | 10,911,608 | 1,684,192 | 12,595,800 | 22,074,891 | 5,164,366 | 27,239,257 | 23,713,777 | 5,428,821 | 29,142,598 |

SOLID WASTE FUND

MISSION

It is the mission of the Solid Waste Division to provide safe and environmentally sound integrated solid waste services to all citizens of the Town of Bedford. These services emphasize public awareness and communication to enable the citizens to make educated choices concerning proper management of their solid waste and to help maintain the quality of life in the community.

DESCRIPTION

The Solid Waste and Recycling is an enterprise fund that is used to account for the activities of the Solid Waste and Recycling services. All activities required to provide these services are included in this fund. The Solid Waste department provides once-a-week pickup of residential garbage. The department also provides pickup of yard trimmings, brush and white goods to residential customers at no charge. Household solid waste collection, yard waste collection, transfer station operations, code enforcement and administrative costs are budgeted in this fund.

GOALS

1. Reduce division expenses through maximization of currently in force contracts. Partner with private contract partners for opportunities for cost reductions and/or revenue enhancements.
2. Provide healthy, safe and secure division facilities to meet the needs of internal and external customers.
3. Provide timely, efficient and quality services for weekly garbage collection and yard waste recycling.
4. Educate the public on the effects of waste management and recycling.
5. Monitor landfills for any environmental impact.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|------------------------|--------------------|--------------------|---------------------|-----------------------|
| General Administration | 58,302 | 52,700 | 88,827 | 88,762 |
| Refuse Collection | 210,264 | 203,763 | 226,967 | 215,549 |
| Refuse Disposal | 435,290 | 508,936 | 363,377 | 300,072 |
| Recycling | 53,308 | 29,293 | 53,480 | 0 |
| Other Expense | 193,819 | 29,756 | 0 | 0 |
| Debt Service | 46,211 | 39,041 | 102,482 | 102,624 |
| Transfers | 0 | 0 | 10,000 | 50,000 |

| | | | | |
|-------------------|---------|---------|---------|---------|
| TOTAL SOLID WASTE | 997,193 | 863,489 | 845,133 | 757,007 |
|-------------------|---------|---------|---------|---------|

SERVICES

| | |
|---------------------------|--|
| Refuse Collection | To provide curbside pickup of solid waste from commercial and residential customers. |
| Commercial Disposal | Handle all commercial waste brought into the landfill. Scale operation and fill face operation. |
| Operate Fill Face | Cover all commercial waste brought to the fill face. |
| Drop Off Center | Operate refuse Drop Off Center. |
| Recycling | Maintain a convenience center for drop-off of recyclable materials from households and businesses. |
| General Administration | Provide the repository for central costs that are direct costs to all of the division's operations and to provide management leadership and administrative support to the entire division. |
| Operate Transfer Building | Transfer residential curbside trash from trash truck to trailer and haul to County landfill. |
| Monitoring | Perform required Department of Environmental Quality (DEQ) monitoring for old and operating landfill. |
| Landfill Closure | Contract engineering firm to prepare specifications for closure for bid in 2016. |
| Maintenance | Maintain the department's physical plants and provide the leadership and administrative resources needed to maintain the same. |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|------------------------------|------------------|----------------|----------------|----------------|
| SOLID WASTE FUND REVENUES | | | | | |
| 170046 - SW - GENERAL REVENUE | | | | | |
| 170046.415102 | INTEREST ON INVESTMENTS | 5,655 | 6,690 | 3,000 | 3,000 |
| 170046.433155 | DISASTER RECOVERY 2012 | -0 | 15,000 | -0 | -0 |
| Total for: SW - GENERAL REVENUE | | 5,655 | 21,690 | 3,000 | 3,000 |
| 170047 - SW - CHRGR FOR SERVICE | | | | | |
| 170047.416702 | REFUSE COLLECTION CHARGES | 468,330 | 479,370 | 478,635 | 514,707 |
| 170047.416705 | REFUSE DISPOSAL CHARGES | 396,076 | 307,699 | 231,300 | 231,300 |
| 170047.416706 | RECYCLING COLLECTION CHARGES | 116,939 | 117,897 | 117,800 | -0 |
| 170047.416707 | REDEMPTION OF RECYCLABLES | 13,439 | 2,766 | 3,000 | 3,000 |
| 170047.416709 | TIPPING FEES - TIRES | 179 | 131 | 200 | 200 |
| 170047.416710 | PENALTIES - REFUSE | 4,032 | 4,495 | 4,800 | 4,800 |
| 170047.416711 | PENALTIES - RECYCLING | 854 | 1,078 | 1,050 | -0 |
| Total for: SW - CHRGR FOR SERVICE | | 999,849 | 913,436 | 836,785 | 754,007 |
| 170091 - NONDEPT - GENERAL REVENUE | | | | | |
| Total for: NONDEPT - GENERAL REVENUE | | -0 | -0 | -0 | -0 |
| Total for: SOLID WASTE FUND REVENUES | | 1,005,505 | 935,127 | 839,785 | 757,007 |
| SOLID WASTE FUND EXPENDITURES | | | | | |
| 17964210 - SW - GENERAL ADMINISTRATION | | | | | |
| 17964210.511000 | COMPENSATION | 37,455 | 38,558 | 60,498 | 60,771 |
| 17964210.521000 | FICA | 2,910 | 2,750 | 4,628 | 4,649 |
| 17964210.522100 | VRS - RETIREMENT | 7,119 | 6,363 | 9,849 | 9,059 |
| 17964210.522150 | VRS - LIFE INSURANCE | 109 | 419 | 720 | 723 |
| 17964210.523000 | HOSPITAL INSURANCE | 3,407 | 3,448 | 5,033 | 5,446 |
| 17964210.527000 | WORKER'S COMPENSATION | 188 | 181 | 609 | 624 |
| 17964210.528700 | SUPPLEMENTAL RETIRE - ICMA | 240 | 240 | 240 | 240 |
| 17964210.533103 | SOFTWARE/HARDWARE MAINT | 6,103 | 6,356 | 6,350 | 6,350 |
| 17964210.536000 | ADVERTISING | 771 | 2,058 | 400 | 400 |
| 17964210.558400 | BAD DEBT EXPENSE | 0 | -7,674 | 500 | 500 |
| Total for: SW - GENERAL ADMINISTRATION | | 58,302 | 52,700 | 88,827 | 88,762 |
| 17964230 - REFUSE COLLECTION | | | | | |
| 17964230.511000 | COMPENSATION | 37,755 | 29,714 | 42,517 | 43,440 |
| 17964230.512000 | COMPENSATION - OVERTIME | 598 | 109 | 1,500 | 1,500 |
| 17964230.521000 | FICA | 2,892 | 2,181 | 3,368 | 3,438 |
| 17964230.522100 | VRS - RETIREMENT | 7,087 | 4,963 | 6,922 | 6,638 |
| 17964230.522150 | VRS - LIFE INSURANCE | 109 | 330 | 506 | 517 |
| 17964230.523000 | HOSPITAL INSURANCE | 6,916 | 4,890 | 7,272 | 8,046 |
| 17964230.527000 | WORKER'S COMPENSATION | 2,352 | 2,183 | 4,082 | 4,170 |
| 17964230.533110 | AUTO REPAIR - O'SIDE GARAGE | 15 | 0 | 8,000 | 8,000 |
| 17964230.533121 | RADIO MAINTENANCE | 0 | 0 | 200 | 200 |
| 17964230.551450 | REFUSE TIPPING FEE | 132,273 | 136,943 | 130,000 | 117,000 |
| 17964230.560073 | SAFETY EQUIPMENT & SUPPLIES | 0 | 67 | 500 | 500 |
| 17964230.560080 | GASOLINE & OIL | 13,739 | 13,169 | 13,500 | 13,500 |
| 17964230.560091 | TIRES & TUBES | 3,169 | 3,520 | 2,100 | 2,100 |
| 17964230.560093 | VEHICLE SUPPLIES & PARTS | 2,133 | 4,990 | 3,000 | 3,000 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|-------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|
| 17964230.560110 | UNIFORMS | 643 | 590 | 500 | 500 |
| 17964230.560170 | MATERIALS & SUPPLIES | 584 | 115 | 3,000 | 3,000 |
| Total for: REFUSE COLLECTION | | 210,264 | 203,763 | 226,967 | 215,549 |
| 17964240 - REFUSE DISPOSAL | | | | | |
| 17964240.511000 | COMPENSATION | 78,194 | 79,645 | 81,294 | 33,332 |
| 17964240.512000 | COMPENSATION - OVERTIME | 238 | 1,521 | 1,500 | 1,500 |
| 17964240.521000 | FICA | 5,588 | 5,520 | 6,334 | 2,665 |
| 17964240.522100 | VRS - RETIREMENT | 14,935 | 13,908 | 13,235 | 5,093 |
| 17964240.522150 | VRS - LIFE INSURANCE | 229 | 993 | 967 | 397 |
| 17964240.523000 | HOSPITAL INSURANCE | 9,635 | 10,115 | 9,696 | 5,364 |
| 17964240.527000 | WORKER'S COMPENSATION | 6,397 | 5,874 | 6,251 | 2,563 |
| 17964240.531400 | EXPERT SERVICES - ENGINEERING | 0 | 0 | 2,000 | 2,000 |
| 17964240.531402 | GROUNDWATER MONITORING-NEW | 21,000 | 17,677 | 21,000 | 21,000 |
| 17964240.531403 | OUTSIDE LAB TESTING | 906 | 621 | 2,000 | 2,000 |
| 17964240.531500 | LEGAL SERVICES | 0 | 0 | 1,000 | 1,000 |
| 17964240.533100 | BUILDING & GROUNDS MAINTENANCE | 1,222 | 811 | 1,000 | 1,000 |
| 17964240.533102 | EQUIPMENT MAINTENANCE & REPAIR | 41,890 | 30,979 | 15,000 | 15,000 |
| 17964240.533110 | AUTO REPAIR - O'SIDE GARAGE | 0 | 395 | 1,000 | 1,000 |
| 17964240.533121 | RADIO MAINTENANCE | 0 | 0 | 200 | 200 |
| 17964240.533203 | TRSF & DISPOSAL OF SOLID WASTE | 117,786 | 85,844 | 95,000 | 100,000 |
| 17964240.533206 | REGION 2000 TERMINATION FEE | 0 | 0 | 50,000 | 50,000 |
| 17964240.533260 | LANDFILL MAINTENANCE | 0 | 3,466 | 2,000 | 2,000 |
| 17964240.533300 | TIRE DISPOSAL | 869 | 691 | 2,500 | 2,500 |
| 17964240.539001 | CONTRACT SERVICES | 0 | 19,747 | 7,500 | 7,500 |
| 17964240.551100 | ELECTRIC | 4,170 | 4,698 | 4,300 | 4,300 |
| 17964240.551300 | WATER & SEWER | 2,048 | 2,073 | 2,200 | 2,200 |
| 17964240.552100 | POSTAGE | 139 | 98 | 200 | 200 |
| 17964240.552300 | COMMUNICATIONS | 1,020 | 913 | 1,000 | 1,000 |
| 17964240.555000 | TRAINING EXPENSE | 534 | 0 | 1,000 | 1,000 |
| 17964240.558100 | DUES & ASSOC MEMBERSHIPS | 325 | 50 | 150 | 150 |
| 17964240.559006 | DEQ OVERSIGHT FEES | 6,797 | 6,754 | 7,000 | 7,000 |
| 17964240.560010 | OFFICE SUPPLIES | 544 | 1,487 | 500 | 500 |
| 17964240.560080 | GASOLINE & OIL | 30,952 | 25,640 | 20,000 | 19,059 |
| 17964240.560091 | TIRES & TUBES | 3,914 | 3,164 | 5,000 | 6,000 |
| 17964240.560092 | GARAGE MATERIALS & SUPPLIES | 156 | 42 | 300 | 300 |
| 17964240.560093 | VEHICLE SUPPLIES & PARTS | 48 | -3,227 | 1,500 | 1,500 |
| 17964240.560110 | UNIFORMS | 1,533 | 1,358 | 750 | 750 |
| 17964240.581602 | LANDFILL CORRECTIVE MEASURES | 84,222 | 188,080 | 0 | 0 |
| Total for: REFUSE DISPOSAL | | 435,290 | 508,936 | 363,377 | 300,072 |
| 17964270 - RECYCLING | | | | | |
| 17964270.511000 | COMPENSATION | 30,783 | 15,400 | 28,499 | 0 |
| 17964270.512000 | COMPENSATION - OVERTIME | 1,228 | 4 | 500 | 0 |
| 17964270.521000 | FICA | 2,145 | 1,206 | 2,218 | 0 |
| 17964270.522100 | VRS - RETIREMENT | 5,873 | 2,646 | 4,640 | 0 |
| 17964270.522150 | VRS - LIFE INSURANCE | 90 | 284 | 339 | 0 |
| 17964270.523000 | HOSPITAL INSURANCE | 5,225 | 3,469 | 4,848 | 0 |
| 17964270.527000 | WORKER'S COMPENSATION | 2,352 | 2,186 | 2,736 | 0 |
| 17964270.533102 | EQUIPMENT MAINTENANCE & REPAIR | 484 | 315 | 4,000 | 0 |
| 17964270.552100 | POSTAGE | 0 | 14 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|-----------------------------|----------------|----------------|----------------|----------------|
| 17964270.560080 | GASOLINE & OIL | 4,478 | 3,587 | 5,000 | 0 |
| 17964270.560110 | UNIFORMS | 649 | 182 | 700 | 0 |
| Total for: RECYCLING | | 53,308 | 29,293 | 53,480 | 0 |
| 17964280 - SW - OTHER EXPENSE | | | | | |
| 17964280.575001 | DEPRECIATION | 171,940 | 28,138 | 0 | 0 |
| 17964280.575002 | AMORTIZATION | 21,879 | 1,618 | 0 | 0 |
| Total for: SW - OTHER EXPENSE | | 193,819 | 29,756 | 0 | 0 |
| 17969500 - DEBT SERVICE | | | | | |
| 17969500.591138 | REDEMPTION - 2008 SERIES | 0 | 0 | 25,415 | 26,175 |
| 17969500.591140 | REDEMPTION - 2011 REFUNDING | 0 | 0 | 51,708 | 53,376 |
| 17969500.591213 | INTEREST - VRA SERIES 01 | 19,367 | 11,469 | 0 | 0 |
| 17969500.591235 | INTEREST - GO SERIES 2005 | 946 | 0 | 0 | 0 |
| 17969500.591238 | INTEREST - 2008 SERIES | 2,997 | 2,268 | 1,543 | 783 |
| 17969500.591240 | INTEREST - 2011 REFUNDING | 22,901 | 25,304 | 23,816 | 22,290 |
| Total for: DEBT SERVICE | | 46,211 | 39,041 | 102,482 | 102,624 |
| 17969600 - TRANSFERS | | | | | |
| 17969600.592017 | TRANS TO SOL WST CAP PROJ | 0 | 0 | 10,000 | 50,000 |
| Total for: TRANSFERS | | 0 | 0 | 10,000 | 50,000 |
| Total for: SOLID WASTE FUND EXPENDITURES | | 997,193 | 863,489 | 845,133 | 757,007 |

WATER & SEWER FUND

DESCRIPTION

As a part of the agreement for the City of Bedford to become the Town of Bedford on July 1, 2013, the Town no longer provides or bills for water and sewer. Instead, this is handled by the Bedford Regional Water Authority (BRWA), a new consolidated water authority that serves both the Town and the County. The Town still provides electric service, trash pickup and recycling. The Water & Sewer Fund will be closed except for agreed upon Debt Service reimbursements noted in the Reversion Agreement.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|-------------------------------------|--------------------|--------------------|---------------------|-----------------------|
| General Administration | 290,573 | 238,446 | 0 | 0 |
| Other Expense | 696,630 | 792,477 | 0 | 0 |
| Supply & Purification | 546,254 | 598,560 | 0 | 0 |
| Transmission & Distribution | 194,130 | 168,780 | 0 | 0 |
| Wastewater Treatment | 1,024,826 | 1,070,993 | 0 | 0 |
| Maintenance - Sewer Lines | 155,494 | 195,976 | 0 | 0 |
| Pretreatment - Wastewater | 73,288 | 76,950 | 0 | 0 |
| Revenue Sharing Projects | 0 | 0 | 0 | 0 |
| Debt Service | 206,442 | 202,263 | 1,018,373 | 1,022,134 |
| Transfers | 0 | 0 | 0 | 0 |
| TOTAL WATER & SEWER FUND | 3,187,636 | 3,344,444 | 1,018,373 | 1,022,134 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|------------------------------|------------------|------------------|------------------|------------------|
| WATER & SEWER FUND REVENUES | | | | | |
| 180036 - W&S - GENERAL REVENUE | | | | | |
| 180036.415102 | INTEREST ON INVESTMENTS | 5,340 | 1,224 | -0 | -0 |
| 180036.418401 | REVENUE SHARING AGREEMENT | 383,853 | 410,416 | -0 | -0 |
| 180036.418405 | PAYMENTS FROM BRWA | -0 | -0 | 758,031 | 755,671 |
| 180036.451111 | TRANSFER IN - GENERAL FUND | -0 | -0 | 260,342 | 266,463 |
| Total for: W&S - GENERAL REVENUE | | 389,193 | 411,640 | 1,018,373 | 1,022,134 |
| 180037 - W&S - CHARGES FOR SERVICE | | | | | |
| 180037.416801 | SALE OF WATER | 1,249,570 | 1,304,353 | -0 | -0 |
| 180037.416802 | SEWER TREATMENT CHARGES | 1,837,874 | 1,890,537 | -0 | -0 |
| 180037.416803 | WATER CONNECTION CHARGES | 7,889 | 12,451 | -0 | -0 |
| 180037.416804 | SEWER CONNECTION CHARGES | 1,040 | 8,320 | -0 | -0 |
| 180037.416805 | WATER FACILITY FEES | 1,670 | 20,000 | -0 | -0 |
| 180037.416806 | SEWER FACILITY FEES | 2,506 | 27,400 | -0 | -0 |
| 180037.416807 | WASTEWATER DISCHARGE PERMITS | 22,625 | 21,291 | -0 | -0 |
| 180037.416810 | PENALTIES - WATER | 6,568 | 7,732 | -0 | -0 |
| 180037.416811 | PENALTIES - SEWER | 10,104 | 12,089 | -0 | -0 |
| 180037.419204 | RECOVERIES & REBATES | 169 | 114 | -0 | -0 |
| Total for: W&S - CHARGES FOR SERVICE | | 3,140,015 | 3,304,287 | -0 | -0 |
| 180038 - W&S - OPER GRNTS & CONTR | | | | | |
| Total for: W&S - OPER GRNTS & CONTR | | -0 | -0 | -0 | -0 |
| 180039 - W&S - CAP GRNTS & CONTRIB | | | | | |
| 180039.433145 | GRANT PROCEEDS - DCR | 2,364,995 | 8,781 | -0 | -0 |
| Total for: W&S - CAP GRNTS & CONTRIB | | 2,364,995 | 8,781 | -0 | -0 |
| Total for: WATER & SEWER FUND REVENUES | | 5,894,203 | 3,724,708 | 1,018,373 | 1,022,134 |
| WATER & SEWER FUND EXPENDITURES | | | | | |
| 18974410 - W & S GENERAL ADMINISTRATION | | | | | |
| 18974410.511000 | COMPENSATION | 188,095 | 172,195 | 0 | 0 |
| 18974410.514000 | COMPENSATION - TEMPORARY | 270 | 0 | 0 | 0 |
| 18974410.521000 | FICA | 14,555 | 14,008 | 0 | 0 |
| 18974410.522100 | VRS - RETIREMENT | 35,867 | 32,668 | 0 | 0 |
| 18974410.522150 | VRS - LIFE INSURANCE | 550 | 2,156 | 0 | 0 |
| 18974410.523000 | HOSPITAL INSURANCE | 18,824 | 19,151 | 0 | 0 |
| 18974410.527000 | WORKER'S COMPENSATION | 1,082 | 1,016 | 0 | 0 |
| 18974410.528700 | SUPPLEMENTAL RETIRE - ICMA | 720 | 720 | 0 | 0 |
| 18974410.531250 | DATA PROCESSING SERVICES | 1,830 | 2,293 | 0 | 0 |
| 18974410.531620 | BOND TRUSTEE | 286 | 0 | 0 | 0 |
| 18974410.533103 | SOFTWARE/HARDWARE MAINT | 27,139 | 28,486 | 0 | 0 |
| 18974410.536000 | ADVERTISING | 990 | 2,510 | 0 | 0 |
| 18974410.552100 | POSTAGE | 156 | 109 | 0 | 0 |
| 18974410.558400 | BAD DEBT EXPENSE | 210 | -36,868 | 0 | 0 |
| Total for: W & S GENERAL ADMINISTRATION | | 290,573 | 238,446 | 0 | 0 |
| 18974420 - W & S OTHER EXPENSE | | | | | |
| 18974420.558300 | INTEREST ON UTILITY DEPOSITS | 221 | 192 | 0 | 0 |
| 18974420.575001 | DEPRECIATION | 678,675 | 782,457 | 0 | 0 |
| 18974420.575002 | AMORTIZATION | 17,733 | 9,829 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|----------------|-------------|--------------|
| Total for: W & S OTHER EXPENSE | | 696,630 | 792,477 | 0 | 0 |
| 18974430 - SUPPLY & PURIFICATION | | | | | |
| 18974430.511000 | COMPENSATION | 244,683 | 230,491 | 0 | 0 |
| 18974430.512000 | COMPENSATION - OVERTIME | 17,555 | 14,385 | 0 | 0 |
| 18974430.521000 | FICA | 18,505 | 17,792 | 0 | 0 |
| 18974430.522100 | VRS - RETIREMENT | 46,007 | 40,487 | 0 | 0 |
| 18974430.522150 | VRS - LIFE INSURANCE | 705 | 2,745 | 0 | 0 |
| 18974430.523000 | HOSPITAL INSURANCE | 27,794 | 26,069 | 0 | 0 |
| 18974430.527000 | WORKER'S COMPENSATION | 8,937 | 8,334 | 0 | 0 |
| 18974430.531403 | OUTSIDE LAB TESTING | 8,947 | 4,265 | 0 | 0 |
| 18974430.531406 | WATER & SEWER STUDY | 40,954 | 84,562 | 0 | 0 |
| 18974430.531702 | PROFESSIONAL/CERTIF FEES | 0 | 480 | 0 | 0 |
| 18974430.533107 | REPAIRS/MAINT - LAB | 0 | 762 | 0 | 0 |
| 18974430.533113 | REPAIRS/MAINT - PLANT | 7,282 | 22,413 | 0 | 0 |
| 18974430.533114 | REPAIRS/MAINT - STONEY CREEK | 1,486 | 5,687 | 0 | 0 |
| 18974430.533115 | REPAIR/MAINT - PUMP ST #1 | 641 | 495 | 0 | 0 |
| 18974430.551100 | ELECTRIC | 29,400 | 34,606 | 0 | 0 |
| 18974430.551100 18012 | ELECTRIC - PUMP STATS (18012) | 1,560 | 1,595 | 0 | 0 |
| 18974430.551200 | HEATING OIL | 842 | 614 | 0 | 0 |
| 18974430.551450 | REFUSE TIPPING FEE | 0 | 6,060 | 0 | 0 |
| 18974430.552300 | COMMUNICATIONS | 3,053 | 3,237 | 0 | 0 |
| 18974430.555000 | TRAINING EXPENSE | 509 | 112 | 0 | 0 |
| 18974430.558100 | DUES & ASSOC MEMBERSHIPS | 0 | 295 | 0 | 0 |
| 18974430.559003 | STATE WATER OPERATING FEE | 6,835 | 9,620 | 0 | 0 |
| 18974430.560010 | OFFICE SUPPLIES | 901 | 523 | 0 | 0 |
| 18974430.560015 | WATER REPORTS | 1,311 | 1,491 | 0 | 0 |
| 18974430.560040 | MATERIALS & SUPPLIES/LAB | 8,425 | 6,611 | 0 | 0 |
| 18974430.560080 | GASOLINE & OIL | 5,827 | 5,089 | 0 | 0 |
| 18974430.560091 | TIRES & TUBES | 347 | 0 | 0 | 0 |
| 18974430.560093 | VEHICLE SUPPLIES & PARTS | 263 | 250 | 0 | 0 |
| 18974430.560170 | MATERIALS & SUPPLIES | 6,605 | 5,100 | 0 | 0 |
| 18974430.560174 | MATERIALS & SUPPLIES/CHEMICALS | 56,880 | 64,390 | 0 | 0 |
| Total for: SUPPLY & PURIFICATION | | 546,254 | 598,560 | 0 | 0 |
| 18974440 - TRANSMISSION & DISTRIBUTION | | | | | |
| 18974440.511000 | COMPENSATION | 75,759 | 68,506 | 0 | 0 |
| 18974440.512000 | COMPENSATION - OVERTIME | 15,243 | 15,393 | 0 | 0 |
| 18974440.521000 | FICA | 7,060 | 6,281 | 0 | 0 |
| 18974440.522100 | VRS - RETIREMENT | 14,382 | 11,455 | 0 | 0 |
| 18974440.522150 | VRS - LIFE INSURANCE | 220 | 773 | 0 | 0 |
| 18974440.523000 | HOSPITAL INSURANCE | 12,409 | 10,129 | 0 | 0 |
| 18974440.527000 | WORKER'S COMPENSATION | 3,528 | 3,252 | 0 | 0 |
| 18974440.533110 | AUTO REPAIR - O'SIDE GARAGE | 0 | 40 | 0 | 0 |
| 18974440.533116 | FIRE HYDRANT MAINTENANCE | 2,135 | 1,422 | 0 | 0 |
| 18974440.533124 | METER TESTING | 904 | 0 | 0 | 0 |
| 18974440.560072 | SMALL EQUIPMENT & TOOLS | 51 | 0 | 0 | 0 |
| 18974440.560080 | GASOLINE & OIL | 7,683 | 9,184 | 0 | 0 |
| 18974440.560091 | TIRES & TUBES | 475 | 1,336 | 0 | 0 |
| 18974440.560093 | VEHICLE SUPPLIES & PARTS | 4,353 | 2,098 | 0 | 0 |
| 18974440.560110 | UNIFORMS | 2,511 | 1,860 | 0 | 0 |
| 18974440.560170 | MATERIALS & SUPPLIES | 44,040 | 27,377 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|----------------|-------------|--------------|
| 18974440.560176 | WATER METERS | 2,447 | 1,300 | 0 | 0 |
| 18974440.560177 | FIRE HYDRANTS | 930 | 1,374 | 0 | 0 |
| 18974440.560190 | WATER LINE CONSTRUCTION | 0 | 7,000 | 0 | 0 |
| Total for: TRANSMISSION & DISTRIBUTION | | 194,130 | 168,780 | 0 | 0 |
| 18974450 - WASTEWATER TREATMENT | | | | | |
| 18974450.511000 | COMPENSATION | 299,630 | 297,100 | 0 | 0 |
| 18974450.512000 | COMPENSATION - OVERTIME | 10,882 | 17,765 | 0 | 0 |
| 18974450.521000 | FICA | 23,535 | 23,631 | 0 | 0 |
| 18974450.522100 | VRS - RETIREMENT | 56,953 | 51,768 | 0 | 0 |
| 18974450.522150 | VRS - LIFE INSURANCE | 872 | 3,391 | 0 | 0 |
| 18974450.523000 | HOSPITAL INSURANCE | 41,692 | 37,763 | 0 | 0 |
| 18974450.527000 | WORKER'S COMPENSATION | 12,230 | 9,630 | 0 | 0 |
| 18974450.531403 | OUTSIDE LAB TESTING | 8,103 | 14,797 | 0 | 0 |
| 18974450.531702 | PROFESSIONAL/CERTIF FEES | 800 | 0 | 0 | 0 |
| 18974450.533107 | REPAIRS/MAINT - LAB | 683 | 158 | 0 | 0 |
| 18974450.533113 | REPAIRS/MAINT - PLANT | 64,952 | 55,488 | 0 | 0 |
| 18974450.533115 18001 | REPAIR/MAINT - P/S #1 (18001) | 3,530 | 6,692 | 0 | 0 |
| 18974450.533115 18002 | REPAIR/MAINT - P/S #2 (18002) | 3,666 | 7,508 | 0 | 0 |
| 18974450.533115 18003 | REPAIR/MAINT - P/S #3 (18003) | 4,060 | 15,993 | 0 | 0 |
| 18974450.533115 18004 | REPAIR/MAINT - P/S #4 (18004) | 409 | 3,938 | 0 | 0 |
| 18974450.533115 18005 | REPAIR/MAINT - P/S #5 (18005) | 320 | 464 | 0 | 0 |
| 18974450.533115 18006 | REPAIR/MAINT - P/S #6 (18006) | 1,612 | 0 | 0 | 0 |
| 18974450.533115 18007 | REPAIR/MAINT - P/S #7 (18007) | 1,699 | 5,229 | 0 | 0 |
| 18974450.533115 18008 | REPAIR/MAINT - P/S #8 (18008) | 123 | 794 | 0 | 0 |
| 18974450.533115 18009 | REPAIR/MAINT - P/S #9 (18009) | 0 | 1,939 | 0 | 0 |
| 18974450.533115 18010 | REPAIR/MAINT - P/S #10 (18010) | 650 | 20,270 | 0 | 0 |
| 18974450.533115 18011 | REPAIR/MAINT - P/S #11 (18011) | 10,138 | 0 | 0 | 0 |
| 18974450.551100 | ELECTRIC | 2,250 | 0 | 0 | 0 |
| 18974450.551100 18001 | ELECTRIC - P/S #1 (18001) | 16,666 | 16,214 | 0 | 0 |
| 18974450.551100 18002 | ELECTRIC - P/S #2 (18002) | 16,909 | 18,839 | 0 | 0 |
| 18974450.551100 18003 | ELECTRIC - P/S #3 (18003) | 11,664 | 11,178 | 0 | 0 |
| 18974450.551100 18004 | ELECTRIC - P/S #4 (18004) | 1,649 | 1,408 | 0 | 0 |
| 18974450.551100 18005 | ELECTRIC - P/S #5 (18005) | 934 | 962 | 0 | 0 |
| 18974450.551100 18006 | ELECTRIC - P/S #6 (18006) | 3,412 | 3,201 | 0 | 0 |
| 18974450.551100 18007 | ELECTRIC - P/S #7 (18007) | 1,418 | 542 | 0 | 0 |
| 18974450.551100 18008 | ELECTRIC - P/S #8 (18008) | 615 | 623 | 0 | 0 |
| 18974450.551100 18009 | ELECTRIC - P/S #9 (18009) | 266 | 256 | 0 | 0 |
| 18974450.551100 18010 | ELECTRIC - P/S #10 (18010) | 8,136 | 8,664 | 0 | 0 |
| 18974450.551100 18011 | ELECTRIC - P/S #11 (18011) | 966 | 1,031 | 0 | 0 |
| 18974450.551100 18013 | ELECTRIC - W/W PLANT (18013) | 228,765 | 240,397 | 0 | 0 |
| 18974450.551100 18014 | ELECTRIC - P/S #12 (18014) | 213 | 293 | 0 | 0 |
| 18974450.551200 | HEATING OIL | 2,426 | 3,489 | 0 | 0 |
| 18974450.551300 | WATER & SEWER | 14,679 | 24,901 | 0 | 0 |
| 18974450.551450 | REFUSE TIPPING FEE | 52,975 | 44,597 | 0 | 0 |
| 18974450.552300 | COMMUNICATIONS | 8,492 | 9,018 | 0 | 0 |
| 18974450.555000 | TRAINING EXPENSE | 1,035 | 1,578 | 0 | 0 |
| 18974450.558100 | DUES & ASSOC MEMBERSHIPS | 0 | 317 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|------------------|------------------|-------------|--------------|
| 18974450.559004 | DISCHARGE PERMIT - SWCB | 10,997 | 8,292 | 0 | 0 |
| 18974450.560010 | OFFICE SUPPLIES | 727 | 560 | 0 | 0 |
| 18974450.560040 | MATERIALS & SUPPLIES/LAB | 16,881 | 17,835 | 0 | 0 |
| 18974450.560080 | GASOLINE & OIL | 5,950 | 7,080 | 0 | 0 |
| 18974450.560091 | TIRES & TUBES | 1,201 | 387 | 0 | 0 |
| 18974450.560093 | VEHICLE SUPPLIES & PARTS | 1,020 | 656 | 0 | 0 |
| 18974450.560170 | MATERIALS & SUPPLIES | 7,970 | 8,376 | 0 | 0 |
| 18974450.560174 | MATERIALS & SUPPLIES/CHEMICALS | 60,073 | 65,982 | 0 | 0 |
| Total for: WASTEWATER TREATMENT | | 1,024,826 | 1,070,993 | 0 | 0 |
| 18974460 - MAINTENANCE - SEWER LINES | | | | | |
| 18974460.511000 | COMPENSATION | 60,144 | 52,691 | 0 | 0 |
| 18974460.512000 | COMPENSATION - OVERTIME | 9,109 | 15,958 | 0 | 0 |
| 18974460.521000 | FICA | 5,126 | 5,408 | 0 | 0 |
| 18974460.522100 | VRS - RETIREMENT | 11,107 | 9,843 | 0 | 0 |
| 18974460.522150 | VRS - LIFE INSURANCE | 170 | 669 | 0 | 0 |
| 18974460.523000 | HOSPITAL INSURANCE | 8,984 | 8,763 | 0 | 0 |
| 18974460.527000 | WORKER'S COMPENSATION | 3,293 | 3,049 | 0 | 0 |
| 18974460.533101 | INFLOW & INFILTRATION REHAB | 26,384 | 39,723 | 0 | 0 |
| 18974460.560080 | GASOLINE & OIL | 1,996 | 2,340 | 0 | 0 |
| 18974460.560170 | MATERIALS & SUPPLIES | 14,087 | 14,919 | 0 | 0 |
| 18974460.560191 | SEWER LINE CONSTRUCTION | 15,093 | 42,615 | 0 | 0 |
| Total for: MAINTENANCE - SEWER LINES | | 155,494 | 195,976 | 0 | 0 |
| 18974470 - PRETREATMENT - WASTEWATER | | | | | |
| 18974470.511000 | COMPENSATION | 39,643 | 41,962 | 0 | 0 |
| 18974470.512000 | COMPENSATION - OVERTIME | 727 | 567 | 0 | 0 |
| 18974470.521000 | FICA | 2,672 | 2,589 | 0 | 0 |
| 18974470.522100 | VRS - RETIREMENT | 7,526 | 6,936 | 0 | 0 |
| 18974470.522150 | VRS - LIFE INSURANCE | 115 | 463 | 0 | 0 |
| 18974470.523000 | HOSPITAL INSURANCE | 4,632 | 4,444 | 0 | 0 |
| 18974470.527000 | WORKER'S COMPENSATION | 1,411 | 1,270 | 0 | 0 |
| 18974470.531403 | OUTSIDE LAB TESTING | 14,423 | 17,118 | 0 | 0 |
| 18974470.533110 | AUTO REPAIR - O'SIDE GARAGE | 190 | 0 | 0 | 0 |
| 18974470.555000 | TRAINING EXPENSE | 781 | 140 | 0 | 0 |
| 18974470.558100 | DUES & ASSOC MEMBERSHIPS | 113 | 113 | 0 | 0 |
| 18974470.560010 | OFFICE SUPPLIES | 301 | 459 | 0 | 0 |
| 18974470.560170 | MATERIALS & SUPPLIES | 754 | 889 | 0 | 0 |
| Total for: PRETREATMENT - WASTEWATER | | 73,288 | 76,950 | 0 | 0 |
| 18974480 - REVENUE SHARING PROJECTS | | | | | |
| Total for: REVENUE SHARING PROJECTS | | 0 | 0 | 0 | 0 |
| 18979500 - DEBT SERVICE | | | | | |
| 18979500.591117 | REDEMPTION - 2001A WTR & SWR | 0 | 0 | 90,000 | 90,000 |
| 18979500.591118 | REDEMPTION - 2002A WTR & SWR | 0 | 0 | 143,315 | 143,315 |
| 18979500.591120 | REDEMPTION - 98 WASTEWATER | 0 | 0 | 291,083 | 298,406 |
| 18979500.591137 | REDEMPTION - STONEY CREEK | 0 | 0 | 80,000 | 80,000 |
| 18979500.591138 | REDEMPTION - 2008 SERIES | 0 | 0 | 62,892 | 65,169 |
| 18979500.591139 | REDEMPTION - 2010 REFUNDING | 0 | 0 | 160,000 | 170,000 |
| 18979500.591220 | INTEREST - 98 WASTEWATER | 63,002 | 52,030 | 48,892 | 41,569 |
| 18979500.591237 | INTEREST - STONEY CREEK RESERV | 83,068 | 97,409 | 95,049 | 92,689 |
| 18979500.591238 | INTEREST - 2008 SERIES | 39,964 | 29,019 | 26,857 | 24,581 |
| 18979500.591239 | INTEREST - 2010 REFUNDING | 20,408 | 23,805 | 20,285 | 16,405 |

| | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|------------------|------------------|------------------|------------------|
| Total for: DEBT SERVICE | 206,442 | 202,263 | 1,018,373 | 1,022,134 |
| 18979600 - TRANSFERS | | | | |
| Total for: TRANSFERS | 0 | 0 | 0 | 0 |
| Total for: WATER & SEWER FUND EXPENDITURES | 3,187,636 | 3,344,444 | 1,018,373 | 1,022,134 |

ELECTRIC FUND

MISSION

It is the mission of the Electric Department to supply and distribute the electric services as required by its customers at the lowest possible rates consistent with responsible operations, financial integrity, a commitment to reliability, and contributing to the economic and environmental quality of the community.

DESCRIPTION

The Town of Bedford Electric Department was established in 1899 to provide electric service to the residents, businesses and industries of the Town of Bedford and part of Bedford County. More than 100 years later, the department is still working to provide the same high quality service to the area. At the present time, Bedford serves 5,609 residential and 883 commercial/industrial customers with 700 miles of distribution and transmission lines in the Town of Bedford and Bedford County.

GOALS

1. Operate the enterprise fund within budget.
2. Improve Snowden plant availability.
3. Create written contingency plan for service restoration for the top ten electric customers.
4. Develop measurable reliability data for the Town of Bedford electric system.
5. Develop a job work order system for the Town of Bedford electric system.
6. Complete a rate study for the Town of Bedford electric system.
7. Update the Terms and Conditions of Service for the Town of Bedford electric system.
8. Develop and implement formal training for supervisors.
9. Develop and implement a one and five year tree trimming program.

FINANCIAL SUMMARY

| FUNCTIONAL AREA | FY 11/12 ACTUAL | FY 12/13 ACTUAL | FY 13/14 ADOPTED | FY 14/15 REQUESTED |
|---------------------------|--------------------|--------------------|---------------------|-----------------------|
| Electric-Other Expenses | 815,010 | 789,705 | 1,610 | 1,500 |
| Supervision & Engineering | 1,005,185 | 1,134,174 | 1,459,290 | 1,492,498 |
| Power Generation | 189,940 | 187,407 | 288,688 | 207,000 |

| | | | | |
|----------------------------|-------------------|-------------------|-------------------|-------------------|
| Purchased Power | 15,849,978 | 15,720,009 | 16,379,643 | 13,209,045 |
| Transmission-Substations | 81,579 | 31,276 | 66,214 | 50,000 |
| Trans & Distribution Lines | 474,601 | 954,387 | 989,082 | 1,091,048 |
| Maintenance-Street Lights | 12,112 | 20,639 | 46,000 | 107,000 |
| Maintenance-Meters | 33,332 | 8,862 | 38,523 | 20,000 |
| Distribution Transformers | 37,575 | 33,892 | 122,000 | 120,000 |
| Meter Reading | 31,742 | 34,833 | 46,202 | 47,674 |
| Right of Way Crew | 119,993 | 164,602 | 284,897 | 290,292 |
| Debt Service | 715,989 | 642,928 | 1,603,046 | 1,600,910 |
| Transfers | 872,424 | 900,000 | 2,002,209 | 2,197,800 |
| TOTAL ELECTRIC FUND | 20,239,459 | 20,622,714 | 23,327,403 | 20,434,767 |

SERVICES

The Electric Department operates and maintains 11 substations and a hydro plant. In order to provide reliability to its customers, the Electric Department has 2 interconnection points with American Electric Power Company (AEP), Mosely Substation and Centerville Substation. Bedford currently purchases wholesale power from AMP-Ohio to meet its peak demand of 53 megawatts. The Town also generates a portion of its electrical needs at its 5 megawatt hydro facility on the James River. The Department currently has 12 highly skilled professionals to operate and maintain its electrical system.

In conjunction with the electric service system, the Town provides street lighting to various parts of Bedford. The current policy is to provide lights on every other utility pole, and to provide new lights as requested. As part of the Downtown revitalization effort, decorative lighting has been installed. The placing of utilities underground has also been supported as part of revitalization efforts.

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|-------------------------------|-------------------|-------------------|-------------------|-------------------|
| ELECTRIC FUND REVENUES | | | | | |
| 190056 - ELECT - GENERAL REVENUE | | | | | |
| 190056.415102 | INTEREST ON INVESTMENTS | 5,401 | 8,487 | 5,000 | 5,000 |
| 190056.416906 | INTEREST - AEP LEASE | 325,851 | 322,392 | 318,434 | 318,434 |
| 190056.433155 | DISASTER RECOVERY 2012 | -0 | 32,687 | -0 | -0 |
| Total for: ELECT - GENERAL REVENUE | | 331,253 | 363,566 | 323,434 | 323,434 |
| 190057 - ELECT - CHARGES FOR SERVICE | | | | | |
| 190057.416901 | SALE OF ELECTRICITY | 17,328,209 | 18,039,093 | 19,300,000 | 18,227,253 |
| 190057.416902 | RENTAL OF POLES | 97,768 | 97,442 | 118,000 | 99,000 |
| 190057.416904 | PROCEEDS - SALE OF ASSETS | -0 | 4,841 | 5,000 | 5,000 |
| 190057.416905 | ELECTRICITY SALES-OPEN MARKET | 671,003 | 1,529,511 | 1,491,593 | -0 |
| 190057.416907 | PENALTIES - ELECTRIC | 96,658 | 116,864 | 110,000 | 110,000 |
| 190057.416909 | GROSS RECEIPTS TAX-CONS & REG | 172,910 | 165,715 | 168,900 | 168,900 |
| 190057.416910 | GROSS RECEIPTS TAX-LOCAL | 55,554 | 56,122 | 55,600 | 55,600 |
| 190057.416911 | POWER COST ADJUSTMENT | 1,499,840 | 1,529,510 | 1,511,775 | 1,445,580 |
| 190057.416912 | ILR | 509,873 | -0 | 130,000 | -0 |
| 190057.419204 | RECOVERIES & REBATES | 13,316 | 12,536 | -0 | -0 |
| Total for: ELECT - CHARGES FOR SERVICE | | 20,445,131 | 21,551,634 | 22,890,868 | 20,111,333 |
| Total for: ELECTRIC FUND REVENUES | | 20,776,383 | 21,915,201 | 23,214,302 | 20,434,767 |

ELECTRIC FUND EXPENDITURES

19981905 - ELECTRIC-OTHER EXPENSES

| | | | | | |
|---|------------------------------|----------------|----------------|--------------|--------------|
| 19981905.558300 | INTEREST ON UTILITY DEPOSITS | 1,375 | 1,137 | 1,610 | 1,500 |
| 19981905.575001 | DEPRECIATION | 705,833 | 680,765 | 0 | 0 |
| 19981905.575002 | AMORTIZATION | 107,802 | 107,802 | 0 | 0 |
| Total for: ELECTRIC-OTHER EXPENSES | | 815,010 | 789,705 | 1,610 | 1,500 |

19981910 - SUPERVISION & ENGINEERING

| | | | | | |
|-----------------|--------------------------------|---------|---------|---------|---------|
| 19981910.511000 | COMPENSATION | 372,483 | 410,547 | 617,430 | 630,144 |
| 19981910.512000 | COMPENSATION - OVERTIME | 0 | 628 | 0 | 0 |
| 19981910.514000 | COMPENSATION - TEMPORARY | 270 | 0 | 0 | 0 |
| 19981910.521000 | FICA | 27,811 | 28,643 | 47,233 | 48,206 |
| 19981910.522100 | VRS - RETIREMENT | 69,842 | 66,900 | 100,518 | 94,682 |
| 19981910.522150 | VRS - LIFE INSURANCE | 1,070 | 4,485 | 7,347 | 7,499 |
| 19981910.523000 | HOSPITAL INSURANCE | 32,482 | 37,130 | 57,311 | 62,858 |
| 19981910.527000 | WORKER'S COMPENSATION | 6,697 | 9,735 | 6,147 | 6,319 |
| 19981910.528700 | SUPPLEMENTAL RETIRE - ICMA | 720 | 720 | 1,080 | 1,080 |
| 19981910.531250 | DATA PROCESSING SERVICES | 1,598 | 1,931 | 3,000 | 0 |
| 19981910.531400 | EXPERT SERVICES - ENGINEERING | 13,105 | -3,100 | 15,000 | 15,000 |
| 19981910.531404 | PROFESSIONAL SERVICES | 5,595 | 4,187 | 45,000 | 45,000 |
| 19981910.531411 | NOTIFICATION SYSTEM SERVICE | 0 | 0 | 4,000 | 4,000 |
| 19981910.531500 | LEGAL SERVICES | 3,790 | 2,239 | 10,000 | 10,000 |
| 19981910.531620 | BOND TRUSTEE | 6,730 | 6,730 | 6,730 | 6,730 |
| 19981910.532000 | JANITORIAL SERVICES | 143 | 0 | 0 | 0 |
| 19981910.533100 | BUILDING & GROUNDS MAINTENANCE | 10,568 | 8,810 | 12,000 | 12,000 |
| 19981910.533103 | SOFTWARE/HARDWARE MAINT | 31,771 | 32,226 | 35,000 | 38,590 |
| 19981910.533110 | AUTO REPAIR - O'SIDE GARAGE | -744 | 4,543 | 20,000 | 20,000 |
| 19981910.533121 | RADIO MAINTENANCE | 0 | 0 | 1,000 | 1,000 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|-------------------|-------------------|-------------------|-------------------|
| 19981910.536000 | ADVERTISING | 3,001 | 3,829 | 3,000 | 4,000 |
| 19981910.538000 | COMMUNICATION CENTER OPERATION | 0 | 0 | 25,000 | 25,000 |
| 19981910.538136 | PAYMENT TO BEDFORD JOINT IDA | 50,776 | 92,214 | 45,000 | 0 |
| 19981910.551100 | ELECTRIC | 35,203 | 37,520 | 37,900 | 39,500 |
| 19981910.551200 | HEATING OIL | 0 | 7,175 | 10,000 | 10,000 |
| 19981910.551300 | WATER & SEWER | 699 | 728 | 750 | 850 |
| 19981910.551400 | REFUSE COLLECTION FEE | 655 | 480 | 700 | 700 |
| 19981910.551450 | REFUSE TIPPING FEE | 1,524 | 886 | 0 | 0 |
| 19981910.552100 | POSTAGE | 41,405 | 40,819 | 41,400 | 44,100 |
| 19981910.552300 | COMMUNICATIONS | 14,904 | 14,957 | 15,250 | 13,000 |
| 19981910.554100 | LEASE/RENTAL OF EQUIPMENT | 1,415 | 0 | 0 | 0 |
| 19981910.555000 | TRAINING EXPENSE | 5,475 | 5,139 | 5,000 | 18,000 |
| 19981910.557101 | CONSUMPTION TAX-REG & STATE | 172,891 | 170,190 | 165,000 | 165,000 |
| 19981910.557102 | CONSUMPTION TAX - COUNTY | 20,689 | 20,181 | 20,500 | 20,500 |
| 19981910.558100 | DUES & ASSOC MEMBERSHIPS | 4,610 | 17,317 | 15,000 | 15,000 |
| 19981910.558400 | BAD DEBT EXPENSE | 85 | 41,757 | 2,000 | 42,000 |
| 19981910.560010 | OFFICE SUPPLIES | 1,883 | 1,592 | 2,200 | 2,200 |
| 19981910.560014 | WIRE FEES | 540 | 540 | 540 | 540 |
| 19981910.560050 | JANITORIAL SUPPLIES | 314 | 151 | 1,000 | 1,000 |
| 19981910.560079 | FIBER OPTIC SUPPLIES & EQUIP | 0 | 0 | 10,000 | 10,000 |
| 19981910.560080 | GASOLINE & OIL | 48,504 | 47,634 | 48,000 | 55,000 |
| 19981910.560091 | TIRES & TUBES | 5,681 | 2,922 | 6,000 | 9,000 |
| 19981910.560092 | GARAGE MATERIALS & SUPPLIES | 18 | 279 | 0 | 0 |
| 19981910.560093 | VEHICLE SUPPLIES & PARTS | 10,984 | 11,510 | 13,000 | 13,000 |
| 19981910.560140 | COMPUTER SUPPLIES | 0 | 0 | 1,000 | 1,000 |
| Total for: SUPERVISION & ENGINEERING | | 1,005,185 | 1,134,174 | 1,457,036 | 1,492,498 |
| 19981920 - POWER GENERATION | | | | | |
| 19981920.531404 | PROFESSIONAL SERVICES | 50,400 | 72,477 | 75,000 | 75,000 |
| 19981920.533125 | MAINTENANCE-PEAKING GENERATOR | 7,469 | 2,350 | 5,000 | 0 |
| 19981920.538400 | PROPERTY TAX - AMHERST CO | 692 | 836 | 1,000 | 1,000 |
| 19981920.553300 | FLOOD INSURANCE | 0 | 0 | 5,000 | 5,000 |
| 19981920.559001 | ADMIN CHARGE - FERC | 39,171 | 20,084 | 30,000 | 30,000 |
| 19981920.559002 | ADMIN CHARGE - USGS | 14,500 | 14,500 | 16,000 | 16,000 |
| 19981920.560071 | MAINTENANCE SUPPLIES | 71,486 | 70,921 | 80,000 | 80,000 |
| 19981920.560081 | FUEL - PEAKING GENERATOR | 6,221 | 6,240 | 10,000 | 0 |
| Total for: POWER GENERATION | | 189,940 | 187,407 | 222,000 | 207,000 |
| 19981925 - PURCHASED POWER | | | | | |
| 19981925.551140 | PURCHASED POWER - SEPA | 68,318 | 94,860 | 60,196 | 75,352 |
| 19981925.551141 | PURCHASED POWER - AMP-OHIO | 11,166,550 | 12,625,987 | 12,520,082 | 9,407,566 |
| 19981925.551142 | PURCHASED POWER-HOLCOMB ROCK | 798,418 | 679,752 | 700,800 | 750,000 |
| 19981925.551160 | PURCHASED POWER - PJM | 3,436,028 | 2,129,729 | 2,392,501 | 2,626,127 |
| 19981925.551161 | ILR CREDITS DUE TO CUSTOMERS | 110,481 | 8,238 | 54,700 | 0 |
| 19981925.551163 | RATE LEVELIZATION | 0 | 0 | 75,000 | 0 |
| 19981925.551165 | BRPA - A & G FEES | 25,827 | 44,856 | 50,000 | 50,000 |
| 19981925.551166 | AMP-OHIP A & G FEES | 244,355 | 136,588 | 201,364 | 200,000 |
| 19981925.551167 | AMP GS REPAYMENT | 0 | 0 | 325,000 | 100,000 |
| Total for: PURCHASED POWER | | 15,849,978 | 15,720,009 | 16,379,643 | 13,209,045 |
| 19981930 - TRANSMISSION-SUBSTATIONS | | | | | |
| 19981930.560170 | MATERIALS & SUPPLIES | 81,579 | 31,276 | 50,000 | 50,000 |
| Total for: TRANSMISSION-SUBSTATIONS | | 81,579 | 31,276 | 50,000 | 50,000 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|-------------------------------|----------------|----------------|----------------|------------------|
| 19981940 - TRANS & DISTRIBUTION LINES | | | | | |
| 19981940.511000 | COMPENSATION | 324,496 | 337,517 | 412,669 | 449,758 |
| 19981940.512000 | COMPENSATION - OVERTIME | 72,535 | 64,553 | 80,000 | 80,000 |
| 19981940.512100 | COMPENSATION - SPECIAL EVENTS | 0 | 0 | 3,000 | 3,000 |
| 19981940.514500 | COMPENSATION - FLAGGERS | 0 | 0 | 7,000 | 7,000 |
| 19981940.521000 | FICA | 31,324 | 32,978 | 37,919 | 41,292 |
| 19981940.522100 | VRS - RETIREMENT | 66,166 | 63,247 | 67,183 | 66,261 |
| 19981940.522150 | VRS - LIFE INSURANCE | 1,014 | 4,489 | 4,911 | 5,352 |
| 19981940.523000 | HOSPITAL INSURANCE | 28,967 | 36,966 | 38,784 | 48,276 |
| 19981940.527000 | WORKER'S COMPENSATION | 7,875 | 15,477 | 10,193 | 11,109 |
| 19981940.533127 | SCADA SYSTEM MAINTENANCE | 24,894 | 22,575 | 25,000 | 25,000 |
| 19981940.533130 | FIBER MAINTENANCE | 0 | 0 | 15,000 | 15,000 |
| 19981940.560072 | SMALL EQUIPMENT & TOOLS | 7,650 | 8,715 | 10,000 | 10,000 |
| 19981940.560073 | SAFETY EQUIPMENT & SUPPLIES | 12,735 | 11,584 | 12,000 | 12,000 |
| 19981940.560074 | WIRE & CABLE | 26,288 | 38,199 | 100,000 | 125,000 |
| 19981940.560078 | POLES | 20,650 | 31,044 | 45,000 | 55,000 |
| 19981940.560110 | UNIFORMS | 9,983 | 11,452 | 12,000 | 12,000 |
| 19981940.560170 | MATERIALS & SUPPLIES | -159,977 | 275,592 | 110,000 | 125,000 |
| Total for: TRANS & DISTRIBUTION LINES | | 474,601 | 954,387 | 990,659 | 1,091,048 |
| 19981950 - MAINTENANCE - STREET LIGHTS | | | | | |
| 19981950.560075 | TRAFFIC LIGHT SUPPLIES | 2,928 | 5,929 | 5,000 | 5,000 |
| 19981950.560170 | MATERIALS & SUPPLIES | 9,133 | 14,681 | 25,000 | 101,000 |
| 19981950.560180 | CHRISTMAS DECORATIONS | 50 | 29 | 1,000 | 1,000 |
| Total for: MAINTENANCE - STREET LIGHTS | | 12,112 | 20,639 | 31,000 | 107,000 |
| 19981960 - MAINTENANCE - METERS | | | | | |
| 19981960.560170 | MATERIALS & SUPPLIES | 33,332 | 8,862 | 24,000 | 20,000 |
| Total for: MAINTENANCE - METERS | | 33,332 | 8,862 | 24,000 | 20,000 |
| 19981970 - DISTRIBUTION TRANSFORMERS | | | | | |
| 19981970.533119 | MAINTENANCE - TRANSFORMER | 285 | 6,415 | 12,000 | 10,000 |
| 19981970.560170 | MATERIALS & SUPPLIES | 3,500 | 0 | 0 | 0 |
| 19981970.560182 | TRANSFORMER DISPOSAL | 950 | 655 | 10,000 | 10,000 |
| 19981970.560183 | TRANSFORMERS - NEW | 32,840 | 26,822 | 100,000 | 100,000 |
| Total for: DISTRIBUTION TRANSFORMERS | | 37,575 | 33,892 | 122,000 | 120,000 |
| 19981980 - METER READING | | | | | |
| 19981980.511000 | COMPENSATION | 22,299 | 22,784 | 31,990 | 32,998 |
| 19981980.512000 | COMPENSATION - OVERTIME | 0 | 0 | 500 | 500 |
| 19981980.521000 | FICA | 1,632 | 1,678 | 2,485 | 2,562 |
| 19981980.522100 | VRS - RETIREMENT | 4,063 | 3,751 | 5,208 | 5,042 |
| 19981980.522150 | VRS - LIFE INSURANCE | 62 | 252 | 381 | 393 |
| 19981980.523000 | HOSPITAL INSURANCE | 3,243 | 3,400 | 4,848 | 5,364 |
| 19981980.527000 | WORKER'S COMPENSATION | 444 | 2,967 | 790 | 815 |
| Total for: METER READING | | 31,742 | 34,833 | 46,202 | 47,674 |
| 19981990 - RIGHT OF WAY CREW | | | | | |
| 19981990.511000 | COMPENSATION | 71,542 | 107,145 | 109,012 | 112,489 |
| 19981990.512000 | COMPENSATION - OVERTIME | 4,194 | 6,918 | 10,000 | 10,000 |
| 19981990.514000 | COMPENSATION - TEMPORARY | 10,511 | 0 | 0 | 0 |
| 19981990.514500 | COMPENSATION - FLAGGERS | 0 | 0 | 7,000 | 7,000 |
| 19981990.521000 | FICA | 5,746 | 8,181 | 9,104 | 8,605 |
| 19981990.522100 | VRS - RETIREMENT | 13,626 | 17,448 | 17,747 | 18,489 |
| 19981990.522150 | VRS - LIFE INSURANCE | 209 | 1,147 | 1,297 | 1,339 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|--------------------------------|-------------------|-------------------|-------------------|-------------------|
| 19981990.523000 | HOSPITAL INSURANCE | 9,265 | 13,836 | 14,544 | 16,092 |
| 19981990.527000 | WORKER'S COMPENSATION | 2,576 | 1,982 | 2,693 | 2,778 |
| 19981990.533201 | CONTRACT CLEARING | 0 | 0 | 100,000 | 100,000 |
| 19981990.533403 | TREE FOR TREE PROGRAM EXPENSES | 273 | 0 | 500 | 500 |
| 19981990.560072 | SMALL EQUIPMENT & TOOLS | 368 | 1,933 | 3,000 | 3,000 |
| 19981990.560170 | MATERIALS & SUPPLIES | 1,683 | 6,012 | 10,000 | 10,000 |
| Total for: RIGHT OF WAY CREW | | 119,993 | 164,602 | 284,897 | 290,292 |
| 19989500 - DEBT SERVICE | | | | | |
| 19989500.591123 | REDEMPTION - ELECT SERIES 96 | 0 | 0 | 85,000 | 90,000 |
| 19989500.591125 | REDEMPTION - ELECTRIC FACILITY | 0 | 0 | 82,139 | 85,564 |
| 19989500.591133 | REDEMPTION - ELEC REFUND 2005 | 0 | 0 | 580,000 | 600,000 |
| 19989500.591138 | REDEMPTION - 2008 SERIES | 0 | 0 | 222,154 | 230,008 |
| 19989500.591216 | INTEREST - RATE LEVELIZATION | 37,314 | -22,854 | 0 | 0 |
| 19989500.591223 | INTEREST - ELECTRIC SERIES 96 | 154,052 | 148,000 | 141,752 | 134,918 |
| 19989500.591225 | INTEREST - ELECTRIC FACILITY | 37,672 | 60,852 | 57,564 | 54,138 |
| 19989500.591233 | INTEREST - ELEC REFUND 2005 | 388,041 | 365,470 | 350,438 | 330,138 |
| 19989500.591238 | INTEREST - 2008 SERIES | 98,909 | 91,461 | 83,999 | 76,144 |
| Total for: DEBT SERVICE | | 715,989 | 642,928 | 1,603,046 | 1,600,910 |
| 19989600 - TRANSFERS | | | | | |
| 19989600.590001 | CONTINGENCY | 0 | 0 | 373,909 | 150,000 |
| 19989600.592002 | TRANSFER TO GENERAL FUND | 872,424 | 900,000 | 1,300,000 | 1,300,000 |
| 19989600.592018 | TRANS TO ELECTRIC CAP PROJ | 0 | 0 | 328,300 | 747,800 |
| Total for: TRANSFERS | | 872,424 | 900,000 | 2,002,209 | 2,197,800 |
| Total for: ELECTRIC FUND EXPENDITURES | | 20,239,459 | 20,622,714 | 23,214,302 | 20,434,767 |

CAPITAL PROJECTS FUND

| | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|---------------|---------------|------------------|----------------|
| GENERAL CAPITAL PROJECTS FUND REVENUES | | | | |
| 500033 - PUB SAFETY-OPER GRNTS & CONTR | | | | |
| Total for: PUB SAFETY-OPER GRNTS & CONTR | -0 | -0 | -0 | -0 |
| 500091 - NONDEPT - GENERAL REVENUE | | | | |
| 500091.451111 TRANSFER IN - GENERAL FUND | -0 | -0 | 1,509,468 | 554,499 |
| Total for: NONDEPT - GENERAL REVENUE | -0 | -0 | 1,509,468 | 554,499 |
| | | | | |
| Total for: GENERAL CAPITAL PROJECTS FUND REVENUES | -0 | -0 | 1,509,468 | 554,499 |
| | | | | |
| GENERAL CAPITAL PROJECTS FUND EXPENDITURES | | | | |
| 50011211 - FIRE DEPARTMENT | | | | |
| Total for: FIRE DEPARTMENT | 0 | 0 | 0 | 0 |
| 50011242 - FINANCE DEPARTMENT | | | | |
| 50011242.581732 UTILITY BILLING SOFTWARE | 0 | 0 | 97,318 | 0 |
| 50011242.581737 SOFTWARE UPGRADE | 0 | 0 | 0 | 37,563 |
| Total for: FINANCE DEPARTMENT | 0 | 0 | 97,318 | 37,563 |
| 50011261 - INFORMATION TECHNOLOGY | | | | |
| 50011261.581305 PHONE SYSTEM | 0 | 0 | 78,000 | 0 |
| 50011261.581700 COMPUTER REPLACEMENTS | 14,960 | 18,732 | 20,000 | 0 |
| 50011261.581718 DOMAIN CONTROLLER | 0 | 5,815 | 0 | 0 |
| 50011261.581720 SECURITY SERVER | 0 | 0 | 6,000 | 0 |
| 50011261.581721 PRIMARY TERMINAL SERVER | 2,956 | 0 | 0 | 0 |
| 50011261.581722 MAIN FILE SERVER | 6,653 | 0 | 0 | 0 |
| 50011261.581723 MDT REPLACEMENT | 21,016 | 0 | 0 | 0 |
| 50011261.581724 FIREWALL/WEB MGMT | 4,084 | 1,805 | 0 | 0 |
| 50011261.581725 TERMINAL SERVICES CONSOLID | 0 | 8,000 | 0 | 0 |
| 50011261.581726 DHCP SERVER | 0 | 6,000 | 0 | 0 |
| 50011261.581727 OFFICE 2010 MIGRATION | 0 | 0 | 0 | 0 |
| 50011261.581728 MAIL SERVER | 0 | 0 | 9,000 | 0 |
| 50011261.581729 PENETRATION TESTING | 0 | 0 | 6,000 | 0 |
| 50011261.581730 SECOND MUNIS SERVER | 0 | 0 | 12,000 | 0 |
| 50011261.581731 NEW SWITCH | 0 | 0 | 5,000 | 12,000 |
| 50011261.581734 DNS/WEB SERVER | 0 | 0 | 0 | 9,000 |
| 50011261.581735 PD SWITCH | 0 | 0 | 0 | 1,000 |
| 50011261.581736 TRAINING RM SMARTBOARD | 0 | 0 | 0 | 8,000 |
| 50011261.582915 COOLING FANS-SERVER ROOM | 0 | 0 | 0 | 0 |
| Total for: INFORMATION TECHNOLOGY | 49,669 | 40,352 | 136,000 | 30,000 |
| 50033110 - POLICE DEPARTMENT | | | | |
| 50033110.581303 RADIOS | 0 | 0 | 9,550 | 56,012 |
| 50033110.581306 RADAR UNITS | 0 | 0 | 0 | 4,900 |
| 50033110.581309 VIDEO CAMERAS | 0 | 0 | 0 | 9,140 |
| 50033110.581310 POLICE WEAPONS | 0 | 0 | 0 | 6,700 |
| 50033110.581311 TACTICAL TEAM EQUIP | 0 | 0 | 0 | 0 |
| 50033110.581312 IMPOUND LOT | 0 | 0 | 0 | 0 |
| 50033110.581313 BODY CAMERA/MIC | 0 | 0 | 0 | 7,984 |
| 50033110.581500 VEHICLE REPLACEMENT | 60,121 | 60,832 | 95,500 | 70,000 |
| 50033110.581968 SECURITY ENHANCEMENTS | 0 | 0 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|-------------------------------|---------------|---------------|----------------|----------------|
| 50033110.582929 | SHOOT HOUSE | 0 | 0 | 0 | 0 |
| 50033110.582944 | OFFICERS' WKRM IMP | 0 | 0 | 0 | 0 |
| Total for: POLICE DEPARTMENT | | 60,121 | 60,832 | 105,050 | 154,736 |
| 50033210 - FIRE DEPARTMENT | | | | | |
| 50033210.581303 | RADIOS | 0 | 0 | 3,200 | 0 |
| 50033210.581304 | PAGERS | 0 | 0 | 5,000 | 0 |
| 50033210.581500 | VEHICLE REPLACEMENT | 23,444 | 0 | 0 | 0 |
| 50033210.581515 | ENGINE 1 REPLACEMENT | 0 | 0 | 550,000 | 0 |
| 50033210.582126 | TURNOUT GEAR EXTRACTOR | 0 | 8,500 | 0 | 0 |
| Total for: FIRE DEPARTMENT | | 23,444 | 8,500 | 558,200 | 0 |
| 50044115 - GENERAL ENGINEERING | | | | | |
| 50044115.581444 | DOWNTOWN LIGHTS | 0 | 0 | 100,000 | 0 |
| 50044115.581733 | COPIER/PRINTER/SCANNER | 0 | 0 | 15,000 | 0 |
| 50044115.581960 | STORMWATER DRAINAGE | 0 | 0 | 0 | 0 |
| 50044115.581978 | LLP WALKING TRAIL OVERLAY | 0 | 0 | 10,000 | 0 |
| 50044115.582916 | GPS - UTILITIES | 0 | 0 | 0 | 0 |
| 50044115.582934 | CROSSWALK IMPROVEMENTS | 0 | 0 | 0 | 0 |
| 50044115.582942 | MACON ST RECONSTRUCTION | 0 | 0 | 20,000 | 0 |
| 50044115.582943 | COMMUNITY IMPROVEMENT FUND | 0 | 0 | 50,000 | 50,000 |
| Total for: GENERAL ENGINEERING | | 0 | 0 | 195,000 | 50,000 |
| 50044120 - HIGHWAYS, STREETS & BRIDGES | | | | | |
| 50044120.581145 | LEAF MACHINE | 21,595 | 0 | 0 | 0 |
| 50044120.581150 | SALT SPREADER | 0 | 0 | 7,500 | 0 |
| 50044120.581303 | RADIOS | 0 | 0 | 3,000 | 11,200 |
| 50044120.581516 | STREET SWEEPER | 0 | 0 | 136,153 | 0 |
| 50044120.581600 | DUMP TRUCK | 0 | 0 | 113,847 | 0 |
| 50044120.581951 | RENOVATE RESTROOMS | 0 | 0 | 13,000 | 0 |
| 50044120.582128 | LATERAL CAMERA | 0 | 0 | 15,000 | 0 |
| Total for: HIGHWAYS, STREETS & BRIDGES | | 21,595 | 0 | 288,500 | 11,200 |
| 50044121 - VA DEPT OF TRANSPORTATION | | | | | |
| 50044121.581444 | DOWNTOWN LIGHTS | 0 | 0 | 0 | 0 |
| 50044121.581604 | BACKHOE W/ KNUCKLE | 0 | 0 | 0 | 100,000 |
| 50044121.581607 | 1-TON FLAT BED TRUCK W/PLOW | 0 | 0 | 0 | 45,000 |
| 50044121.581608 | JETTER TRUCK | 0 | 0 | 0 | 0 |
| 50044121.581609 | 3/4-TON PICK-UP W/PLOW | 0 | 0 | 0 | 35,000 |
| Total for: VA DEPT OF TRANSPORTATION | | 0 | 0 | 0 | 180,000 |
| 50044240 - REFUSE DISPOSAL | | | | | |
| 50044240.581602 | LANDFILL CORRECTIVE MEASURES | 81,205 | 0 | 0 | 0 |
| Total for: REFUSE DISPOSAL | | 81,205 | 0 | 0 | 0 |
| 50044320 - GENERAL PROPERTIES | | | | | |
| 50044320.581101 | MOWER/TRACTOR | 12,935 | 0 | 15,400 | 14,000 |
| 50044320.581109 | LOWERING DEVICE | 0 | 0 | 0 | 3,000 |
| 50044320.581610 | F-250 TRUCK | 0 | 0 | 0 | 35,000 |
| 50044320.581976 | BANK STABILIZATION-LLP | 0 | 0 | 0 | 0 |
| 50044320.581979 | REPLACE DRINKING FOUNTAINS | 0 | 0 | 8,000 | 0 |
| 50044320.581981 | REPLACE ROOF-COMMUNITY CENTER | 0 | 0 | 0 | 7,000 |
| Total for: GENERAL PROPERTIES | | 12,935 | 0 | 23,400 | 59,000 |
| 50044340 - MAINTENANCE OF MUNICIPAL BLDG | | | | | |
| 50044340.581979 | REPLACE DRINKING FOUNTAINS | 0 | 0 | 6,000 | 0 |
| 50044340.582930 | ADA IMPROVEMENTS | 24,669 | 33,000 | 0 | 32,000 |

| | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|----------------|----------------|------------------|----------------|
| Total for: MAINTENANCE OF MUNICIPAL BLDG | 24,669 | 33,000 | 6,000 | 32,000 |
| 50066211 - TOWN SCHOOL BOARD | | | | |
| 50066211.581824 A/C UPGRADE-COMP LAB-BMS | 0 | 11,328 | 0 | 0 |
| Total for: TOWN SCHOOL BOARD | 0 | 11,328 | 0 | 0 |
| 50066400 - SCHOOLS - BEDFORD ELEM SCHOOL | 0 | 0 | 0 | 0 |
| Total for: SCHOOLS - BEDFORD ELEM SCHOOL | 0 | 0 | 0 | 0 |
| 50066450 - SCHOOLS - BEDFORD MIDDLE SCH | 0 | 0 | 0 | 0 |
| Total for: SCHOOLS - BEDFORD MIDDLE SCH | 0 | 0 | 0 | 0 |
| 50077111 - RECREATION | | | | |
| 50077111.581909 PAVING | 0 | 0 | 0 | 0 |
| 50077111.581971 REPAIR NATURE TRAIL - LLP | 0 | 0 | 0 | 0 |
| Total for: RECREATION | 0 | 0 | 0 | 0 |
| 50077140 - CEMETERIES | 0 | 0 | 0 | 0 |
| Total for: CEMETERIES | 0 | 0 | 0 | 0 |
| 50077320 - LIBRARY | 0 | 0 | 0 | 0 |
| Total for: LIBRARY | 0 | 0 | 0 | 0 |
| 50088110 - PLANNING | 0 | 0 | 0 | 0 |
| Total for: PLANNING | 0 | 0 | 0 | 0 |
| 50088150 - ECONOMIC DEVELOPMENT | | | | |
| 50088150.581933 ECONOMIC DEVELOPMENT FUND | 3,498 | 10,211 | 100,000 | 0 |
| 50088150.581948 CENTERTOWN IMPROVEMENT PROJ | 0 | 100 | 0 | 0 |
| 50088150.582919 ENTERPRISE ZONE MAINTENANCE | 24 | 861 | 0 | 0 |
| Total for: ECONOMIC DEVELOPMENT | 3,522 | 11,172 | 100,000 | 0 |
| Total for: GENERAL CAPITAL PROJECTS FUND EXPENDITURES | 277,160 | 165,184 | 1,509,468 | 554,499 |

| | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|----------------|---------------|---------------|---------------|
| SOLID WASTE CAPITAL PROJ FUND REVENUES | | | | |
| 570091 - NONDEPT - GENERAL REVENUE | | | | |
| 570091.451102 TRANSFER IN - SOLID WASTE | -0 | -0 | 10,000 | 50,000 |
| Total for: NONDEPT - GENERAL REVENUE | -0 | -0 | 10,000 | 50,000 |
| Total for: SOLID WASTE CAPITAL PROJ FUND REVENUES | -0 | -0 | 10,000 | 50,000 |
| SOLID WASTE CAPITAL PROJ FUND EXPENDITURES | | | | |
| 57964210 - LANDFILL CLOSURE ADMIN | | | | |
| 57964210.581605 LANDFILL CLOSURE ENGINEERING | 0 | 0 | 0 | 0 |
| Total for: LANDFILL CLOSURE ADMIN | 0 | 0 | 0 | 0 |
| 57964230 - REFUSE COLLECTION | | | | |
| 57964230.582503 TRASH CARTS | 14,390 | 0 | 10,000 | 50,000 |
| Total for: REFUSE COLLECTION | 14,390 | 0 | 10,000 | 50,000 |
| 57964240 - REFUSE DISPOSAL | | | | |
| 57964240.581972 SECURITY CAMERAS | 0 | 620 | 0 | 0 |
| Total for: REFUSE DISPOSAL | 0 | 620 | 0 | 0 |
| Total for: SOLID WASTE CAPITAL PROJ FUND EXPENDITURES | 14,390 | 620 | 10,000 | 50,000 |
| | | | | 0 |
| WATER & SEWER CAP PROJ FUND REVENUES | | | | |
| 580036 - W&S - GENERAL REVENUE | | | | |
| 580036.424306 SOUTHERN RIVERS WATERSHED GRNT | 334,320 | -0 | -0 | -0 |
| Total for: W&S - GENERAL REVENUE | 334,320 | -0 | -0 | -0 |
| 580038 - W&S - OPER GRNTS & CONTR | | | | |
| Total for: W&S - OPER GRNTS & CONTR | -0 | -0 | -0 | -0 |
| 580091 - NONDEPT - GENERAL REVENUE | | | | |
| Total for: NONDEPT - GENERAL REVENUE | -0 | -0 | -0 | -0 |
| Total for: WATER & SEWER CAP PROJ FUND REVENUES | 334,320 | -0 | -0 | -0 |
| WATER & SEWER CAP PROJ FUND EXPENDITURES | | | | |
| 58974410 - W & S GENERAL ADMINISTRATION | | | | |
| Total for: W & S GENERAL ADMINISTRATION | 0 | 0 | 0 | 0 |
| 58974430 - SUPPLY & PURIFICATION | | | | |
| 58974430.581134 DRY CHEMICAL FEEDERS | -13,270 | 0 | 0 | 0 |
| 58974430.581915 REPAIR/REPLACE ROOF | 31,460 | 0 | 0 | 0 |
| 58974430.581924 CLEAN HOLDING PONDS | 28,500 | 0 | 0 | 0 |
| Total for: SUPPLY & PURIFICATION | 46,690 | 0 | 0 | 0 |
| 58974440 - TRANSMISSION & DISTRIBUTION | | | | |
| 58974440.560190 WATER LINE CONSTRUCTION | 1 | 28,274 | 0 | 0 |
| Total for: TRANSMISSION & DISTRIBUTION | 1 | 28,274 | 0 | 0 |
| 58974450 - WASTEWATER TREATMENT | | | | |
| 58974450.581144 REPLACE TRANSF SWITCH-PS#10 | 9,710 | 0 | 0 | 0 |
| 58974450.581147 MULTITREND RECORDERS | 14,196 | 0 | 0 | 0 |
| 58974450.581148 EZTREND RECORDERS | 5,760 | 0 | 0 | 0 |
| 58974450.581970 REPLACE ROOF - BELT PRESS BLDG | 9,300 | 0 | 0 | 0 |

| | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|--|----------------|----------------|-------------|--------------|
| Total for: WASTEWATER TREATMENT | 38,966 | 0 | 0 | 0 |
| 58974460 - MAINTENANCE - SEWER LINES | | | | |
| 58974460.533101 INFLOW & INFILTRATION REHAB | 7,423 | 49,553 | 0 | 0 |
| 58974460.560191 SEWER LINE CONSTRUCTION | 7,725 | 27,398 | 0 | 0 |
| Total for: MAINTENANCE - SEWER LINES | 15,148 | 76,950 | 0 | 0 |
| | | | | |
| Total for: WATER & SEWER CAP PROJ FUND EXPENDITURES | 100,804 | 105,224 | 0 | 0 |

| | | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|--------------------------------|----------------|-------------|----------------|----------------|
| ELECTRIC CAPITAL PROJ FUND REVENUES | | | | | |
| 590091 - NONDEPT - GENERAL REVENUE | | | | | |
| 590091.451101 | TRANSFER IN - ELECTRIC | -0 | -0 | 328,300 | 747,800 |
| Total for: NONDEPT - GENERAL REVENUE | | -0 | -0 | 328,300 | 747,800 |
| Total for: ELECTRIC CAPITAL PROJ FUND REVENUES | | -0 | -0 | 328,300 | 747,800 |
| ELECTRIC CAPITAL PROJ FUND EXPENDITURES | | | | | |
| 59981910 - SUPERVISION & ENGINEERING | | | | | |
| 59981910.581303 | RADIOS | 0 | 0 | 24,800 | 24,800 |
| 59981910.581447 | REPLACE CHRISTMAS LIGHTS | 0 | 0 | 10,000 | 10,000 |
| Total for: SUPERVISION & ENGINEERING | | 0 | 0 | 34,800 | 34,800 |
| 59981920 - POWER GENERATION | | | | | |
| 59981920.581433 | REPL EMERGENCY SWITCH | 18,800 | 0 | 0 | 0 |
| 59981920.581434 | SEAL REPLACEMENT | 136,493 | 0 | 0 | 0 |
| 59981920.581438 | REPLACE HYDRO PLANT CABLES | 7,770 | 0 | 0 | 0 |
| 59981920.581441 | TURBINE PACKING BOX-UNIT 4 | 0 | 0 | 0 | 0 |
| 59981920.581442 | REBUILD SPEED INCREASER-4 | 0 | 0 | 0 | 0 |
| 59981920.581448 | HYDRO-COMPUTER PROGRAM | 0 | 0 | 20,000 | 0 |
| 59981920.581449 | REFURBISH TAIL GATE | 0 | 0 | 13,500 | 0 |
| 59981920.581450 | FERC LICENSE AMENDMENT | 0 | 0 | 50,000 | 50,000 |
| 59981920.581451 | REPLACE #5 TURBINE BOX | 0 | 0 | 30,000 | 0 |
| Total for: POWER GENERATION | | 163,062 | 0 | 113,500 | 50,000 |
| 59981930 - TRANSMISSION-SUBSTATIONS | | | | | |
| Total for: TRANSMISSION-SUBSTATIONS | | 0 | 0 | 0 | 0 |
| 59981940 - TRANS & DISTRIBUTION LINES | | | | | |
| 59981940.581153 | MVRS FC200 MC-LIGHT FC300-UPGR | 0 | 0 | 0 | 10,000 |
| 59981940.581157 | SCADA UPGRADE | 0 | 0 | 0 | 70,000 |
| 59981940.581303 | RADIOS | 0 | 0 | 0 | 30,000 |
| 59981940.581421 | METER REPLACEMENTS | 40,082 | 0 | 0 | 0 |
| 59981940.581437 | MACON ST STATION UPGRADES | 1,085 | 0 | 0 | 0 |
| 59981940.581443 | TRANS LINE IMPROVE-CENTERVILLE | 0 | 0 | 0 | 0 |
| 59981940.581445 | SCADA SWITCH REPLACEMENT | 0 | 0 | 5,000 | 0 |
| 59981940.581446 | REPLACE POLES-MOSLEY | 0 | 0 | 75,000 | 0 |
| 59981940.581500 | VEHICLE REPLACEMENT | 0 | 5 | 0 | 0 |
| 59981940.581518 | BUCKET TRUCK/MATERIAL HANDLER | 0 | 0 | 0 | 115,000 |
| 59981940.581519 | FOREMAN TRUCK | 0 | 0 | 0 | 35,000 |
| 59981940.581520 | MOTOR DRIVEN REEL CART | 0 | 0 | 0 | 28,000 |
| 59981940.582407 | HARMONY VILLAGE INFRASTRUCT | 0 | 0 | 75,000 | 100,000 |
| 59981940.582408 | FOSTEC IMPROVEMENTS | 0 | 0 | 25,000 | 25,000 |
| 59981940.582410 | LINE REBUILD-COLTON MILL RD | 0 | 0 | 0 | 125,000 |
| 59981940.582413 | UNDERGRND DISTRIBUTION UPGRADE | 0 | 0 | 0 | 0 |
| 59981940.582414 | OAKWOOD VILLA UNDERGROUND | 0 | 0 | 0 | 75,000 |
| 59981940.582416 | VOLTAGE REGULATORS | 0 | 0 | 0 | 50,000 |
| Total for: TRANS & DISTRIBUTION LINES | | 41,167 | 5 | 180,000 | 663,000 |
| 59981950 - MAINTENANCE - STREET LIGHTS | | | | | |
| Total for: MAINTENANCE - STREET LIGHTS | | 0 | 0 | 0 | 0 |
| 59981960 - MAINTENANCE - METERS | | | | | |

| | 2012 ACTUAL | 2013 ACTUAL | 2014 BUDGET | 2015 ADOPTED |
|---|----------------|-------------|----------------|----------------|
| Total for: MAINTENANCE - METERS | 0 | 0 | 0 | 0 |
| 59981970 - DISTRIBUTION TRANSFORMERS | | | | |
| 59981970.582406 SYSTEM TRANSFORMERS | 0 | 0 | 0 | 0 |
| Total for: DISTRIBUTION TRANSFORMERS | 0 | 0 | 0 | 0 |
| 59981980 - METER READING | | | | |
| Total for: METER READING | 0 | 0 | 0 | 0 |
| 59981990 - RIGHT OF WAY CREW | | | | |
| Total for: RIGHT OF WAY CREW | 0 | 0 | 0 | 0 |
| | | | | |
| Total for: ELECTRIC CAPITAL PROJ FUND EXPENDITURES | 204,230 | 5 | 328,300 | 747,800 |

CAPITAL IMPROVEMENT PROGRAM

CIP – GENERAL FUND

| DEPARTMENT | LOCATION | PROJECT TITLE | REQUEST FY 2015 | REQUEST FY 2016 | REQUEST FY 2017 | REQUEST FY 2018 | REQUEST FY 2019 | TOTAL COST |
|------------------------|-------------------------------------|--|--------------------|--------------------|--------------------|--------------------|--------------------|----------------|
| Finance | Finance Department | Software Upgrade: CAFR/Fixed Asset Modules | 37,563 | - | - | - | - | 37,563 |
| | TOTAL FINANCE | | 37,563 | - | - | - | - | 37,563 |
| Information Technology | City Wide | Computer Replacements | - | 25,000 | 25,000 | - | - | 50,000 |
| | Administration Building | New Switch | 12,000 | - | - | - | - | 12,000 |
| | Administration Building | DNS/Web Server | 9,000 | - | - | - | - | 9,000 |
| | Administration Building | PD Switch | 1,000 | - | - | - | - | 1,000 |
| | Administration Building | Training Room Smartboard | 8,000 | - | - | - | - | 8,000 |
| | TOTAL INFORMATION TECHNOLOGY | | 30,000 | 25,000 | 25,000 | - | - | 80,000 |
| Police | Police Department | Police Vehicles | 70,000 | 96,000 | 70,000 | 95,000 | - | 331,000 |
| | Police Department | Radio Replacement | 56,012 | - | - | - | - | 56,012 |
| | Police Department | Harley-Davidson Motorcycle | - | 15,000 | - | - | - | 15,000 |
| | Police Department | Police Patrol Weapons | 6,700 | - | - | - | - | 6,700 |
| | Police Department | Firearms Range Shoot-house | - | 15,000 | - | - | - | 15,000 |
| | Police Department | Police Tactical Team | - | 3,000 | - | - | - | 3,000 |
| | Police Department | Radar Units | 4,900 | - | - | - | - | 4,900 |
| | Police Department | Video Cameras | 9,140 | - | - | - | - | 9,140 |
| | Police Department | Body Camera/Mic | 7,984 | - | - | - | - | 7,984 |
| | TOTAL POLICE DEPARTMENT | | 154,736 | 129,000 | 70,000 | 95,000 | - | 448,736 |
| Fire Dept | Fire Station | EMS Response Vehicle | - | - | 40,000 | - | - | 40,000 |
| | Fire Station | Proxy Card Security System | - | - | 30,000 | - | - | 30,000 |
| | Fire Station | Self Contained Breathing Apparatus | - | 210,000 | - | - | - | 210,000 |
| | Fire Station | Emergency Generator | - | - | 30,000 | - | - | 30,000 |
| | TOTAL FIRE DEPARTMENT | | - | 210,000 | 100,000 | - | - | 310,000 |
| Engineering | City Wide | Community Improvement Fund | 50,000 | 50,000 | 50,000 | 50,000 | - | 200,000 |
| | Bedford Ave. and Jackson St. | Bedford Ave./Jackson St Realignment | - | 560,650 | - | - | - | 560,650 |
| | TOTAL ENGINEERING | | 50,000 | 610,650 | 50,000 | 50,000 | - | 760,650 |

CIP – GENERAL FUND CONT'D

| DEPARTMENT | LOCATION | PROJECT TITLE | REQUEST FY 2015 | REQUEST FY 2016 | REQUEST FY 2017 | REQUEST FY 2018 | REQUEST FY 2019 | TOTAL COST |
|-----------------------|--|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Public Works | Highways, Streets & Bridges | Radio replacement | 11,200 | - | - | - | - | 11,200 |
| | VA Dept of Transportation | Backhoe w/Knuckle | 100,000 | - | - | - | - | 100,000 |
| | VA Dept of Transportation | 1 Ton Flat Bed W/plow | 45,000 | - | - | - | - | 45,000 |
| | VA Dept of Transportation | Small Jetter Truck | - | 225,000 | - | - | - | 225,000 |
| | VA Dept of Transportation | 3/4 ton Pick-up Truck 4 X 4 W/ Plow | 35,000 | 35,000 | - | - | - | 70,000 |
| | City Shop | Leaf Machine | - | 35,000 | - | - | - | 35,000 |
| | Public Works Shop | Automated Gates | - | 25,000 | - | - | - | 25,000 |
| | City Shop | Retrofit Dump Truck w/dump body | - | 70,000 | 70,000 | - | - | 140,000 |
| | Public Works Shop | Vehicle Lift | - | - | 7,000 | - | - | 7,000 |
| | Public Works Shop | HVAC system - Offices | - | - | 15,000 | - | - | 15,000 |
| | Public Works Shop | Replace salt spreaders | - | - | - | 15,000 | - | 15,000 |
| | TOTAL PUBLIC WORKS | | 191,200 | 390,000 | 92,000 | 15,000 | - | 688,200 |
| General Properties | City Wide | Replace Mower | 14,000 | 10,000 | 8,000 | 14,500 | - | 46,500 |
| | Cemeteries | Lowering device | 3,000 | - | - | - | - | 3,000 |
| | Liberty Lake Park | Replace Roof-Community Center | 7,000 | - | - | - | - | 7,000 |
| | Public Services | F-250 Pickup Truck | 35,000 | 26,000 | - | - | - | 61,000 |
| | TOTAL GENERAL PROPERTIES | | 59,000 | 36,000 | 8,000 | 14,500 | - | 117,500 |
| Municipal Building | Municipal Building | ADA Improvements | 32,000 | - | - | - | - | 32,000 |
| | TOTAL MUNICIPAL BUILDING | | 32,000 | - | - | - | - | 32,000 |
| Bedford Middle School | 503 Longwood Ave | Demolition of Structure | - | 500,000 | - | - | - | 500,000 |
| | Bedford Middle School | Asphalt Overlay | - | - | - | 60,000 | - | 60,000 |
| | TOTAL BEDFORD MIDDLE SCHOOL | | - | 500,000 | - | 60,000 | - | 560,000 |
| | TOTAL GENERAL FUND REQUESTED CAPITAL IMPROVEMENT BUDGET | | 554,499 | 1,900,650 | 345,000 | 234,500 | - | 3,034,649 |

CIP – SOLID WASTE

| DEPARTMENT | LOCATION | PROJECT TITLE | REQUEST FY 2015 | REQUEST FY 2016 | REQUEST FY 2017 | REQUEST FY 2018 | REQUEST FY 2019 | TOTAL COST |
|--|-----------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Landfill | Public Works | Trash Carts | 50,000 | 60,000 | - | - | - | 110,000 |
| | Landfill | Landfill Closure | - | 1,500,000 | - | - | - | 1,500,000 |
| | Public Works | Trash Truck | - | 200,000 | - | - | - | 200,000 |
| | LANDFILL | | 50,000 | 1,760,000 | - | - | - | 1,810,000 |
| TOTAL SOLID WASTE FUND REQUESTED CAPITAL IMPROVEMENT BUDGET | | | 50,000 | 1,760,000 | - | - | - | 1,810,000 |

CIP – ELECTRIC FUND

| DEPARTMENT | LOCATION | PROJECT TITLE | REQUEST FY 2015 | REQUEST FY 2016 | REQUEST FY 2017 | REQUEST FY 2018 | REQUEST FY 2019 | TOTAL COST |
|------------|---|---|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Electric | Electric Department | Radio Replacement | 24,800 | - | - | - | - | 24,800 |
| | Blue Ridge Ave | Harmony Village Electrical Infrastructure | 100,000 | - | - | - | - | 100,000 |
| | Electric Department | SCADA Upgrade | 70,000 | - | - | - | - | 70,000 |
| | Mosley Delivery | Replace Transmission Poles | - | 75,000 | - | - | - | 75,000 |
| | Bridge St | Replace Christmas Lights | 10,000 | - | - | - | - | 10,000 |
| | Electric Department | Oakwood Villa Underground | 75,000 | 160,000 | - | - | - | 235,000 |
| | Electric Department | Small 4 Wheel Drive Bucket Truck w/Material H | 115,000 | - | - | - | - | 115,000 |
| | Electric Department | Foreman Truck | 35,000 | - | - | - | - | 35,000 |
| | Electric Department | Motor Driven Reel Cart | 28,000 | - | - | - | - | 28,000 |
| | Orange Street Substation | Recondition Transformers | - | 30,000 | 30,000 | 30,000 | 30,000 | 120,000 |
| | Centerville to Bedford Weaving | Transmission Line Improvement | - | 350,000 | - | - | - | 350,000 |
| | Frank Chervan Substation | Remove Structure and Install Switch | - | 125,000 | - | - | - | 125,000 |
| | Lake Dr, Venable St and Lakeview Dr | Reroute Macon 1 Circuit | - | 350,000 | - | - | - | 350,000 |
| | Penn Turpin Substation To Hydro Plant | Rebuild Transmission Line | - | 450,000 | - | - | - | 450,000 |
| | Raise Wire Height across Parkway | Parkway Crossing Upgrade | - | 60,000 | - | - | - | 60,000 |
| | South St to Song Bird Ave | Upgrade to 3 Phase Circuit | - | 96,000 | - | - | - | 96,000 |
| | Electric Department | Replace Flat Bed Truck | - | 135,000 | - | - | - | 135,000 |
| | Electric Department | Tracked right of way cutter | - | - | 180,000 | - | - | 180,000 |
| | Fuqua Mill Road | Upgrade Circuit To Fuqua Mill Ro | - | - | 104,000 | - | - | 104,000 |
| | Red Hill Road | Upgrade Red Hill Road Circuit | - | - | 66,000 | - | - | 66,000 |
| | Centerville | Centerville-replace Transformer | - | - | 639,500 | - | - | 639,500 |
| | Dickerson Mill Rd To Bunker Hill | Reconductor Line | - | - | - | 240,000 | - | 240,000 |
| | Colton Mill Road | Rebuild Line-Colton Mill Road | 125,000 | - | - | - | - | 125,000 |
| | Towngate Road To Twin Lake Drive | Upgrade Circuit To Twin Lake Drive | - | - | - | 128,000 | - | 128,000 |
| | Forest Rd-McGhee St to Industrial Park | Upgrade to 3 Phase Circuit | - | - | - | 120,000 | - | 120,000 |
| | Colton Mill Substation | Colton Mill-increase Capacity | - | - | - | 15,000 | - | 15,000 |
| | Hunting Creek Road Big Island | Hunting Creek Road Big Island | - | - | - | 112,000 | - | 112,000 |
| | Kelso Mill Rd and Patterson Mill Rd | Upgrade 3 Phase Circuit | - | - | - | 345,000 | - | 345,000 |
| | Otey St, Washington St and Blue Ridge Ave | Upgrade and Reconductor 3 Phase Circuit | - | - | - | 71,000 | - | 71,000 |
| | 297 Minute Market to Smith St | Upgrade 3 Phase Circuit | - | - | - | 157,000 | - | 157,000 |
| | Patterson Mill, Sheep Creek and Owl Town Rd | Upgrade Patterson Mill Road | - | - | - | 321,000 | - | 321,000 |
| | Fancy Farm Road | Reconductor Fancy Farm Road | - | - | - | 240,000 | - | 240,000 |
| | Electric Department | MVRS FC200 MC-Light FC 300 MC-Light | 10,000 | - | - | - | - | 10,000 |
| | Electric Department | Underground Distribution Upgrade | - | 100,000 | - | - | - | 100,000 |
| | Electric Department | Voltage Regulators | 50,000 | - | - | - | - | 50,000 |
| | Electric Department | Hydraulic Press | - | 10,000 | - | - | - | 10,000 |
| | Electric Department | FOSTEC Improvements | 25,000 | - | - | - | - | 25,000 |
| | TOTAL ELECTRIC DEPARTMENT | | 667,800 | 1,941,000 | 1,019,500 | 1,779,000 | 30,000 | 5,437,300 |

CIP – ELECTRIC FUND CONT'D

| DEPARTMENT | LOCATION | PROJECT TITLE | REQUEST FY 2015 | REQUEST FY 2016 | REQUEST FY 2017 | REQUEST FY 2018 | REQUEST FY 2019 | TOTAL COST |
|---|---|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| SNOWDEN HYDRO PLANT | Snowden Hydro Plant | FERC License Amendment | 50,000 | - | - | - | - | 50,000 |
| | Snowden Hydro Plant | Rebuild Speed Increase Unit 5 | - | 165,000 | - | - | - | 165,000 |
| | Snowden Hydro Plant | New Head Gates | - | 100,000 | - | - | - | 100,000 |
| | Snowden Hydro Plant | Log Debris Handling System | - | 125,000 | - | - | - | 125,000 |
| | Snowden Hydro Plant | Turbine Case Movement Study | - | 5,000 | - | - | - | 5,000 |
| | Snowden Hydro Plant | Automatic Trash Rake Cleaning System | - | 250,000 | - | - | - | 250,000 |
| | Snowden Hydro Plant | Install Air Compressor Lines | - | - | 10,000 | - | - | 10,000 |
| | Snowden Hydro Plant | Rebuild Servo and Turbine Head Unit 5 | - | - | 30,000 | - | - | 30,000 |
| | Snowden Hydro Plant | Update Bridge Crane Control | - | - | - | 5,000 | - | 5,000 |
| | Snowden Hydro Plant | Install Low Water Turbine | - | - | - | 250,000 | - | 250,000 |
| | Snowden Hydro Plant | Speed Increaser | - | - | - | 50,000 | - | 50,000 |
| | Snowden Hydro Plant | Radios | 30,000 | - | - | - | - | 30,000 |
| | TOTAL SNOWDEN HYDRO PLANT | | 80,000 | 645,000 | 40,000 | 305,000 | - | 1,070,000 |
| | | | | | | | | |
| | TOTAL ELECTRIC FUND REQUESTED CAPITAL IMPROVEMENT BUDGET | | 747,800 | 2,586,000 | 1,059,500 | 2,084,000 | 30,000 | 6,507,300 |
| | | | | | | | | |
| TOTAL REQUESTED CAPITAL IMPROVEMENT BUDGET - ALL FUNDS | | | 1,352,299 | 6,246,650 | 1,404,500 | 2,318,500 | 30,000 | 11,351,949 |

COMMUNITY AGENCY FUNDING



**TOWN OF BEDFORD
FUNDING REQUESTS FROM OUTSIDE AGENCIES
FISCAL YEAR 2014 - 2015**

| ORGANIZATION | *****FISCAL YEAR ADOPTED***** | | | | AGENCY REQUEST 14-15 | COUNCIL APPROVED 14-15 |
|---------------------------------------|-------------------------------|---------------|---------------|---------------|----------------------|------------------------|
| | 10-11 | 11-12 | 12-13 | 13-14 | | |
| BEDFORD AREA FAMILY YMCA-BLDG | 2,555 | - | - | - | - | - |
| BEDFORD CHAMBER OF COMMERCE | 2,500 | 2,500 | 2,500 | 2,500 | 5,000 | 2,500 |
| BEDFORD COMMUNITY CHRISTMAS STATION | - | - | - | - | 1,000 | - |
| BEDFORD LIFESAVING & FIRST AID CREW | 12,000 | 12,000 | 12,000 | 12,000 | 25,000 | 12,000 |
| BEDFORD MAIN STREET, INC. | 25,000 | 25,000 | 25,000 | 30,000 | 35,000 | 30,000 |
| BEDFORD MUSEUM & GENEALOGICAL LIBRARY | 7,500 | 7,500 | 7,500 | 7,500 | 10,000 | 7,500 |
| BEDFORD RIDE PROGRAM | 7,665 | 7,665 | 7,665 | 7,665 | 7,665 | 8,500 |
| NATIONAL D-DAY MEMORIAL FOUNDATION | 10,000 | 10,000 | 10,000 | 10,000 | 12,000 | 12,000 |
| WHARTON BOWER CENTER FOR THE ARTS | 4,000 | 5,000 | 7,000 | 7,000 | 10,000 | 10,000 * |
| WHARTON GARDENS MEMORIAL FOUNDATION | 3,831 | 5,000 | 5,000 | 6,000 | 7,000 | 7,000 |
| TOTAL | 75,051 | 74,665 | 76,665 | 82,665 | 112,665 | 89,500 |

*\$5,000.00 of the Wharton Bower Center for the Arts approved funding is reimbursed by the 2014-15 Local Government Challenge Grant. Local contribution will be commensurate with allocated grant amount.

POSITION DETAIL

| Schematic List of Positions | | | | | |
|------------------------------------|------------|------------|------------|-----------|-----------|
| DEPARTMENT | FY 10-11 | FY 11-12 | FY 12-13 | FY 13-14 | FY 14-15 |
| REGULAR EMPLOYEES | | | | | |
| EXECUTIVE | 1 | 1 | 1 | 1 | 2 |
| SCHOOLS | 8 | 8 | 8 | - | - |
| ENGINEERING | 2 | 2 | 2 | 2 | 2 |
| PLANNING/CODE ENFORCEMENT | 3 | 3 | 3 | 2 | 2 |
| POLICE | 28 | 27 | 27 | 27 | 27 |
| FINANCE | 6 | 6 | 6 | 6 | 5 |
| INFORMATION TECHNOLOGY | 2 | 2 | 2 | 2 | 2 |
| PUBLIC WORKS | 24 | 24 | 24 | 19 | 20 |
| WASTEWATER | 11 | 11 | 11 | - | - |
| WATER | 6 | 6 | 6 | - | - |
| LANDFILL | 6 | 6 | 6 | 4 | 1 |
| ELECTRIC | 18 | 18 | 18 | 18 | 18 |
| RECREATION | 2 | 2 | 2 | - | - |
| TREASURER | - | - | - | 5 | 5 |
| TOTAL DEPARTMENTS | 117 | 116 | 116 | 86 | 84 |
| TREASURER | 4 | 4 | 4 | - | - |
| COMM OF REVENUE | 2 | 2 | 2 | - | - |
| TOTAL REGULAR EMPLOYEES | 119 | 118 | 118 | 86 | 84 |
| PART-TIME EMPLOYEES | | | | | |
| LEGAL - ATTORNEY | 1 | 1 | 1 | 1 | 1 |
| CLERK/COUNCIL | 1 | 1 | 1 | 1 | 1 |
| ELECTED OFFICIALS | 7 | 7 | 7 | 7 | 7 |
| POLICE | 1 | 1 | 1 | - | - |
| SCHOOL CROSSING GUARDS | 2 | 2 | 2 | 2 | 2 |
| REGISTRAR & ASSISTANT | 2 | 2 | 2 | - | - |
| TREASURER | 1 | 1 | 1 | - | - |
| COMM OF THE REVENUE | 1 | 1 | 1 | - | - |
| FIRE | 1 | 1 | 1 | 1 | 2 |
| TOTAL PART-TIME EMPLOYEES | 17 | 17 | 17 | 12 | 13 |

Payscale for FY 2015

| | MINIMUM ANNUAL SALARY | MAXIMUM ANNUAL SALARY |
|----------|----------------------------------|----------------------------------|
| GRADE 23 | \$ 18,379.62 | \$ 26,489.32 |
| GRADE 24 | \$ 19,298.60 | \$ 27,813.79 |
| GRADE 25 | \$ 20,263.53 | \$ 29,204.48 |
| GRADE 26 | \$ 21,276.71 | \$ 30,664.70 |
| GRADE 27 | \$ 22,340.54 | \$ 32,197.93 |
| GRADE 28 | \$ 23,457.57 | \$ 33,807.83 |
| GRADE 29 | \$ 24,630.45 | \$ 35,498.22 |
| GRADE 30 | \$ 25,861.97 | \$ 37,273.14 |
| GRADE 31 | \$ 27,155.07 | \$ 39,136.79 |
| GRADE 32 | \$ 28,512.82 | \$ 41,093.63 |
| GRADE 33 | \$ 29,938.46 | \$ 43,148.31 |
| GRADE 34 | \$ 31,435.39 | \$ 45,305.73 |
| GRADE 35 | \$ 33,007.16 | \$ 47,571.02 |
| GRADE 36 | \$ 34,657.51 | \$ 49,949.56 |
| GRADE 37 | \$ 36,390.39 | \$ 52,447.04 |
| GRADE 38 | \$ 38,209.91 | \$ 55,069.39 |
| GRADE 39 | \$ 40,120.41 | \$ 57,822.86 |
| GRADE 40 | \$ 42,126.43 | \$ 60,714.00 |
| GRADE 41 | \$ 44,232.75 | \$ 63,749.70 |
| GRADE 42 | \$ 46,444.38 | \$ 66,937.18 |
| GRADE 43 | \$ 48,766.60 | \$ 70,284.05 |
| GRADE 44 | \$ 51,204.93 | \$ 73,798.25 |
| GRADE 45 | \$ 53,765.18 | \$ 77,488.17 |
| GRADE 46 | \$ 56,453.44 | \$ 81,362.57 |
| GRADE 47 | \$ 59,276.11 | \$ 85,430.70 |
| GRADE 48 | \$ 62,239.92 | \$ 89,702.24 |
| GRADE 49 | \$ 65,351.91 | \$ 94,187.35 |

| POSITION CLASSIFICATION | POSITIONS ALLOCATED | POSITIONS FILLED |
|--|----------------------------|-------------------------|
| GRADE 23 | | |
| GRADE 24 | | |
| BUILDING AND GROUNDS WORKER I | 1 | 0 |
| LANDFILL ATTENDANT | 0 | 0 |
| MAINTENANCE WORKER I | 2 | 3 |
| GRADE 25 | | |
| PARKING ENFORCEMENT OFFICER | 1 | 1 |
| GRADE 26 | | |
| GRADE 27 | | |
| MAINTENANCE WORKER II | 1 | 2 |
| GRADE 28 | | |
| ACCOUNT CLERK II | 0 | 0 |
| ASSISTANT SIGN & PAVEMENT MARKING TECHNICIAN | 0 | 0 |
| CUSTOMER SERVICE REPRESENTATIVE | 0 | 0 |
| EQUIPMENT OPERATOR I | 0 | 0 |
| UTILITY BILLING CLERK | 1 | 1 |
| GRADE 29 | | |
| LINEMAN APPRENTICE | 1 | 0 |
| GRADE 30 | | |
| ADMINISTRATIVE ASSISTANT I | 2 | 2 |
| EQUIPMENT OPERATOR II | 5 | 5 |
| RIGHT OF WAY TRIMMER | 2 | 2 |
| SIGN & PAVEMENT MARKING TECHNICIAN | 0 | 0 |
| UTILITY MECHANIC/MAINTENANCE WORKER III | 1 | 1 |
| GRADE 31 | | |
| DEPUTY TREASURER | 4 | 4 |
| GRADE 32 | | |
| ADMINISTRATIVE ASSISTANT II | 1 | 1 |
| EQUIPMENT MECHANIC I | 1 | 1 |
| EQUIPMENT OPERATOR III | 1 | 2 |
| RECORDS MANAGEMENT TECHNICIAN | 1 | 1 |
| SOLID WASTE COLLECTOR/EQUIPMENT OPERATOR III | 1 | 1 |
| UTILITY INVENTORY ASSISTANT | 1 | 1 |
| UTILITY METER TECHNICIAN | 1 | 1 |
| GRADE 33 | | |

| POSITION CLASSIFICATION | POSITIONS ALLOCATED | POSITIONS FILLED |
|-----------------------------------|----------------------------|-------------------------|
| ACCOUNTING TECHNICIAN | 0 | 0 |
| BUYER | 1 | 1 |
| COMPUTER TECHNICIAN | 1 | 1 |
| CREW LEADER/FOREMAN | 2 | 2 |
| SR. RIGHT OF WAY TRIMMER | 1 | 1 |
| GRADE 34 | | |
| ADMINISTRATIVE ASSISTANT III | 2 | 2 |
| CODE ENFORCEMENT OFFICER | 1 | 1 |
| EQUIPMENT MECHANIC II | 1 | 1 |
| MAINTENANCE TECHNICIAN | 1 | 1 |
| GRADE 35 | | |
| PAYROLL/HUMAN RESOURCES ASSISTANT | 1 | 0 |
| GRADE 36 | | |
| BUILDING & GROUNDS SUPERVISOR | 0 | 0 |
| CEMETERY SUPERVISOR | 0 | 0 |
| ELECTRIC LINeworker B | 0 | 0 |
| FACILITIES MANAGER | 0 | 0 |
| LANDFILL SUPERVISOR | 0 | 0 |
| UTILITY BILLING SUPERVISOR | 1 | 1 |
| GRADE 37 | | |
| ACCOUNTANT | 1 | 1 |
| ANIMAL CONTROL OFFICER | 0 | 0 |
| EMERGENCY MGMT COORDINATOR | 0 | 0 |
| POLICE INVESTIGATOR | 2 | 0 |
| POLICE OFFICER | 14 | 16 |
| GRADE 38 | | |
| GRADE 39 | | |
| ELECTRIC LINE WORKER A | 5 | 5 |
| POLICE SERGEANT | 5 | 5 |
| GRADE 40 | | |
| SUBSTATION MAINTENANCE TECHNICIAN | 1 | 1 |
| COST ACCOUNTANT | 1 | 0 |
| GRADE 41 | | |
| PROJECT ADMINISTRATOR | 1 | 1 |
| LINE CREW SUPERVISOR | 2 | 2 |
| GRADE 42 | | |
| GRADE 43 | | |
| POLICE LIEUTENANT | 1 | 1 |
| GRADE 44 | | |

| POSITION CLASSIFICATION | POSITIONS ALLOCATED | POSITIONS FILLED |
|---|----------------------------|-------------------------|
| ELECTRICAL SYSTEM ENGINEER | 1 | 1 |
| NETWORK SYSTEMS ADMINISTRATOR | 1 | 1 |
| LINE CREW SUPERINTENDENT | 1 | 1 |
| POLICE CAPTAIN | 1 | 1 |
| PUBLIC WORKS SUPERINTENDENT | 1 | 1 |
| GRADE 45 | | |
| | | |
| GRADE 46 | | |
| ASSISTANT UTILITY DIRECTOR | 0 | 0 |
| DIRECTOR OF PLANNING & COMMUNITY DEVELOPMENT | 0 | 0 |
| GRADE 47 | | |
| DIRECTOR OF FINANCE | 1 | 1 |
| TREASURER/COLLECTOR | 1 | 1 |
| DIRECTOR OF HUMAN RESOURCES | 0 | 0 |
| GRADE 48 | | |
| | | |
| GRADE 49 | | |
| ASSISTANT TOWN MANAGER | 1 | 1 |
| POLICE CHIEF | 1 | 1 |
| DIRECTOR OF PUBLIC SERVICES | 1 | 1 |
| ELECTRIC UTILITY DIRECTOR | 0 | 0 |
| MAX GRADE | | |
| TOWN MANAGER | 1 | 1 |
| TOTAL POSITIONS | 84 | 83 |



Municipal Building ● 215 East Main Street, Bedford, VA 24523 ●

Phone (540) 587-6001 ● Fax (540) 587-6143 ● www.bedfordva.gov